

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>GENERAL GOVERNMENT:</b>									
ADA - Facility Improvements	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$60,000
Carroll Community College - Bi-Directional Antenna	200,000	0	0	0	0	0	0	0	200,000
Carroll Community College - Classroom Building 4	0	1,184,000	21,270,000	0	0	0	0	0	22,454,000
Carroll Community College - Parking Lot Addition	0	1,056,000	0	0	0	0	0	0	1,056,000
Carroll Community College - Technology Improvements	324,500	334,200	344,300	354,600	365,200	376,200	0	0	2,099,000
Circuit Court - New Courtroom	704,000	0	0	0	0	0	33,000	0	737,000
County Building Systemic Renovations	157,500	165,400	173,700	182,300	191,500	201,000	0	0	1,071,400
County Master Plan	595,800	305,200	147,700	0	0	0	0	0	1,048,700
County Phone System Replacement	0	0	0	0	0	750,000	0	0	750,000
County Technology Improvements	367,500	378,600	389,900	401,600	413,700	426,100	0	0	2,377,400
Detention Center	0	0	0	6,750,000	75,000,000	0	0	0	81,750,000
Detention Center Addition	563,965	0	0	0	0	0	5,871,935	0	6,435,900
Document Management System	0	0	0	0	0	250,000	0	0	250,000
Economic Development - Technology Infrastructure	1,000,000	0	0	0	0	0	1,000,000	0	2,000,000
Emergency Services Training Center - Relocation	2,500,000	4,500,000	0	0	0	0	0	0	7,000,000
Emergency Services Training Center - Training Trench	0	53,800	0	0	0	0	0	0	53,800
Farm Museum - Electrical Upgrade	174,000	0	0	0	0	0	13,200	0	187,200
Farm Museum - HVAC	0	84,000	0	0	0	0	0	0	84,000
Farm Museum - Maintenance Building Addition	0	0	0	0	0	120,000	0	0	120,000
Farm Museum - Storm Drainage	52,200	0	0	0	0	0	0	0	52,200
Fleet Management - Lift Replacements	42,800	0	0	0	0	0	76,115	0	118,915
General Government Unallocated	750,000	0	0	0	0	0	0	0	750,000
GIS Digital Orthophotography	0	0	0	0	90,000	0	0	0	90,000
Humane Society - Additional Parking	0	0	0	0	0	35,300	0	0	35,300
Humane Society - Cat Quarantine Area	24,100	0	0	0	0	0	0	0	24,100
Humane Society - Kennel Expansion	0	0	0	0	0	181,200	0	0	181,200
Library - Finksburg Branch and Headquarters	105,000	0	0	0	0	0	5,304,505	0	5,409,505
Library - Technology Replacement	200,000	206,000	212,200	218,600	225,100	231,900	0	0	1,293,800
Library - Telephone Replacement	0	0	203,700	0	0	0	0	0	203,700
Parking Garage - County Government Campus	0	0	0	257,700	3,646,500	0	0	0	3,904,200
Parking Lot Overlays	36,750	38,600	40,500	42,600	44,700	46,900	0	0	250,050
Public Works - Salt Buildings	351,750	366,335	381,576	0	0	0	0	0	1,099,661
Safe House	0	1,293,000	0	0	0	0	0	0	1,293,000
Senior Center - Mt. Airy Multi-Purpose Room	3,800	0	300,700	0	0	0	0	0	304,500
Senior Center - North Carroll	2,450,000	0	0	0	0	0	0	0	2,450,000
Senior Center - South Carroll	248,670	5,982,300	0	0	0	0	126,000	0	6,356,970
Senior Center - Taneytown - Additional Parking	0	0	0	0	80,500	0	0	0	80,500
State's Attorney Case File System Replacement	0	0	0	0	0	250,000	0	0	250,000
Voting Machine Implementation and Maintenance	383,100	0	0	0	0	0	553,945	0	937,045
Water Tanks and Dry Hydrants	250,500	263,000	276,200	290,000	304,500	319,700	0	0	1,703,900
Winchester Building Elevator	131,400	0	0	0	0	0	0	0	131,400
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$11,627,335</b>	<b>\$16,220,435</b>	<b>\$23,750,476</b>	<b>\$8,507,400</b>	<b>\$80,371,700</b>	<b>\$3,198,300</b>	<b>\$12,978,700</b>	<b>\$0</b>	<b>\$156,654,346</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$1,116,800	\$1,135,100	\$1,289,050	\$1,120,750	\$1,247,250	\$2,445,000	\$3,047,702	\$0	\$11,401,652
Property Tax	8,547,865	4,805,200	147,700	0	0	0	0	0	13,500,765
Bonds	1,962,670	7,101,435	9,719,126	7,386,650	79,124,450	753,300	6,241,863	0	112,289,494
MD Higher Ed. Comm.	0	1,285,700	12,209,000	0	0	0	0	0	13,494,700
MD Dept of Aging	0	600,000	120,200	0	0	0	0	0	720,200
State	0	0	0	0	0	0	3,689,135	0	3,689,135
Grants (MDE, CDBG)	0	1,293,000	0	0	0	0	0	0	1,293,000
Private	0	0	265,400	0	0	0	0	0	265,400
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$11,627,335</b>	<b>\$16,220,435</b>	<b>\$23,750,476</b>	<b>\$8,507,400</b>	<b>\$80,371,700</b>	<b>\$3,198,300</b>	<b>\$12,978,700</b>	<b>\$0</b>	<b>\$156,654,346</b>

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**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>CULTURE AND RECREATION:</b>									
Bark Hill Ballfields	\$236,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$236,000
Community Self-Help Projects	80,000	80,000	80,000	80,000	80,000	80,000	0	0	480,000
Deer Park Linear Trail	0	63,000	0	0	0	0	0	0	63,000
Deer Park Practice Field	0	0	0	0	94,000	0	0	0	94,000
Freedom Elementary Ballfield Renovations	50,000	0	0	0	0	0	0	0	50,000
Freedom Park Shelters/Play Equipment	0	0	57,000	0	0	0	0	0	57,000
Krimgold Park	700,000	0	0	0	0	0	1,868,350	0	2,568,350
Landon C. Burns Park Ballfield	0	0	0	158,000	0	0	0	0	158,000
Leister Park (formerly North Carroll Recreational Park)	1,150,000	412,000	0	0	0	0	1,176,931	0	2,738,931
Middlebrooke Trail	0	0	0	0	119,000	0	0	0	119,000
Parking Lot Construction	0	0	76,000	0	0	0	0	0	76,000
Parkland Acquisition (POS) County	518,565	340,000	340,000	340,000	340,000	340,000	0	0	2,218,565
Parkland Development (POS) County	331,946	260,000	260,000	260,000	260,000	260,000	0	0	1,631,946
Piney Run Nature Center Additions	0	0	0	68,000	0	0	0	0	68,000
Piney Run Park Paving	0	0	0	0	0	251,000	0	0	251,000
Piney Run Upper Comfort Station	87,000	0	0	0	0	0	0	0	87,000
Piney Run/Bennett Cerf Parks Tennis Court Resurfacing	0	0	0	87,000	0	0	0	0	87,000
Senior Center Gymnasium - South Carroll	1,250,000	0	0	0	0	0	0	0	1,250,000
Tot Lot Replacement	0	0	45,000	0	0	0	60,000	0	105,000
Town Fund	19,205	19,205	19,200	19,200	19,200	19,200	0	0	115,210
West Carroll Sports Complex	1,500,000	0	0	0	0	0	0	0	1,500,000
Westminster Community Pond Renovations	0	0	0	0	0	357,000	0	0	357,000
<b>CULTURE AND RECREATION TOTAL</b>	<b>\$5,922,716</b>	<b>\$1,174,205</b>	<b>\$877,200</b>	<b>\$1,012,200</b>	<b>\$912,200</b>	<b>\$1,307,200</b>	<b>\$3,105,281</b>	<b>\$0</b>	<b>\$14,311,002</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$129,205	\$79,205	\$90,450	\$100,950	\$108,950	\$330,200	\$15,000	\$0	\$853,960
Property Tax	4,250,000	0	0	0	0	0	0	0	4,250,000
Impact Fee - Parks	366,000	360,500	124,500	127,500	114,000	255,620	1,014,758	0	2,362,878
Reallocated Impact Fee - Parks	56,250	0	0	0	0	0	0	0	56,250
POS - Land Acquisition	518,565	340,000	340,000	340,000	340,000	340,000	2,030,523	0	4,249,088
POS - Park Development	602,696	394,500	322,250	443,750	349,250	381,380	45,000	0	2,538,826
<b>CULTURE AND RECREATION TOTAL</b>	<b>\$5,922,716</b>	<b>\$1,174,205</b>	<b>\$877,200</b>	<b>\$1,012,200</b>	<b>\$912,200</b>	<b>\$1,307,200</b>	<b>\$3,105,281</b>	<b>\$0</b>	<b>\$14,311,002</b>

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**  
**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>ROADS:</b>									
Albert Rill Road	\$1,982,180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,982,180
Boxwood Drive Extended	0	0	0	91,400	706,400	0	0	0	797,800
Falls Road	687,990	0	0	0	0	0	0	0	687,990
Georgetown Boulevard	1,233,980	0	0	0	0	0	919,000	0	2,152,980
Highway Improvements	0	0	0	0	231,500	231,500	0	0	463,000
John Pickett Road	2,454,560	0	0	0	0	0	0	0	2,454,560
Low Volume Road Improvements	759,400	848,500	876,100	839,100	815,200	940,000	0	0	5,078,300
Monroe Avenue (Bennett to MD 32)	0	340,000	1,066,210	0	0	0	86,000	0	1,492,210
Niner Road Improvements	79,600	0	0	0	0	0	0	0	79,600
Northeast Area HS Road	0	90,000	924,200	0	0	0	0	0	1,014,200
Obrecht Road (White Rock to Gaither)	700,000	0	0	0	0	0	516,850	0	1,216,850
Overlays	4,553,845	4,358,052	3,966,700	3,876,276	3,985,080	3,519,288	0	0	24,259,241
Small Drainage Structures	188,200	42,000	86,200	46,300	95,000	51,050	0	0	508,750
South Carroll Elementary School	0	0	0	90,000	260,000	0	0	0	350,000
South Carroll Middle School	0	0	90,000	260,000	0	0	0	0	350,000
Subdivision Overlays	2,567,000	1,173,700	1,123,400	1,259,700	1,131,500	1,100,000	0	0	8,355,300
Traffic Calming	80,000	0	0	0	0	0	0	0	80,000
Traffic Signal Installation	31,500	33,075	34,700	36,400	38,200	40,100	0	0	213,975
Turkeyfoot Road	1,798,790	0	0	0	0	0	0	0	1,798,790
Unallocated	1,000,000	0	0	0	0	0	0	0	1,000,000
Westminster Area Alternative Road Plan	250,000	438,000	3,250,000	1,670,000	0	0	3,750,000	29,265,434	38,623,434
<b>ROADS TOTAL</b>	<b>\$18,367,045</b>	<b>\$7,323,327</b>	<b>\$11,417,510</b>	<b>\$8,169,176</b>	<b>\$7,262,880</b>	<b>\$5,881,938</b>	<b>\$5,271,850</b>	<b>\$29,265,434</b>	<b>\$92,959,160</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$2,231,500	\$33,075	\$34,700	\$36,400	\$38,200	\$40,100	\$0	\$0	\$2,413,975
Property Tax	10,083,203	1,967,817	2,277,117	2,607,983	2,962,117	3,340,950	0	0	23,239,187
Bonds	5,876,342	5,146,435	8,929,693	5,348,793	4,086,563	2,324,888	5,271,850	29,265,434	66,249,998
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
<b>ROADS TOTAL</b>	<b>\$18,367,045</b>	<b>\$7,323,327</b>	<b>\$11,417,510</b>	<b>\$8,169,176</b>	<b>\$7,262,880</b>	<b>\$5,881,938</b>	<b>\$5,271,850</b>	<b>\$29,265,434</b>	<b>\$92,959,160</b>

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>BRIDGES:</b>									
Bollinger Road over Beaver Run	\$0	\$90,000	\$0	\$397,900	\$0	\$0	\$0	\$0	\$487,900
Bridge Inspection and Inventory	0	33,100	0	36,500	0	40,240	0	0	109,840
Bridge Maintenance and Structural Repairs	31,500	33,075	34,730	36,500	38,300	40,200	0	0	214,305
Cleaning and Painting of Existing Bridge Structural Steel	31,500	33,075	34,730	36,500	38,300	40,200	0	0	214,305
CSX Houcksville Bridge	217,251	0	0	0	0	0	1,899,691	0	2,116,942
Falls Road over Indian Run	0	90,000	360,600	0	0	0	0	0	450,600
Grand Valley Road over unnamed stream	0	0	90,000	0	346,300	0	0	0	436,300
McKinstry's Mill Road over Sam's Creek	0	0	0	0	0	135,000	0	780,500	915,500
Niner Road over Middle Run	0	0	0	0	0	120,000	0	448,800	568,800
Twin Arch Road Bridge	57,000	0	0	0	0	0	93,000	0	150,000
Warfieldsburg Road over Little Morgan Run	346,100	0	0	0	0	0	80,000	0	426,100
<b>BRIDGES TOTAL</b>	<b>\$683,351</b>	<b>\$279,250</b>	<b>\$520,060</b>	<b>\$507,400</b>	<b>\$422,900</b>	<b>\$375,640</b>	<b>\$2,072,691</b>	<b>\$1,229,300</b>	<b>\$6,090,592</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$120,000	\$99,250	\$69,460	\$109,500	\$76,600	\$120,640	\$186,106	\$0	\$781,556
Bonds	563,351	108,000	450,600	79,580	346,300	151,000	233,799	604,900	2,537,530
Federal Highway/Bridge	0	72,000	0	318,320	0	104,000	1,652,786	624,400	2,771,506
<b>BRIDGES TOTAL</b>	<b>\$683,351</b>	<b>\$279,250</b>	<b>\$520,060</b>	<b>\$507,400</b>	<b>\$422,900</b>	<b>\$375,640</b>	<b>\$2,072,691</b>	<b>\$1,229,300</b>	<b>\$6,090,592</b>

**Public Works Summary**

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>PUBLIC WORKS</b>									
Roads	\$18,367,045	\$7,323,327	\$11,417,510	\$8,169,176	\$7,262,880	\$5,881,938	\$5,271,850	\$29,265,434	\$92,959,160
Bridges	683,351	279,250	520,060	507,400	422,900	375,640	2,072,691	1,229,300	6,090,592
<b>PUBLIC WORKS TOTAL</b>	<b>\$19,050,396</b>	<b>\$7,602,577</b>	<b>\$11,937,570</b>	<b>\$8,676,576</b>	<b>\$7,685,780</b>	<b>\$6,257,578</b>	<b>\$7,344,541</b>	<b>\$30,494,734</b>	<b>\$99,049,752</b>
<b>SOURCES OF FUNDING</b>									
Transfer from General Fund	\$2,351,500	\$132,325	\$104,160	\$145,900	\$114,800	\$160,740	\$186,106	\$0	\$3,195,531
Property Tax	10,083,203	1,967,817	2,277,117	2,607,983	2,962,117	3,340,950	0	0	23,239,187
Bonds	6,439,693	5,254,435	9,380,293	5,428,373	4,432,863	2,475,888	5,505,649	29,870,334	68,787,528
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Federal Highway/Bridge	0	72,000	0	318,320	0	104,000	1,652,786	624,400	2,771,506
<b>PUBLIC WORKS TOTAL</b>	<b>\$19,050,396</b>	<b>\$7,602,577</b>	<b>\$11,937,570</b>	<b>\$8,676,576</b>	<b>\$7,685,780</b>	<b>\$6,257,578</b>	<b>\$7,344,541</b>	<b>\$30,494,734</b>	<b>\$99,049,752</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>PUBLIC SCHOOLS:</b>									
<u>New Construction, Additions, Modernizations</u>									
Ebb Valley Elementary School	\$15,476,632	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,476,632
Full-Day Kindergarten-Eldersburg ES	2,069,600	0	0	0	0	0	106,553	0	2,176,153
Full-Day Kindergarten-Linton Springs ES	1,493,100	0	0	0	0	0	40,095	0	1,533,195
Full-Day Kindergarten-Piney Ridge ES	2,118,600	0	0	0	0	0	119,228	0	2,237,828
Full-Day Kindergarten-Spring Garden ES	2,212,700	0	0	0	0	0	124,500	0	2,337,200
Full-Day Kindergarten-With State Planning Approval	5,352,657	8,282,200	0	0	0	0	216,400	0	13,851,257
Long Range Career and Technology Center Plan	40,000	0	0	0	0	0	0	0	40,000
Northeast Area High School	0	4,124,400	44,967,000	0	0	0	500,000	0	49,591,400
South Carroll Area Elementary School	0	0	0	1,786,500	16,893,200	0	0	0	18,679,700
South Carroll Area Middle School	0	0	7,643,200	26,730,600	0	0	30,000	0	34,403,800
<b>Construction Total</b>	<b>\$28,763,289</b>	<b>\$12,406,600</b>	<b>\$52,610,200</b>	<b>\$28,517,100</b>	<b>\$16,893,200</b>	<b>\$0</b>	<b>\$1,136,776</b>	<b>\$0</b>	<b>\$140,327,165</b>
<u>Other Projects</u>									
Barrier Free Modifications	\$26,200	\$27,500	\$28,900	\$30,300	\$31,800	\$33,400	\$0	\$0	\$178,100
Construction Scope Studies	0	0	30,000	0	30,000	0	0	0	60,000
HVAC - Addition at Westminster West Middle School	1,624,903	0	0	0	0	0	3,354,744	0	4,979,647
HVAC - Improvements and Replacements	395,656	5,205,000	5,641,950	3,327,809	2,315,000	2,430,750	1,067,075	0	20,383,240
HVAC - Replacement at Robert Moton Elementary School	2,388,026	0	0	0	0	0	0	0	2,388,026
Paving	802,050	260,100	267,900	275,900	289,700	298,400	0	0	2,194,050
Relocatable Classrooms	360,000	360,000	360,000	360,000	360,000	360,000	0	0	2,160,000
Roofing Improvements	0	110,250	113,600	117,000	120,500	124,100	0	0	585,450
Systemic Renovation - Re-Roofing Projects	0	633,526	510,739	395,555	703,141	1,573,215	0	0	3,816,176
Technology Improvements	231,000	237,900	245,000	252,400	259,900	268,700	0	0	1,494,900
Transfer to Operating Budget for BOE Debt Service	5,721,252	6,085,918	6,989,034	9,053,232	9,561,739	9,059,929	0	0	46,471,103
<b>Other Projects Total</b>	<b>\$11,549,087</b>	<b>\$12,920,194</b>	<b>\$14,187,123</b>	<b>\$13,812,196</b>	<b>\$13,671,780</b>	<b>\$14,148,494</b>	<b>\$4,421,819</b>	<b>\$0</b>	<b>\$84,710,692</b>
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$40,312,376</b>	<b>\$25,326,794</b>	<b>\$66,797,323</b>	<b>\$42,329,296</b>	<b>\$30,564,980</b>	<b>\$14,148,494</b>	<b>\$5,558,595</b>	<b>\$0</b>	<b>\$225,037,857</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$591,000	\$708,150	\$718,600	\$729,400	\$740,400	\$752,800	\$500,000	\$0	\$4,740,350
Local Income Tax	8,745,909	7,025,696	12,362,576	16,975,591	12,465,998	12,592,480	3,141,366	0	73,309,615
Property Tax	9,677,965	9,159,400	12,519,600	9,116,500	5,240,200	0	0	0	45,713,665
Bonds	4,769,100	1,000,000	23,467,000	8,584,600	0	0	0	0	37,820,700
Bond Interest	0	0	30,000	105,000	135,000	105,000	87,229	0	462,229
Impact Fee - Schools	2,792,717	3,124,400	14,000,000	4,665,600	5,000,000	0	30,000	0	29,612,717
State Interagency Committee	13,735,685	4,309,148	3,699,547	2,152,605	6,983,382	698,214	1,800,000	0	33,378,581
	<b>\$40,312,376</b>	<b>\$25,326,794</b>	<b>\$66,797,323</b>	<b>\$42,329,296</b>	<b>\$30,564,980</b>	<b>\$14,148,494</b>	<b>\$5,558,595</b>	<b>\$0</b>	<b>\$225,037,857</b>

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>CONSERVATION AND OPEN SPACE:</b>									
Agricultural Land Preservation	\$10,333,317	\$9,565,483	\$8,965,983	\$3,022,317	\$3,091,983	\$3,161,650	\$0	\$0	\$38,140,733
Floodplain Mapping	320,500	0	0	0	0	0	0	0	320,500
Land Bank	1,050,000	1,081,500	1,113,945	1,147,363	1,181,784	1,217,238	0	0	6,791,830
Roadway Evaluation Studies	26,250	27,038	27,849	28,684	29,545	30,431	0	0	169,797
Watershed Assessment & Improvement (NPDES)	75,000	75,000	75,000	0	75,000	100,000	0	0	400,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$11,805,067</b>	<b>\$10,749,021</b>	<b>\$10,182,777</b>	<b>\$4,198,364</b>	<b>\$4,378,312</b>	<b>\$4,509,319</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,822,860</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$421,750	\$102,038	\$102,849	\$28,684	\$104,545	\$130,431	\$0	\$0	\$890,297
Property Tax	1,733,317	1,115,483	515,983	72,317	141,983	211,650	0	0	3,790,733
Bonds	8,550,000	8,581,500	8,613,945	3,147,363	3,181,784	3,217,238	0	0	35,291,830
Ag Transfer Tax	500,000	350,000	350,000	350,000	350,000	350,000	0	0	2,250,000
State Ag. Preservation (MALPF)	600,000	600,000	600,000	600,000	600,000	600,000	0	0	3,600,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$11,805,067</b>	<b>\$10,749,021</b>	<b>\$10,182,777</b>	<b>\$4,198,364</b>	<b>\$4,378,312</b>	<b>\$4,509,319</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,822,860</b>

**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>AIRPORT ENTERPRISE:</b>									
Fuel Farm - Additional Jet A Fuel Storage	\$0	\$0	\$0	\$0	\$210,000	\$0	\$0	\$0	\$210,000
Grounds Maintenance Equipment and Storage Facility	87,000	0	0	0	0	0	0	0	87,000
High Intensity Runway Lights	0	80,000	0	0	0	0	0	0	80,000
Obstruction Study and Tree Removal	800,000	0	0	0	0	0	950,000	0	1,750,000
PAPI	0	75,555	0	0	0	0	0	0	75,555
Security System	0	0	220,000	0	0	0	0	0	220,000
Terminal Building Expansion	0	0	0	404,706	0	0	0	0	404,706
<b>AIRPORT ENTERPRISE TOTAL</b>	<b>\$887,000</b>	<b>\$155,555</b>	<b>\$220,000</b>	<b>\$404,706</b>	<b>\$210,000</b>	<b>\$0</b>	<b>\$950,000</b>	<b>\$0</b>	<b>\$2,827,261</b>
<b>SOURCES OF FUNDING:</b>									
Bonds	\$0	\$0	\$110,000	\$404,706	\$0	\$0	\$0	\$0	\$514,706
Enterprise Fund - Airport	77,000	3,890	0	0	5,250	0	27,500	0	113,640
MD Aviation Admin.	50,000	3,890	110,000	0	5,250	0	27,500	0	196,640
Fed. Aviation Admin.	760,000	147,775	0	0	199,500	0	895,000	0	2,002,275
<b>AIRPORT ENTERPRISE TOTAL</b>	<b>\$887,000</b>	<b>\$155,555</b>	<b>\$220,000</b>	<b>\$404,706</b>	<b>\$210,000</b>	<b>\$0</b>	<b>\$950,000</b>	<b>\$0</b>	<b>\$2,827,261</b>



**COMMUNITY IMPROVEMENT PLAN FOR FISCAL YEARS 2006 TO 2011**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>UTILITIES ENTERPRISE:</b>									
Clarifier Painting/Reconditioning	\$0	\$115,500	\$1,040,050	\$0	\$0	\$0	\$0	\$0	\$1,155,550
Effluent Chillers	1,000,000	0	0	0	0	0	1,436,967	0	2,436,967
Freedom Area Sewer Study Update	75,000	0	0	0	0	84,856	0	0	159,856
Freedom Wastewater Treatment Plant Upgrade	0	116,880	584,402	712,966	0	0	0	0	1,414,248
Freedom/Hampstead - Water Meters	63,120	66,272	69,600	71,340	73,123	74,950	0	1,135,155	1,553,560
Gaither Road 8" Sewer Line	0	0	25,042	106,574	0	1,118,834	0	0	1,250,450
Gaither Road 8" Water Main	0	0	0	261,187	0	1,436,473	0	0	1,697,660
Hydrant Replacement	90,550	92,820	92,820	95,150	95,150	99,900	0	898,720	1,465,110
Hydraulic Looping	288,575	288,575	50,000	50,000	363,000	0	523,000	661,302	2,224,452
Lake Forest Pumping Station Dimmonneuter (Grinder)	0	75,337	0	0	0	0	0	0	75,337
New Force Main & Gravity Sewer Main to North Station	0	43,750	637,500	0	0	0	147,025	0	828,275
Pine Hill Wastewater Pumping Station Upgrade	123,200	834,408	0	0	0	0	0	0	957,608
Piney Run Wastewater Pump Station Renovation	1,092,195	1,092,195	0	0	0	0	311,400	0	2,495,790
Pleasant Valley Backup Well	100,000	0	0	0	44,963	0	175,037	0	320,000
Poly Aluminum Chloride Facility	630,000	0	0	0	0	0	195,000	0	825,000
Programmable Logic Controller	272,679	0	0	0	0	0	35,900	0	308,579
Snowden's Run Pumping Station Dimmonneuter (Grinder)	73,500	0	0	0	0	0	0	0	73,500
Sykesville Elevated Water Storage Tank #6	0	350,227	1,923,744	0	0	0	62,000	0	2,335,971
Sykesville Wastewater Pumping Station Upgrade	363,902	0	0	0	0	0	215,050	0	578,952
Tank Painting	40,000	40,000	40,000	40,000	40,000	40,000	0	0	240,000
Waste Sludge Operations	0	140,428	459,200	0	0	0	0	0	599,628
<b>UTILITIES ENTERPRISE TOTAL</b>	<b>\$4,212,721</b>	<b>\$3,256,392</b>	<b>\$4,922,358</b>	<b>\$1,337,217</b>	<b>\$616,236</b>	<b>\$2,855,013</b>	<b>\$3,101,379</b>	<b>\$2,695,177</b>	<b>\$22,996,493</b>
<b>SOURCES OF FUNDING:</b>									
Bonds	\$1,263,330	\$424,973	\$2,237,856	\$63,330	\$140,113	\$99,900	\$1,807,004	\$1,612,670	\$7,649,176
Enterprise Fund - Utilities	113,500	115,337	40,000	40,000	40,000	40,000	0	0	388,837
Maintenance Fee	579,294	1,040,224	539,406	470,827	73,123	74,950	186,790	421,205	3,385,819
Area Connection Charges	2,256,597	1,675,858	2,105,096	763,060	363,000	2,640,163	1,107,585	661,302	11,572,661
<b>UTILITIES ENTERPRISE TOTAL</b>	<b>\$4,212,721</b>	<b>\$3,256,392</b>	<b>\$4,922,358</b>	<b>\$1,337,217</b>	<b>\$616,236</b>	<b>\$2,855,013</b>	<b>\$3,101,379</b>	<b>\$2,695,177</b>	<b>\$22,996,493</b>

**CAPITAL IMPROVEMENT PROGRAM FOR FISCAL YEARS 2006 TO 2011**

Proposed

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2006	2007	2008	2009	2010	2011			
<b>GRAND TOTAL-USES</b>	<b>\$94,138,861</b>	<b>\$64,484,979</b>	<b>\$118,687,704</b>	<b>\$66,465,759</b>	<b>\$124,739,208</b>	<b>\$32,275,904</b>	<b>\$33,038,496</b>	<b>\$33,189,911</b>	<b>\$567,020,820</b>
<b>SOURCE OF FUNDING</b>									
<b>-LOCAL-</b>									
Transfer from General Fund	\$4,610,255	\$2,156,818	\$2,305,109	\$2,125,684	\$2,315,945	\$3,819,171	\$3,748,808	\$0	\$21,081,790
Local Income Tax	8,745,909	7,025,696	12,362,576	16,975,591	12,465,998	12,592,480	3,141,366	0	73,309,615
Property Tax	34,292,350	17,047,900	15,460,400	11,796,800	8,344,300	3,552,600	0	0	90,494,350
Bonds	23,256,787	22,362,343	53,528,220	25,015,022	86,879,210	6,546,326	13,554,516	31,483,004	262,625,428
Bond Interest	0	0	30,000	105,000	135,000	105,000	87,229	0	462,229
Impact Fee - Parks	366,000	360,500	124,500	127,500	114,000	255,620	1,014,758	0	2,362,878
Impact Fee - Schools	2,792,717	3,124,400	14,000,000	4,665,600	5,000,000	0	30,000	0	29,612,717
Reallocated Impact Fee - Parks	56,250	0	0	0	0	0	0	0	56,250
Ag Transfer Tax	500,000	350,000	350,000	350,000	350,000	350,000	0	0	2,250,000
Enterprise Fund - Airport	77,000	3,890	0	0	5,250	0	27,500	0	113,640
Enterprise Fund - Solid Waste	49,256	0	0	0	0	0	0	0	49,256
Enterprise Fund - Utilities	113,500	115,337	40,000	40,000	40,000	40,000	0	0	388,837
Maintenance Fee	579,294	1,040,224	539,406	470,827	73,123	74,950	186,790	421,205	3,385,819
Area Connection Charges	2,256,597	1,675,858	2,105,096	763,060	363,000	2,640,163	1,107,585	661,302	11,572,661
<b>LOCAL TOTAL</b>	<b>\$77,695,915</b>	<b>\$55,262,966</b>	<b>\$100,845,307</b>	<b>\$62,435,084</b>	<b>\$116,085,826</b>	<b>\$29,976,310</b>	<b>\$22,898,552</b>	<b>\$32,565,511</b>	<b>\$497,765,470</b>
<b>-STATE-</b>									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
MD Higher Ed. Comm.	0	1,285,700	12,209,000	0	0	0	0	0	13,494,700
MD Aviation Admin.	50,000	3,890	110,000	0	5,250	0	27,500	0	196,640
MD Dept of Aging	0	600,000	120,200	0	0	0	0	0	720,200
State Interagency Committee	13,735,685	4,309,148	3,699,547	2,152,605	6,983,382	698,214	1,800,000	0	33,378,581
Agricultural Preservation	600,000	600,000	600,000	600,000	600,000	600,000	0	0	3,600,000
State	0	0	0	0	0	0	3,689,135	0	3,689,135
POS - Land Acquisition	518,565	340,000	340,000	340,000	340,000	340,000	2,030,523	0	4,249,088
POS - Park Development	602,696	394,500	322,250	443,750	349,250	381,380	45,000	0	2,538,826
<b>STATE TOTAL</b>	<b>\$15,682,946</b>	<b>\$7,709,238</b>	<b>\$17,576,997</b>	<b>\$3,712,355</b>	<b>\$8,453,882</b>	<b>\$2,195,594</b>	<b>\$7,592,158</b>	<b>\$0</b>	<b>\$62,923,170</b>
<b>-FEDERAL-</b>									
Fed. Aviation Admin.	\$760,000	\$147,775	\$0	\$0	\$199,500	\$0	\$895,000	\$0	\$2,002,275
Federal Highway/Bridge	0	72,000	0	318,320	0	104,000	1,652,786	624,400	2,771,506
<b>FEDERAL TOTAL</b>	<b>\$760,000</b>	<b>\$219,775</b>	<b>\$0</b>	<b>\$318,320</b>	<b>\$199,500</b>	<b>\$104,000</b>	<b>\$2,547,786</b>	<b>\$624,400</b>	<b>\$4,773,781</b>
<b>-OTHER-</b>									
Grants (MDE, CDBG)	\$0	\$1,293,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,293,000
Private	0	0	265,400	0	0	0	0	0	265,400
<b>OTHER TOTAL</b>	<b>\$0</b>	<b>\$1,293,000</b>	<b>\$265,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,558,400</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$94,138,861</b>	<b>\$64,484,979</b>	<b>\$118,687,704</b>	<b>\$66,465,759</b>	<b>\$124,739,208</b>	<b>\$32,275,904</b>	<b>\$33,038,496</b>	<b>\$33,189,911</b>	<b>\$567,020,820</b>