

Proposed Operating Plan

Fiscal Years 2005-2010

Department/Agency	FY 05 Proposed	FY 06 Planned	FY 07 Planned	FY 08 Planned	FY 09 Planned	FY 10 Planned
General Government						
Comptroller Administration	257,665	269,314	282,521	296,381	310,925	326,189
Accounting	618,540	645,707	676,592	708,980	742,944	778,561
Bond Issuance Expense	129,150	133,025	137,015	141,126	145,359	149,720
Collections Office	349,265	364,829	382,614	401,276	420,856	441,401
Independent Post Audit	44,600	44,600	49,600	49,600	49,600	49,600
Purchasing	326,605	339,910	355,235	371,276	388,068	405,646
Total Comptroller	\$1,725,825	\$1,797,383	\$1,883,577	\$1,968,638	\$2,057,753	\$2,151,118
County Attorney	725,165	758,060	793,494	830,625	869,536	910,315
Board of License Commissioners	92,570	94,542	99,042	103,760	108,707	113,894
Board of Zoning Appeals	84,720	87,542	91,246	95,116	99,158	103,382
Total County Attorney	\$902,455	\$940,144	\$983,782	\$1,029,501	\$1,077,402	\$1,127,591
Economic Development Administration	454,050	473,299	494,849	517,414	541,041	565,782
CCBERC	138,575	144,717	151,657	158,935	166,567	174,572
Economic Development and Tourism Marketing	100,000	100,000	100,000	100,000	100,000	100,000
Economic Development Infrastructure and Grants	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Tourism	174,505	181,545	189,346	197,499	206,020	214,927
Total Economic Development	\$1,867,130	\$1,899,561	\$1,935,852	\$1,973,847	\$2,013,629	\$2,055,282
General Services Administration	211,405	221,045	231,999	243,498	255,568	268,239
Building Construction	283,810	296,774	311,506	326,972	343,207	360,252
Central Warehouse	175,180	182,778	191,866	201,408	211,426	221,942
Facilities	5,588,845	5,853,983	6,140,494	6,406,488	6,886,481	7,144,617
Fleet Management	3,994,560	3,583,412	3,661,539	3,814,356	3,973,905	4,140,498
Permits and Inspections	1,030,875	1,077,904	1,131,329	1,187,411	1,246,282	1,308,082
Total General Services	\$11,284,675	\$11,215,895	\$11,668,732	\$12,180,131	\$12,916,870	\$13,443,630
Human Resources Administration	684,020	714,363	748,656	784,620	822,339	861,898
Health and Fringe Benefits	14,661,315	16,127,447	17,740,191	19,514,210	21,482,651	23,630,065
Personnel Services	104,005	108,781	114,214	119,919	125,908	132,197
Total Human Resources	\$15,449,340	\$16,950,591	\$18,603,061	\$20,418,749	\$22,430,898	\$24,624,160
Information and Technology Services	1,904,475	2,086,801	2,174,025	2,322,872	2,482,548	2,585,288
Production and Distribution	287,080	297,032	307,696	318,767	330,263	342,200
Total Information Technology	\$2,191,555	\$2,383,833	\$2,481,721	\$2,641,639	\$2,812,811	\$2,927,488
Management and Budget Administration	157,300	164,402	172,454	180,904	189,771	199,076
Budget	387,425	405,019	424,988	445,947	467,946	491,035
Grant Management	100,145	97,930	109,275	107,851	119,679	118,762
Risk Management	1,594,300	1,683,929	1,781,008	1,869,434	2,068,821	2,171,637
Total Management and Budget	\$2,239,170	\$2,351,280	\$2,487,726	\$2,604,137	\$2,846,217	\$2,980,510
Planning Administration	415,345	433,535	454,043	475,542	498,079	521,706
Comprehensive Planning	573,205	598,641	628,013	658,836	691,183	725,129
Development Review	402,070	411,969	432,422	453,895	476,436	500,099
Total Planning	\$1,390,620	\$1,444,145	\$1,514,478	\$1,588,272	\$1,665,698	\$1,746,935
Board of Elections	456,730	379,950	572,753	495,831	510,255	525,112
County Commissioners	576,530	601,891	630,508	660,513	691,971	724,956
Media Relations	53,350	55,643	58,040	60,545	63,164	65,901
Performance Audit and Special Projects	131,890	137,831	144,563	151,628	159,041	166,819
Zoning Administration	201,200	210,808	221,099	231,897	243,227	255,116
Total General Government Other	\$1,419,700	\$1,386,123	\$1,626,963	\$1,600,414	\$1,667,658	\$1,737,904
Total General Government	\$38,470,470	\$40,368,954	\$43,185,894	\$46,005,329	\$49,488,935	\$52,794,618

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Department/Agency	FY 05 Proposed	FY 06 Planned	FY 07 Planned	FY 08 Planned	FY 09 Planned	FY 10 Planned
Public Safety and Corrections						
Circuit Court	1,080,190	1,109,323	1,161,921	1,217,063	1,274,874	1,335,483
Juvenile Master	290,215	303,484	318,563	334,394	351,013	368,460
Orphans Court	31,700	31,627	31,676	31,726	31,778	31,832
Volunteer Community Service Program	121,615	127,121	133,372	139,932	146,816	154,042
Total Courts	\$1,523,720	\$1,571,555	\$1,645,532	\$1,723,115	\$1,804,481	\$1,889,817
Emergency Management	7,545	8,241	8,444	8,652	8,866	9,087
Office of Public Safety and 911	2,796,110	2,923,833	3,045,353	3,172,048	3,304,385	3,442,627
Total Public Safety	\$2,803,655	\$2,932,074	\$3,053,797	\$3,180,700	\$3,313,252	\$3,451,714
Additional Law Enforcement	0	256,590	408,020	573,950	755,454	953,674
Detention Center	5,002,475	5,200,342	5,440,972	5,693,052	5,957,137	6,233,809
Sheriff's Services	3,099,345	3,238,557	3,396,249	3,561,698	3,735,289	3,917,424
Total Sheriff's Services	\$8,101,820	\$8,695,490	\$9,245,241	\$9,828,701	\$10,447,880	\$11,104,907
State's Attorney-Criminal Prosecution	1,753,625	1,831,452	1,921,162	2,015,301	2,114,090	2,217,758
Victim Witness Assistance	151,210	157,975	165,633	173,667	182,095	190,936
Total State's Attorney	\$1,904,835	\$1,989,427	\$2,086,795	\$2,188,968	\$2,296,184	\$2,408,695
Animal Control	652,975	682,086	675,414	706,174	738,382	772,107
EMS 24/7 Services	2,377,410	2,496,281	2,621,095	2,752,149	2,889,757	3,034,245
Resident Trooper Program	4,538,490	4,765,415	5,003,685	5,253,869	5,516,563	5,792,391
Volunteer Emergency Services Association	5,078,990	5,332,940	5,599,586	5,879,566	6,173,544	6,482,221
Total Public Safety and Corrections Other	\$12,647,865	\$13,276,720	\$13,899,781	\$14,591,759	\$15,318,246	\$16,080,964
Total Public Safety and Correction	\$26,981,895	\$28,465,266	\$29,931,145	\$31,513,242	\$33,180,043	\$34,936,097

Public Works						
Public Works Administration	272,585	284,745	298,503	312,935	328,074	343,955
Engineering Administration	223,940	234,176	245,812	258,027	270,851	284,313
Engineering-Construction Inspection	285,960	299,061	313,960	329,602	346,025	363,267
Engineering-Design	286,070	299,094	313,893	329,428	345,735	362,852
Engineering Survey	180,280	178,002	186,764	195,960	205,611	215,741
Roads Operations	5,818,725	5,679,111	5,925,866	6,185,342	6,461,421	6,742,842
Storm Emergencies	1,050,000	1,085,189	1,124,628	1,165,810	1,209,621	1,253,795
Traffic Control	229,820	237,128	244,675	252,809	263,205	271,101
Total Public Works	\$8,347,380	\$8,296,505	\$8,654,102	\$9,029,914	\$9,430,543	\$9,837,866

Citizen Services						
Citizen Services Administration	148,580	155,234	162,770	170,676	178,971	187,673
Aging	597,355	623,221	652,366	682,915	714,937	748,504
Housing and Community Development	77,720	81,291	85,356	89,623	94,104	98,810
Total Citizen Services	\$823,655	\$859,746	\$900,492	\$943,215	\$988,013	\$1,034,987
Alliance	79,010	81,380	83,822	86,336	88,926	91,594
ARC of Carroll County	218,855	225,421	232,183	239,149	246,323	253,713
Change	218,855	225,421	232,183	239,149	246,323	253,713
Drug Rehabilitation	0	0	772,500	795,675	819,545	844,132
Family and Children's Services Domestic Violence	64,985	66,935	68,943	71,011	73,141	75,335
Family and Children's Services Sexual Abuse Treatment	179,560	184,947	190,495	196,210	202,096	208,159
Health Department	2,715,210	2,850,971	2,993,519	3,143,195	3,300,355	3,465,372
Human Services Program	681,545	701,991	723,051	744,743	767,085	790,097
Junction	115,765	119,238	122,815	126,500	130,295	134,203
Rape Crisis Intervention Service	72,435	74,608	76,846	79,152	81,526	83,972
Social Services	180,870	186,296	191,885	197,642	203,571	209,678
Target, Community and Educational Service	218,855	225,421	232,183	239,149	246,323	253,713
Youth Services Bureau	420,195	432,801	445,785	459,158	472,933	487,121
Total Citizen Services Other	\$5,166,140	\$5,375,428	\$6,366,211	\$6,617,067	\$6,878,443	\$7,150,804
Total Citizen Services	\$5,989,795	\$6,235,174	\$7,266,702	\$7,560,282	\$7,866,456	\$8,185,791

Public Schools						
Board of Education	125,157,810	132,935,968	139,676,691	147,452,313	158,641,249	166,558,814
Board of Education Debt Service	9,018,925	9,276,115	9,501,105	10,219,595	10,316,030	9,959,240
Total Public Schools	\$134,176,735	\$142,212,083	\$149,177,796	\$157,671,908	\$168,957,279	\$176,518,054

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Fiscal Years 2005-2010

Department/Agency	FY 05 Proposed	FY 06 Planned	FY 07 Planned	FY 08 Planned	FY 09 Planned	FY 10 Planned
Education Other						
Cable Regulatory Commission	320,320	329,930	339,827	350,022	360,523	371,339
Carroll County Community College	4,378,790	4,510,183	4,643,888	4,783,205	5,034,111	5,185,135
Carroll County Public Library	5,546,660	5,798,617	6,694,210	6,777,067	7,087,512	7,412,626
Total Education Other	\$10,245,770	\$10,638,730	\$11,677,926	\$11,910,295	\$12,482,146	\$12,969,099
Culture and Recreation Services						
Recreation Services Administration	184,670	193,089	202,621	212,625	223,126	234,149
Hashawha	607,190	626,997	654,148	682,530	712,201	743,223
Piney Run Park	387,615	400,864	419,496	439,017	459,471	480,903
Recreation	294,000	306,895	321,184	336,166	351,877	368,351
Sports Complex	170,355	176,965	184,215	191,780	199,674	207,912
Total Recreation and Parks	\$1,643,830	\$1,704,810	\$1,781,663	\$1,862,119	\$1,946,350	\$2,034,538
Farm Museum	687,500	704,964	734,305	764,935	796,915	830,306
Historical Society of Carroll County	20,000	20,000	20,000	20,000	20,000	20,000
Homestead Museum	20,000	20,000	20,000	20,000	20,000	20,000
Total Culture and Recreation Other	\$727,500	\$744,964	\$774,305	\$804,935	\$836,915	\$870,306
Total Culture and Recreation Services	\$2,371,330	\$2,449,774	\$2,555,968	\$2,667,054	\$2,783,265	\$2,904,843
Conservation and Natural Resources						
Cooperative Extension	381,455	384,915	402,778	421,492	441,100	461,643
Environmental and Resource Protection Administration	198,100	206,676	216,325	226,435	237,030	248,133
Environmental Enforcement Division	216,750	226,464	237,733	249,564	261,984	275,024
Environmental Resource Management & Assessment	422,895	439,061	460,159	482,287	505,495	529,836
Gypsy Moth	13,100	13,493	13,898	14,315	14,744	15,186
Soil Conservation	283,230	295,653	309,662	324,349	339,746	355,888
Weed Control	25,840	26,615	27,414	28,236	29,083	29,956
Total Conservation and Natural Resources	\$1,541,370	\$1,592,877	\$1,667,968	\$1,746,678	\$1,829,182	\$1,915,667
Miscellaneous						
Debt Service	13,995,115	17,776,638	18,824,882	19,809,657	21,743,488	22,630,142
Intergovernmental Transfers	2,142,285	2,265,466	2,395,731	2,533,485	2,679,161	2,833,212
Total Miscellaneous	\$16,137,400	\$20,042,104	\$21,220,613	\$22,343,142	\$24,422,649	\$25,463,354
Reserves						
Reserve for Contingencies	4,226,315	4,548,148	5,117,610	5,726,294	6,209,476	6,547,500
Reserve for Positions	0	297,675	625,118	984,560	1,378,384	1,809,129
Reserve for One-time Expenditures	0	0	0	0	0	0
Payroll Accrual	0	124,767	0	137,954	144,602	176,688
Total Reserves	\$4,226,315	\$4,970,590	\$5,742,728	\$6,848,808	\$7,732,462	\$8,533,317
Interfund Transfers						
Transfer to Aging Grants	64,600	64,600	64,600	64,600	64,600	64,600
Transfer to Airport Fund	40,105	40,105	40,105	40,105	40,105	40,105
Transfer to Capital Fund	7,769,070	1,958,000	1,983,150	2,029,766	1,990,449	2,194,004
Transfer to Carroll Transit Grant/UPWP	216,460	222,954	229,642	236,532	243,628	250,936
Transfer to Pension Fund	1,000,640	1,050,672	1,103,206	1,158,366	1,216,284	1,277,098
Transfer to Recreation Grant	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Sheriff's/Courts Grants	34,735	35,777	36,850	37,956	39,095	40,267
Transfer to State's Attorney Grants	178,080	188,185	198,978	210,529	222,900	236,008
Transfer to CCBERC Grant	23,865	23,865	23,865	23,865	23,865	23,865
Transfer to Local Management Board	49,785	52,274	54,888	57,632	60,514	63,540
Transfer to Health Department Grant	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Solid Waste Fund	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000
Transfer to Utilities Fund	131,120	135,054	139,105	143,278	147,577	152,004
Total Interfund Transfers	\$12,165,560	\$6,428,586	\$6,531,489	\$6,659,730	\$6,706,116	\$6,999,528
Projected Revenues	260,654,020	272,944,473	290,701,500	308,939,400	327,576,200	346,490,600
Projected Expenditures	260,654,020	271,700,643	287,612,331	303,956,382	324,879,075	341,058,234
Balance	(\$0)	\$1,243,830	\$3,089,169	\$4,983,018	\$2,697,125	\$5,432,366
Balances as a Percent of Revenues	0.00%	0.46%	1.06%	1.61%	0.82%	1.57%

General Fund Appropriations

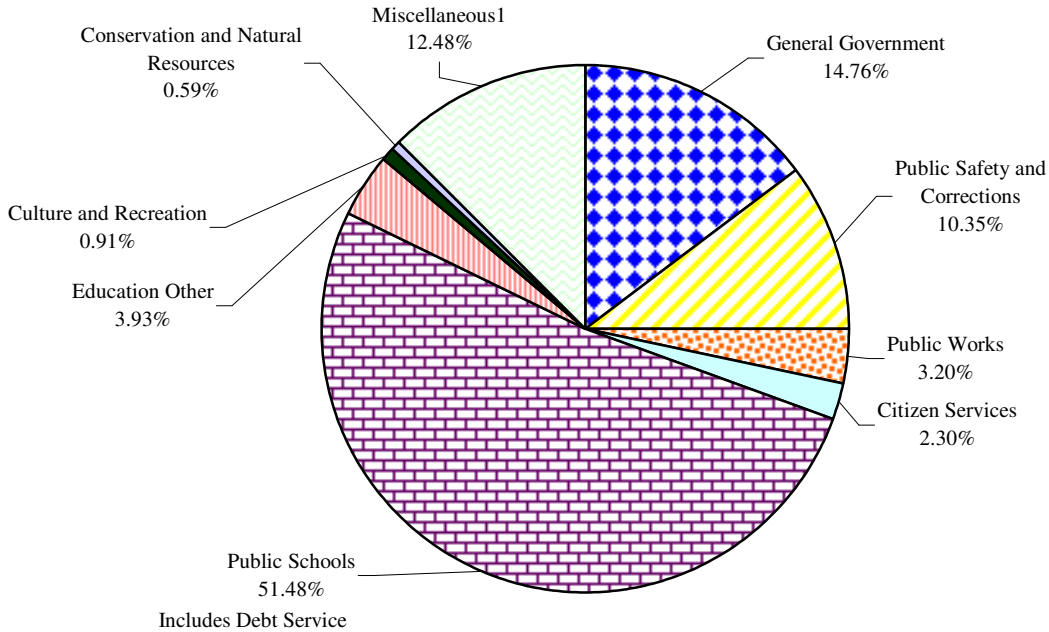
	Actual FY 03	Original Budget FY 04	Adjusted Budget FY 04	Proposed Budget FY 05	% Change From Orig. FY 04	% Change From Adj. FY 04
General Government	\$32,687,846	\$35,776,945	\$37,091,035	\$38,470,470	7.53%	3.72%
Public Safety and Corrections	22,983,890	24,161,050	25,123,811	26,981,895	11.68%	7.40%
Public Works	7,868,069	7,498,795	7,450,192	8,347,380	11.32%	12.04%
Citizen Services	5,668,468	5,856,960	5,914,645	5,989,795	2.27%	1.27%
Public Schools	122,210,760	127,860,850	127,589,547	134,176,735	4.94%	5.16%
Education Other	8,802,124	9,487,205	9,614,915	10,245,770	8.00%	6.56%
Culture and Recreation	2,169,645	2,257,435	2,254,130	2,371,330	5.05%	5.20%
Conservation and Natural Resources	1,218,578	1,449,150	1,483,703	1,541,370	6.36%	3.89%
Miscellaneous¹	39,609,825	30,400,890	29,761,760	32,529,275	7.00%	9.30%
Total General Fund Appropriations	\$243,219,205	\$244,749,280	\$246,283,738	\$260,654,020	6.50%	5.83%

¹ Miscellaneous consists of debt service, reserves for contingencies and positions, and intergovernmental and interfund transfers.

General Fund Appropriations

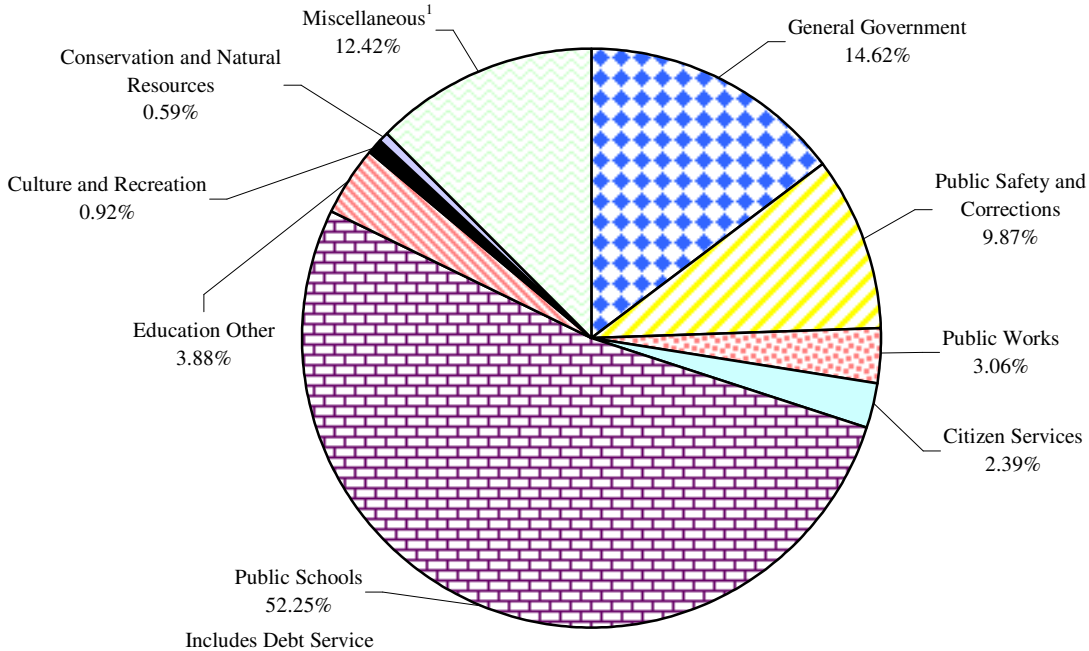
Fiscal Year 2005 Proposed

\$260,654,020



Fiscal Year 2004

\$244,749,280



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