

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>GENERAL GOVERNMENT:</b>									
800 MHz Radio System Upgrades & Improvements	\$1,120,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$2,320,000
ADA - Facility Improvements	10,000	10,000	10,000	10,000	10,000	15,000	0	0	65,000
Board of Education - Central Offices	3,631,000	38,030,000	0	0	0	0	0	0	41,661,000
Carroll Community College - Classroom Building 4	2,525,000	29,001,000	0	0	0	0	0	0	31,526,000
Carroll Community College - Emergency Generator	0	0	0	0	0	122,000	0	0	122,000
Carroll Community College - Technology Improvements	334,200	344,300	354,600	365,200	376,200	387,500	0	0	2,162,000
Carroll County Public Safety Training Center - Relocation	4,500,000	0	0	0	0	0	2,500,000	0	7,000,000
Carroll County Public Network	7,369,500	0	0	0	0	0	0	0	7,369,500
County Building Systemic Renovations	165,400	173,700	182,300	191,500	201,000	211,050	765,000	0	1,889,950
County Comprehensive Plan	305,000	148,000	0	0	0	0	595,800	0	1,048,800
County Phone System Replacement	0	0	0	0	750,000	0	0	0	750,000
County Technology Improvements	379,000	390,000	402,000	414,000	426,000	439,000	0	0	2,450,000
Detention Center	0	550,000	5,500,000	0	0	0	0	0	6,050,000
Document Management System	0	0	0	0	200,000	1,500,000	0	1,500,000	3,200,000
Farm Museum - Electrical Upgrade	66,650	0	0	0	0	0	187,200	0	253,850
Farm Museum-HVAC	88,000	0	0	0	0	0	0	0	88,000
Farm Museum-Maintenance Building Addition	0	0	0	0	89,000	0	0	0	89,000
Fleet Management-Vehicle/Equipment Wash	0	0	1,151,000	0	0	0	0	0	1,151,000
Fleet Management-Lift Replacements	0	59,000	0	63,000	0	68,000	118,915	0	308,915
GIS Digital Orthophotography	0	0	0	90,000	0	0	0	0	90,000
GIS Planimetric Data	750,000	0	0	0	0	0	0	0	750,000
Humane Society - Additional Parking	0	0	0	0	52,000	0	0	0	52,000
Humane Society - Kennel Expansion	0	0	0	0	250,827	0	0	0	250,827
Information Technology System Computer Replacement	182,000	500,000	0	0	0	0	1,751,416	0	2,433,416
Kessler Building Renovation	1,330,687	0	0	0	0	0	0	0	1,330,687
Library - Technology Replacement	206,000	212,200	218,600	225,100	231,900	238,900	0	0	1,332,700
Library - Telephone Replacement	0	204,000	0	0	0	0	0	0	204,000
Maintenance Center Expansion	0	0	0	34,000	355,000	0	0	0	389,000
New Windsor Middle School - Office Complex	6,294,200	0	0	0	0	0	3,198,264	0	9,492,464
Parking Lot Overlays	39,000	41,000	43,000	45,000	47,000	49,000	405,471	0	669,471
Public Works - Salt Buildings	1,447,000	985,000	0	0	0	0	351,750	0	2,783,750
Safe House	0	0	2,773,000	0	0	0	0	0	2,773,000
Senior Center - South Carroll	11,202,880	0	0	0	0	0	553,540	0	11,756,420
Senior Center - Taneytown - Additional Parking	0	0	0	91,000	0	0	0	0	91,000
State's Attorney Case File System Replacement	0	0	0	0	250,000	0	0	0	250,000
Taneytown Library Expansion	1,023,000	0	0	0	0	0	718,777	0	1,741,777
Water Tanks and Dry Hydrants	0	350,000	0	350,000	0	350,000	641,000	0	1,691,000
Water Tank at Ebb Valley Elementary	1,200,000	0	0	0	0	0	0	0	1,200,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$44,168,517</b>	<b>\$70,998,200</b>	<b>\$10,634,500</b>	<b>\$1,878,800</b>	<b>\$3,238,927</b>	<b>\$3,380,450</b>	<b>\$12,987,133</b>	<b>\$1,500,000</b>	<b>\$148,786,527</b>
Transfer from General Fund	\$3,401,587	\$1,847,350	\$2,270,350	\$1,433,050	\$2,798,600	\$2,924,925	\$2,842,212	\$1,500,000	\$19,018,074
Property Tax	8,119,200	698,000	0	0	0	0	3,097,890	0	11,915,090
Bonds	28,746,730	51,540,850	5,591,150	445,750	440,327	455,525	7,047,031	0	94,267,363
Reallocated Property Tax	2,050,000	0	0	0	0	0	0	0	2,050,000
MD Higher Ed. Comm.	1,251,000	16,646,600	0	0	0	0	0	0	17,897,600
MD Dept of Aging	600,000	0	0	0	0	0	0	0	600,000
State	0	0	0	0	0	0	0	0	0
Grants (MDE, CDBG)	0	0	2,773,000	0	0	0	0	0	2,773,000
Private	0	265,400	0	0	0	0	0	0	265,400
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$44,168,517</b>	<b>\$70,998,200</b>	<b>\$10,634,500</b>	<b>\$1,878,800</b>	<b>\$3,238,927</b>	<b>\$3,380,450</b>	<b>\$12,987,133</b>	<b>\$1,500,000</b>	<b>\$148,786,527</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

Proposed

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>CULTURE AND RECREATION:</b>									
Community Self-Help Projects	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$0	\$0	\$480,000
Deer Park Linear Trail	66,000	0	0	0	0	0	0	0	66,000
Deer Park Practice Field	0	0	0	0	110,000	0	0	0	110,000
Freedom Park Shelters/Play Equipment	0	0	0	62,000	0	0	0	0	62,000
Kringold Park	2,087,000	0	0	0	0	0	2,568,350	0	4,655,350
Landon C. Burns Park Ballfield	0	0	170,000	0	0	0	0	0	170,000
Leister Park	1,212,000	0	0	0	0	0	1,526,931	0	2,738,931
Middlebrooke Trail	0	0	0	130,000	0	0	0	0	130,000
Park Restoration Fund	63,000	68,000	71,000	74,000	0	80,000	0	0	356,000
Parking Lot Construction	0	0	0	240,000	0	0	0	0	240,000
Parkland Acquisition (POS) County	286,086	518,000	518,000	518,000	518,000	518,000	0	0	2,876,086
Parkland Development (POS) County	123,146	396,000	396,000	396,000	396,000	396,000	0	0	2,103,146
Piney Run Nature Center Additions	0	0	0	91,000	0	0	0	0	91,000
Piney Run Park Paving	0	0	0	0	312,000	0	0	0	312,000
Piney Run/Bennett Cerf Parks Tennis Court Resurfacing	0	0	0	97,000	0	0	0	0	97,000
Tot Lot Replacement	0	45,000	0	0	0	124,000	60,000	0	229,000
Town Fund	19,200	19,200	19,200	19,200	19,200	19,200	0	0	115,200
West Carroll Sports Complex	1,000,000	0	0	1,080,000	0	0	250,000	0	2,330,000
Westminster Community Pond Renovations	0	0	0	0	396,000	0	0	0	396,000
<b>CULTURE AND RECREATION TOTAL</b>	<b>\$4,936,432</b>	<b>\$1,126,200</b>	<b>\$1,254,200</b>	<b>\$2,787,200</b>	<b>\$1,831,200</b>	<b>\$1,217,200</b>	<b>\$4,405,281</b>	<b>\$0</b>	<b>\$17,557,713</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$142,200	\$158,450	\$150,200	\$178,200	\$391,200	\$190,200	\$15,000	\$0	\$1,225,450
Property Tax	0	0	0	0	0	0	950,000	0	950,000
Impact Fee - Parks	531,200	20,000	62,500	1,015,000	391,000	20,000	1,277,258	0	3,316,958
Reallocated Impact Fee - Parks	0	0	0	0	0	0	0	0	0
POS - Land Acquisition	1,286,086	518,000	518,000	518,000	518,000	518,000	2,030,523	0	5,906,609
POS - Park Development	2,976,946	429,750	523,500	1,076,000	531,000	489,000	132,500	0	6,158,696
<b>CULTURE AND RECREATION TOTAL</b>	<b>\$4,936,432</b>	<b>\$1,126,200</b>	<b>\$1,254,200</b>	<b>\$2,787,200</b>	<b>\$1,831,200</b>	<b>\$1,217,200</b>	<b>\$4,405,281</b>	<b>\$0</b>	<b>\$17,557,713</b>

**COMMUNITY INVESMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>ROADS:</b>									
Boxwood Drive Extended	\$0	\$0	\$92,000	\$739,000	\$0	\$0	\$0	\$0	\$831,000
Highway Improvements	0	0	0	232,000	232,000	232,000	0	0	696,000
Low Volume Road Improvements	967,600	1,009,500	983,000	950,100	1,118,200	1,159,800	0	0	6,188,200
Monroe Avenue (Bennett to MD 32)	340,000	1,095,000	0	0	0	0	86,000	0	1,521,000
Monroe Avenue (Oklahoma to Bennett)	0	943,000	0	0	0	0	1,086,140	0	2,029,140
Neighborhood Overlays	1,387,600	1,255,300	1,363,200	1,248,400	1,219,200	1,439,000	0	0	7,912,700
Northern Area HS Road Overlays	90,000	939,000	0	0	0	0	0	0	1,029,000
Small Drainage Structures	5,175,800	4,381,600	4,112,800	4,344,800	4,098,200	4,489,000	0	0	26,602,200
	157,000	59,000	62,000	65,000	67,000	70,000	0	0	480,000
South Carroll Middle School Road	0	0	93,600	270,400	0	0	0	0	364,000
Traffic Calming	25,000	26,000	27,000	28,000	29,000	31,000	0	0	166,000
Traffic Signal Installation	33,000	35,000	36,000	38,000	40,000	43,000	0	0	225,000
Westminster Area Alternative Road Plan	0	0	0	200,000	2,200,000	2,200,000	4,000,000	30,023,434	38,623,434
<b>ROADS TOTAL</b>	<b>\$8,176,000</b>	<b>\$9,743,400</b>	<b>\$6,769,600</b>	<b>\$8,115,700</b>	<b>\$9,003,600</b>	<b>\$9,663,800</b>	<b>\$5,172,140</b>	<b>\$30,023,434</b>	<b>\$86,667,674</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$33,000	\$35,000	\$36,000	\$38,000	\$40,000	\$0	\$0	\$0	\$182,000
Property Tax	1,968,000	2,277,000	2,608,000	2,962,000	2,213,000	2,390,000	0	0	14,418,000
Bonds	5,999,000	7,255,400	3,949,600	4,939,700	6,574,600	7,097,800	5,172,140	30,023,434	71,011,674
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
<b>ROADS TOTAL</b>	<b>\$8,176,000</b>	<b>\$9,743,400</b>	<b>\$6,769,600</b>	<b>\$8,115,700</b>	<b>\$9,003,600</b>	<b>\$9,663,800</b>	<b>\$5,172,140</b>	<b>\$30,023,434</b>	<b>\$86,667,674</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

Proposed

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>BRIDGES:</b>									
Babylon Road over Silver Run	\$0	\$0	\$0	\$0	\$135,000	\$0	\$0	\$847,870	\$982,870
Bollinger Road over Beaver Run	90,000	0	398,000	0	0	0	0	0	488,000
Bridge Inspection and Inventory	33,000	0	37,000	0	40,000	0	0	0	110,000
Bridge Maintenance and Structural Repairs	33,000	35,000	37,000	38,000	40,000	42,000	0	0	225,000
Cleaning and Painting of Existing Bridge Structural Steel	33,000	35,000	37,000	38,000	40,000	42,000	0	0	225,000
Falls Road over Indian Run	90,000	412,000	0	0	0	0	0	0	502,000
Grand Valley Road over unnamed stream	0	90,000	0	403,000	0	0	0	0	493,000
Greenmount Church Road over East Murphy Run	187,000	0	0	0	0	0	586,300	0	773,300
Hughes Shop Road over Bear Branch	0	0	0	0	0	145,000	0	1,401,530	1,546,530
McKinstry's Mill Road over Sam's Creek	0	0	0	0	135,000	0	0	780,500	915,500
Niner Road over Middle Run	0	0	0	0	120,000	0	0	557,260	677,260
Silver Run Valley Road over Big Silver Run	0	204,000	0	0	0	0	586,300	0	790,300
<b>BRIDGES TOTAL</b>	<b>\$466,000</b>	<b>\$776,000</b>	<b>\$509,000</b>	<b>\$479,000</b>	<b>\$510,000</b>	<b>\$229,000</b>	<b>\$1,172,600</b>	<b>\$3,587,160</b>	<b>\$7,728,760</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$99,000	\$70,000	\$111,000	\$76,000	\$120,000	\$84,000	\$0	\$0	\$560,000
Bonds	146,000	543,000	80,000	403,000	182,000	33,000	242,520	1,163,240	2,792,760
Federal Highway/Bridge	221,000	163,000	318,000	0	208,000	112,000	930,080	2,423,920	4,376,000
<b>BRIDGES TOTAL</b>	<b>\$466,000</b>	<b>\$776,000</b>	<b>\$509,000</b>	<b>\$479,000</b>	<b>\$510,000</b>	<b>\$229,000</b>	<b>\$1,172,600</b>	<b>\$3,587,160</b>	<b>\$7,728,760</b>

**Public Works Summary**

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>PUBLIC WORKS</b>									
Roads	\$8,176,000	\$9,743,400	\$6,769,600	\$8,115,700	\$9,003,600	\$9,663,800	\$5,172,140	\$30,023,434	\$86,667,674
Bridges	466,000	776,000	509,000	479,000	510,000	229,000	1,172,600	3,587,160	7,728,760
<b>PUBLIC WORKS TOTAL</b>	<b>\$8,642,000</b>	<b>\$10,519,400</b>	<b>\$7,278,600</b>	<b>\$8,594,700</b>	<b>\$9,513,600</b>	<b>\$9,892,800</b>	<b>\$6,344,740</b>	<b>\$33,610,594</b>	<b>\$94,396,434</b>
<b>SOURCES OF FUNDING</b>									
Transfer from General Fund	\$132,000	\$105,000	\$147,000	\$114,000	\$160,000	\$84,000	\$0	\$0	\$742,000
Property Tax	1,968,000	2,277,000	2,608,000	2,962,000	2,213,000	2,390,000	0	0	14,418,000
Bonds	6,145,000	7,798,400	4,029,600	5,342,700	6,756,600	7,130,800	5,414,660	31,186,674	73,804,434
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Federal Highway/Bridge	221,000	163,000	318,000	0	208,000	112,000	930,080	2,423,920	4,376,000
<b>PUBLIC WORKS TOTAL</b>	<b>\$8,642,000</b>	<b>\$10,519,400</b>	<b>\$7,278,600</b>	<b>\$8,594,700</b>	<b>\$9,513,600</b>	<b>\$9,892,800</b>	<b>\$6,344,740</b>	<b>\$33,610,594</b>	<b>\$94,396,434</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>PUBLIC SCHOOLS:</b>									
<u>New Construction, Additions, Modernizations</u>									
Ebb Valley Elementary School	\$8,446,000	\$0	\$0	\$0	\$0	\$0	\$15,476,632	\$0	\$23,922,632
Full-Day Kindergarten-Hampstead ES	1,889,000	0	0	0	0	0	184,854	0	2,073,854
Full-Day Kindergarten-Manchester ES	3,280,000	0	0	0	0	0	184,854	0	3,464,854
Full-Day Kindergarten-Mechanicsville ES	2,553,000	0	0	0	0	0	184,854	0	2,737,854
Full-Day Kindergarten-Runnymede ES	2,698,000	0	0	0	0	0	184,854	0	2,882,854
Northern Area High School	4,963,000	61,583,000	0	0	0	0	500,000	0	67,046,000
South Carroll Area Middle School	0	0	3,785,000	45,693,000	0	0	30,000	0	49,508,000
<b>Construction Total</b>	<b>\$23,829,000</b>	<b>\$61,583,000</b>	<b>\$3,785,000</b>	<b>\$45,693,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,746,048</b>	<b>\$0</b>	<b>\$151,636,048</b>
<u>Other Projects</u>									
Barrier Free Modifications	\$28,000	\$29,000	\$30,000	\$32,000	\$33,000	\$34,000	\$0	\$0	\$186,000
Construction Scope Studies	0	30,000	0	30,000	0	0	0	0	60,000
HVAC - Improvements and Replacements	0	5,642,000	3,328,000	2,315,000	2,431,000	2,373,000	1,462,731	0	17,551,731
HVAC Replacement-Robert Moton Elementary School	2,607,000	0	0	0	0	0	0	0	2,607,000
Paving	260,000	268,000	276,000	290,000	298,000	307,000	0	0	1,699,000
Relocatable Classrooms	360,000	360,000	360,000	360,000	360,000	360,000	0	0	2,160,000
Roof Replacement-Sykesville Middle School	794,000	0	0	0	0	0	0	0	794,000
Roofing Improvements	110,000	114,000	117,000	121,000	124,000	127,000	0	0	713,000
Systemic Renovation - Re-Roofing Projects	0	770,000	504,000	887,000	1,952,000	1,608,000	0	0	5,721,000
Technology Improvements	238,000	245,000	252,000	260,000	268,000	276,000	0	0	1,539,000
Transfer to Operating Budget for BOE Debt Service	6,014,850	7,259,738	9,148,505	10,877,597	11,648,844	13,114,492	0	0	58,064,026
<b>Other Projects Total</b>	<b>\$10,411,850</b>	<b>\$14,717,738</b>	<b>\$14,015,505</b>	<b>\$15,172,597</b>	<b>\$17,114,844</b>	<b>\$18,199,492</b>	<b>\$1,462,731</b>	<b>\$0</b>	<b>\$91,094,757</b>
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$34,240,850</b>	<b>\$76,300,738</b>	<b>\$17,800,505</b>	<b>\$60,865,597</b>	<b>\$17,114,844</b>	<b>\$18,199,492</b>	<b>\$18,208,779</b>	<b>\$0</b>	<b>\$242,730,805</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$1,053,000	\$719,000	\$729,000	\$741,000	\$752,000	\$763,000	\$500,000	\$0	\$5,257,000
Local Income Tax	7,875,850	13,068,738	12,677,505	12,896,597	15,557,844	16,536,492	2,114,918	0	80,727,944
Property Tax	9,463,000	4,500,000	0	1,900,000	0	0	7,714,715	0	23,577,715
Bonds	5,309,130	42,500,000	0	28,793,000	0	0	0	0	76,602,130
Bond Interest	1,000,000	1,113,000	105,000	635,000	105,000	0	87,229	0	3,045,229
Impact Fee - Schools	1,000,000	7,500,000	3,785,000	15,000,000	0	0	2,822,717	0	30,107,717
State	8,539,870	6,900,000	504,000	900,000	700,000	900,000	4,969,200	0	23,413,070
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$34,240,850</b>	<b>\$76,300,738</b>	<b>\$17,800,505</b>	<b>\$60,865,597</b>	<b>\$17,114,844</b>	<b>\$18,199,492</b>	<b>\$18,208,779</b>	<b>\$0</b>	<b>\$242,730,805</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

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	2007	2008	2009	2010	2011	2012			
<b>CONSERVATION AND OPEN SPACE:</b>									
Agricultural Land Preservation	\$11,581,000	\$11,337,000	\$5,740,000	\$6,070,000	\$6,423,000	\$6,803,000	\$0	\$0	\$47,954,000
Land Bank	6,081,500	8,613,945	2,650,000	2,730,500	2,810,000	2,900,000	0	0	25,785,945
Roadway Evaluation Studies	27,038	27,849	28,684	29,545	30,431	31,344	0	0	174,891
Watershed Assessment & Improvement (NPDES)	95,000	75,000	75,000	75,000	100,000	150,000	0	0	570,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$17,784,538</b>	<b>\$20,053,794</b>	<b>\$8,493,684</b>	<b>\$8,905,045</b>	<b>\$9,363,431</b>	<b>\$9,884,344</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,484,836</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$122,038	\$102,849	\$103,684	\$104,545	\$130,431	\$181,344	\$0	\$0	\$744,891
Property Tax	9,281,000	7,537,000	1,440,000	1,770,000	2,123,000	2,503,000	0	0	24,654,000
Bonds	6,081,500	10,113,945	4,650,000	4,730,500	4,810,000	4,900,000	0	0	35,285,945
Ag Transfer Tax	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
State Ag. Preservation (MALPF)	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	0	0	10,800,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$17,784,538</b>	<b>\$20,053,794</b>	<b>\$8,493,684</b>	<b>\$8,905,045</b>	<b>\$9,363,431</b>	<b>\$9,884,344</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,484,836</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>AIRPORT ENTERPRISE:</b>									
Corporate Hangars	\$0	\$1,451,000	\$8,012,000	\$0	\$0	\$0	\$0	\$0	\$9,463,000
Fuel Farm - Additional Jet A Fuel Storage	0	0	0	501,000	0	0	0	0	501,000
Grounds Maintenance Equipment and Storage Facility	18,000	18,000	18,000	18,000	18,000	18,000	0	0	108,000
Runway Expansion	3,338,000	2,141,000	0	68,596,000	0	0	0	0	74,075,000
Security System	0	692,000	0	0	0	0	0	0	692,000
Terminal Building Expansion	0	0	934,000	0	0	0	0	0	934,000
T-Hangars	4,705,000	0	0	0	0	0	66,250	0	4,771,250
<b>AIRPORT ENTERPRISE TOTAL</b>	<b>\$8,061,000</b>	<b>\$4,302,000</b>	<b>\$8,964,000</b>	<b>\$69,115,000</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$66,250</b>	<b>\$0</b>	<b>\$90,544,250</b>
<b>SOURCES OF FUNDING:</b>									
Bonds	\$4,321,450	\$1,850,526	\$934,000	\$1,715,000	\$0	\$0	\$33,125	\$0	\$8,854,101
Enterprise Fund - Airport	18,000	18,000	18,000	30,525	18,000	18,000	0	0	120,525
MD Aviation Admin.	96,450	399,526	0	1,727,525	0	0	0	0	2,223,501
Fed. Aviation Admin.	3,625,100	2,033,948	0	65,641,950	0	0	33,125	0	71,334,123
Private	0	0	8,012,000	0	0	0	0	0	8,012,000
<b>AIRPORT ENTERPRISE TOTAL</b>	<b>\$8,061,000</b>	<b>\$4,302,000</b>	<b>\$8,964,000</b>	<b>\$69,115,000</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$66,250</b>	<b>\$0</b>	<b>\$90,544,250</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>SOLID WASTE ENTERPRISE:</b>									
Entrance - Northern Landfill	\$0	\$0	\$0	\$0	\$75,000	\$425,000	\$0	\$0	\$500,000
Equipment Run-In Shed Northern Landfill	0	0	0	0	0	75,000	0	0	75,000
Maintenance Building - Northern Landfill	60,000	0	0	0	0	0	321,250	0	381,250
Methane and VOC Collection	150,000	0	0	0	0	0	200,000	0	350,000
Northern Landfill Cell 3	1,997,515	524,000	0	0	0	0	5,240,000	0	7,761,515
Northern Landfill Scalehouse Replacement	47,000	0	0	0	0	0	0	0	47,000
Property Acquisition	0	0	0	1,000,000	0	0	0	0	1,000,000
<b>SOLID WASTE ENTERPRISE TOTAL</b>	<b>\$2,254,515</b>	<b>\$524,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$75,000</b>	<b>\$500,000</b>	<b>\$5,761,250</b>	<b>\$0</b>	<b>\$10,114,765</b>

**SOURCES OF FUNDING:**

Transfer from General Fund	\$524,000	\$524,000	\$0	\$0	\$0	\$0	\$2,409,530	\$0	\$3,457,530
Bonds	1,473,515	0	0	1,000,000	0	425,000	2,491,568	0	5,390,083
Enterprise Fund - Solid Waste	257,000	0	0	0	75,000	75,000	860,152	0	1,267,152
<b>SOLID WASTE ENTERPRISE TOTAL</b>	<b>\$2,254,515</b>	<b>\$524,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$75,000</b>	<b>\$500,000</b>	<b>\$5,761,250</b>	<b>\$0</b>	<b>\$10,114,765</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>UTILITIES ENTERPRISE:</b>									
Bramble Hills Well System Rehabilitation	\$72,000	\$401,000	\$0	\$0	\$0	\$0	\$0	\$275,000	\$748,000
Freedom Area Groundwater System - Phase IV	0	0	0	0	0	127,000	3,496,180	0	3,623,180
Freedom District Sewer Study Update	0	0	0	0	0	89,250	75,000	0	164,250
Freedom Wastewater Treatment Plant Expansion	0	120,000	600,000	732,000	0	0	0	0	1,452,000
Freedom Water Treatment Plant Upgrade and Expansion	8,296,473	0	0	0	0	0	14,539,487	0	22,835,960
Freedom/Hampstead - Water Meters	69,600	71,300	73,100	74,900	76,800	78,700	870,355	1,135,155	2,449,910
Gaither Road 8" Sewer Line	0	0	132,000	0	1,146,900	0	0	0	1,278,900
Gaither Road 8" Water Main	0	0	261,200	0	1,473,600	0	0	0	1,734,800
Hydrant Replacement	95,150	97,500	99,900	102,400	105,000	107,600	433,300	898,720	1,939,570
Hydraulic Looping	288,575	50,000	50,000	363,000	0	0	811,575	1,900,000	3,463,150
Influent Pumping Station Rehabilitation	0	0	0	0	24,800	107,200	0	0	132,000
Lake Forest Pumping Station Dimmonneuter (Grinder)	75,400	0	0	0	0	0	0	0	75,400
Oxidation Ditch Operations Rehabilitation	47,900	164,500	0	0	0	0	0	0	212,400
Pine Hill Wastewater Pumping Station Upgrade	0	849,750	0	0	0	0	123,200	0	972,950
Piney Run Wastewater Pumping Station Upgrade	1,547,600	0	0	0	0	0	1,403,595	0	2,951,195
Relief Sewer No. 2	0	0	0	110,700	792,000	0	0	0	902,700
Replacement Force Main & Gravity Sewer Main/North Station	0	0	120,000	26,900	673,000	0	147,025	0	966,925
Sanitary Sewer Manhole Rehabilitation	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Shiloh Wastewater Pumping Station Renovation	104,000	591,000	0	0	0	0	112,000	0	807,000
Sludge Dewatering Facility Replacement	480,000	0	0	200,000	1,080,000	0	0	0	1,760,000
Snowden's Run Wastewater Pumping Station Rehabilitation	0	90,000	0	600,000	0	0	0	0	690,000
Sykesville Wastewater Pumping Station Renovation	180,000	0	0	0	0	0	578,952	0	758,952
Tank Painting	40,000	40,000	40,000	40,000	40,000	40,000	375,182	0	615,182
Ultraviolet Disinfections System Renovation	0	90,000	325,000	0	0	0	0	0	415,000
Waste Activated Sludge Tank Renovation	0	158,200	670,000	0	0	0	0	0	828,200
<b>UTILITIES ENTERPRISE TOTAL</b>	<b>\$11,446,698</b>	<b>\$2,873,250</b>	<b>\$2,521,200</b>	<b>\$2,399,900</b>	<b>\$5,562,100</b>	<b>\$699,750</b>	<b>\$22,965,851</b>	<b>\$4,208,875</b>	<b>\$52,677,624</b>

**SOURCES OF FUNDING:**

Transfer from General Fund	\$72,000	\$401,000	\$0	\$0	\$0	\$0	\$0	\$275,000	\$748,000
Bonds	1,933,306	935,700	1,055,000	813,450	1,490,013	0	2,109,418	0	8,336,887
Enterprise Fund - Utilities	265,400	190,000	265,090	292,400	319,800	540,109	503,932	2,033,875	4,410,606
Maintenance Fee	1,666,619	661,383	448,551	553,267	150,268	32,641	4,514,586	0	8,027,315
Area Connection Charges	7,509,373	685,167	752,559	740,783	3,602,019	127,000	15,837,915	1,900,000	31,154,816
<b>UTILITIES ENTERPRISE TOTAL</b>	<b>\$11,446,698</b>	<b>\$2,873,250</b>	<b>\$2,521,200</b>	<b>\$2,399,900</b>	<b>\$5,562,100</b>	<b>\$699,750</b>	<b>\$22,965,851</b>	<b>\$4,208,875</b>	<b>\$52,677,624</b>

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2007 TO 2012**

**Proposed**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2007	2008	2009	2010	2011	2012			
<b>GRAND TOTAL-USES</b>	<b>\$131,534,550</b>	<b>\$186,697,582</b>	<b>\$56,946,689</b>	<b>\$155,546,242</b>	<b>\$46,717,102</b>	<b>\$43,792,036</b>	<b>\$70,739,284</b>	<b>\$39,319,469</b>	<b>\$731,292,954</b>
<b>SOURCE OF FUNDING</b>									
<b>-LOCAL-</b>									
Transfer from General Fund	\$5,446,825	\$3,857,649	\$3,400,234	\$2,570,795	\$4,232,231	\$4,143,469	\$5,766,742	\$1,775,000	\$31,192,945
Local Income Tax	7,875,850	13,068,738	12,677,505	12,896,597	15,557,844	16,536,492	2,114,918	0	80,727,944
Property Tax	28,831,200	15,012,000	4,048,000	6,632,000	4,336,000	4,893,000	11,762,605	0	75,514,805
Bonds	54,010,631	114,739,421	16,259,750	42,840,400	13,496,940	12,911,325	17,095,802	31,186,674	302,540,943
Bond Interest	1,000,000	1,113,000	105,000	635,000	105,000	0	87,229	0	3,045,229
Reallocated Bonds	0	0	0	0	0	0	0	0	0
Reallocated Property Tax	2,050,000	0	0	0	0	0	0	0	2,050,000
Impact Fee - Parks	531,200	20,000	62,500	1,015,000	391,000	20,000	1,277,258	0	3,316,958
Impact Fee - Schools	1,000,000	7,500,000	3,785,000	15,000,000	0	0	2,822,717	0	30,107,717
Reallocated Impact Fee - Parks	0	0	0	0	0	0	0	0	0
Ag Transfer Tax	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Enterprise Fund - Airport	18,000	18,000	18,000	30,525	18,000	18,000	0	0	120,525
Enterprise Fund - Solid Waste	257,000	0	0	0	75,000	75,000	860,152	0	1,267,152
Enterprise Fund - Utilities	265,400	190,000	265,090	292,400	319,800	540,109	503,932	2,033,875	4,410,606
Maintenance Fee	1,666,619	661,383	448,551	553,267	150,268	32,641	4,514,586	0	8,027,315
Area Connection Charges	7,509,373	685,167	752,559	740,783	3,602,019	127,000	15,837,915	1,900,000	31,154,816
<b>LOCAL TOTAL</b>	<b>\$110,962,098</b>	<b>\$157,365,358</b>	<b>\$42,322,189</b>	<b>\$83,706,767</b>	<b>\$42,784,102</b>	<b>\$39,797,036</b>	<b>\$62,643,856</b>	<b>\$36,895,549</b>	<b>\$576,476,955</b>
<b>-STATE-</b>									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
MD Dept of Health and Mental Hygiene	0	0	0	0	0	0	0	0	0
MD Higher Ed. Comm.	1,251,000	16,646,600	0	0	0	0	0	0	17,897,600
MD Aviation Admin.	96,450	399,526	0	1,727,525	0	0	0	0	2,223,501
MD Dept of Aging	600,000	0	0	0	0	0	0	0	600,000
State Interagency Committee	8,539,870	6,900,000	504,000	900,000	700,000	900,000	4,969,200	0	23,413,070
Agricultural Preservation	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	0	0	10,800,000
Highway User Revenue	0	0	0	0	0	0	0	0	0
Reallocated POS - Land Acquisition	0	0	0	0	0	0	0	0	0
Reallocated POS - Park Development	0	0	0	0	0	0	0	0	0
POS - Land Acquisition	1,286,086	518,000	518,000	518,000	518,000	518,000	2,030,523	0	5,906,609
POS - Park Development	2,976,946	429,750	523,500	1,076,000	531,000	489,000	132,500	0	6,158,696
<b>STATE TOTAL</b>	<b>\$16,726,352</b>	<b>\$26,869,876</b>	<b>\$3,521,500</b>	<b>\$6,197,525</b>	<b>\$3,725,000</b>	<b>\$3,883,000</b>	<b>\$7,132,223</b>	<b>\$0</b>	<b>\$68,055,476</b>
<b>-FEDERAL-</b>									
Fed. Aviation Admin.	\$3,625,100	\$2,033,948	\$0	\$65,641,950	\$0	\$0	\$33,125	\$0	\$71,334,123
Federal Highway/Bridge	221,000	163,000	318,000	0	208,000	112,000	930,080	2,423,920	4,376,000
<b>FEDERAL TOTAL</b>	<b>\$3,846,100</b>	<b>\$2,196,948</b>	<b>\$318,000</b>	<b>\$65,641,950</b>	<b>\$208,000</b>	<b>\$112,000</b>	<b>\$963,205</b>	<b>\$2,423,920</b>	<b>\$75,710,123</b>
<b>-OTHER-</b>									
Grants (MDE, CDBG)	\$0	\$0	\$2,773,000	\$0	\$0	\$0	\$0	\$0	\$2,773,000
Private	0	265,400	8,012,000	0	0	0	0	0	8,277,400
<b>OTHER TOTAL</b>	<b>0</b>	<b>265,400</b>	<b>10,785,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,050,400</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$131,534,550</b>	<b>\$186,697,582</b>	<b>\$56,946,689</b>	<b>\$155,546,242</b>	<b>\$46,717,102</b>	<b>\$43,792,036</b>	<b>\$70,739,284</b>	<b>\$39,319,469</b>	<b>\$731,292,954</b>