

Operating Plan

Fiscal Years 2008-2013

Department/Agency	FY 08 Budget	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
General Government						
Comptroller Administration	253,800	266,114	279,032	292,585	306,804	321,721
Accounting	671,650	703,719	737,347	772,610	809,589	848,368
Bond Issuance Expense	190,170	178,875	154,241	188,869	155,535	175,201
Collections Office	397,700	416,600	436,849	458,092	480,380	503,765
Independent Post Audit	44,400	56,500	59,325	62,291	65,406	68,676
Purchasing	392,420	411,113	427,218	446,374	466,422	487,404
Total Comptroller	\$1,950,140	\$2,032,921	\$2,094,013	\$2,220,822	\$2,284,136	\$2,405,134
County Attorney	926,400	969,796	1,075,099	1,124,360	1,177,383	1,232,961
Board of License Commissioners	99,230	104,087	109,183	114,530	120,142	126,031
Board of Zoning Appeals	90,480	94,245	98,175	102,278	106,563	111,036
Total County Attorney	\$1,116,110	\$1,168,127	\$1,282,456	\$1,341,169	\$1,404,088	\$1,470,028
Economic Development Administration	604,830	630,256	657,457	685,889	715,609	746,678
CCBERC	138,900	145,549	152,522	159,835	167,504	175,546
Economic Development Infrastructure and Grants	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Tourism	282,700	293,813	305,391	317,454	330,025	343,125
Total Economic Development	\$4,026,430	\$4,069,618	\$4,115,370	\$4,163,178	\$4,213,138	\$4,265,349
General Services Administration	221,710	234,498	246,087	258,251	271,019	284,421
Building Construction	372,250	353,721	371,199	389,544	408,800	429,012
Central Warehouse	211,060	221,257	232,278	243,848	255,996	268,749
Facilities	7,484,525	8,323,236	9,094,484	9,460,316	9,821,842	10,193,260
Fleet Management	5,398,375	5,511,833	5,707,589	5,898,028	6,095,146	6,299,183
Permits and Inspections	1,154,140	1,217,822	1,278,043	1,341,254	1,412,006	1,481,785
Total General Services	\$14,842,060	\$15,862,368	\$16,929,679	\$17,591,241	\$18,264,808	\$18,956,410
Human Resources Administration	736,910	771,993	809,036	847,885	888,628	931,358
Health and Fringe Benefits	17,198,170	19,188,711	21,243,972	23,442,817	25,842,064	28,483,984
Personnel Services	129,190	135,643	142,418	149,532	157,001	164,843
Total Human Resources	\$18,064,270	\$20,096,346	\$22,195,426	\$24,440,233	\$26,887,693	\$29,580,185
Information and Technology Services	2,751,880	3,173,178	3,348,960	3,589,789	3,764,337	3,835,448
Production and Distribution	379,820	393,254	407,192	421,656	436,666	452,244
Total Information Technology	\$3,131,700	\$3,566,432	\$3,756,152	\$4,011,445	\$4,201,003	\$4,287,692
Management and Budget Administration	239,320	251,107	263,478	276,461	290,089	304,391
Budget	384,000	402,948	422,836	443,710	465,620	488,618
Grant Management	112,630	118,084	123,806	129,808	136,105	142,711
Risk Management	2,320,970	2,463,216	2,641,137	2,855,059	2,997,662	3,147,395
Total Management and Budget	\$3,056,920	\$3,235,355	\$3,451,257	\$3,705,039	\$3,889,476	\$4,083,115
Planning Administration	552,320	577,669	604,218	632,025	661,149	691,655
Comprehensive Planning	677,310	710,626	745,591	782,288	820,801	861,223
Environmental Compliance	230,410	240,951	251,990	263,551	275,659	288,339
Development Review	411,590	431,867	453,149	475,486	498,930	523,537
Total Planning	\$1,871,630	\$1,961,114	\$2,054,949	\$2,153,349	\$2,256,539	\$2,364,754
TV Production	76,680	80,498	84,507	88,715	93,134	97,773
Board of Elections	582,070	590,634	529,478	752,107	680,765	700,633
County Commissioners	695,810	728,425	763,147	1,078,387	1,241,956	1,302,063
Legislative Services	0	0	0	0	0	0
Office of Public Information	127,400	133,325	139,534	146,039	152,855	159,997
Performance Audit and Special Projects	201,750	221,680	222,401	243,348	245,137	267,203
Zoning Administrator	164,930	172,624	181,010	189,808	199,038	208,722
Total General Government Other	\$1,848,640	\$1,927,186	\$1,920,076	\$2,498,403	\$2,612,885	\$2,736,391
Total General Government	\$49,907,900	\$53,919,466	\$57,799,378	\$62,124,880	\$66,013,764	\$70,149,060

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Department/Agency	FY 08 Budget	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
Public Safety and Corrections						
Circuit Court	1,235,950	1,295,386	1,396,461	1,463,789	1,534,414	1,608,498
Juvenile Master	404,420	424,513	445,608	467,753	491,001	515,407
Orphans Court	31,960	32,019	32,079	53,142	53,206	53,272
Volunteer Community Service Program	147,200	154,459	162,077	170,073	178,466	187,275
Total Courts	1,523,720	1,638,330	1,638,330	1,638,330	1,560,030	30,500
Emergency Management	20,930	21,558	12,657	13,036	13,427	13,830
Office of Public Safety and 911	3,309,520	3,215,358	3,347,155	3,484,775	3,628,284	3,778,082
Total Public Safety	\$3,330,450	\$3,236,916	\$3,359,812	\$3,497,811	\$3,641,711	\$3,791,912
Detention Center	6,233,240	7,000,668	7,715,455	8,069,393	8,445,827	8,831,901
Sheriff's Services	4,623,880	4,977,140	5,355,147	5,758,538	6,187,577	6,645,251
Total Sheriff's Services	\$10,857,120	\$11,977,808	\$13,070,602	\$13,827,931	\$14,633,404	\$15,477,152
State's Attorney-Criminal Prosecution	1,973,590	2,128,322	2,231,501	2,340,694	2,455,276	2,575,512
Victim Witness Assistance	170,910	192,323	214,799	225,265	236,247	247,770
Total State's Attorney	\$2,144,500	\$2,320,645	\$2,446,300	\$2,565,960	\$2,691,523	\$2,823,282
Animal Control	735,550	734,595	803,150	839,287	877,083	878,617
EMS 24/7 Services	3,580,020	3,548,891	3,726,336	3,912,652	4,108,285	4,313,699
Resident Trooper Program	5,185,030	5,444,282	5,716,496	6,002,320	6,302,436	6,617,558
Volunteer Emergency Services Association	5,860,125	6,153,131	6,460,788	6,783,827	7,123,019	7,479,169
Total Public Safety and Corrections Other	\$15,360,725	\$15,880,899	\$16,706,769	\$17,538,087	\$18,410,822	\$19,289,044
Total Public Safety and Correction	\$33,512,325	\$35,322,644	\$37,619,708	\$39,584,545	\$41,634,547	\$43,745,844
Public Works						
Public Works Administration	296,220	310,686	325,865	341,793	358,506	376,043
Engineering Administration	282,460	296,435	311,104	326,503	342,666	359,633
Engineering-Construction Inspection	329,230	345,330	362,495	387,529	399,642	419,509
Engineering-Design	312,180	326,055	342,194	359,136	376,919	395,586
Engineering Survey	187,820	197,060	206,757	216,934	227,616	238,827
Roads Operations	6,993,000	7,258,851	7,626,544	7,988,541	8,324,026	8,674,374
Storm Emergencies	1,417,620	1,445,302	1,496,865	1,550,385	1,605,942	1,663,617
Traffic Control	272,530	280,706	289,127	297,801	306,735	315,937
Total Public Works	\$10,091,060	\$10,460,426	\$10,960,952	\$11,468,622	\$11,942,051	\$12,443,526
Citizen Services						
Citizen Services Administration	286,170	300,167	314,854	330,266	346,438	363,409
Aging	845,690	917,876	1,000,196	1,092,964	1,135,270	1,190,152
Carroll County Advocacy and Investigation Center	143,390	148,738	155,920	163,455	171,358	179,648
Total Citizen Services	\$1,275,250	\$1,366,781	\$1,470,970	\$1,586,684	\$1,653,066	\$1,733,209
Access Carroll	26,525	27,321	28,140	28,985	29,854	30,750
ARC of Carroll County	239,160	246,335	253,725	261,337	269,177	277,252
Change	239,160	246,335	253,725	261,337	269,177	277,252
Drug Rehabilitation	750,000	750,000	750,000	750,000	750,000	750,000
Family and Children's Services Domestic Violence	71,020	73,151	75,345	77,605	79,934	82,332
Family and Children's Services Sexual Abuse Treatment	196,215	202,101	208,164	214,409	220,842	227,467
Granite House	103,000	106,090	109,273	112,551	115,927	119,405
Health Department	3,109,290	3,426,905	3,598,250	3,778,162	3,967,070	4,165,424
Human Services Program	797,100	821,013	845,643	871,013	897,143	924,057
Junction	126,505	130,300	134,209	138,235	142,382	146,654
Rape Crisis Intervention Service	89,160	81,535	83,981	86,500	89,095	91,768
Social Services	197,645	203,574	209,682	215,972	222,451	229,125
Target, Community and Educational Service	239,160	246,335	253,725	261,337	269,177	277,252
Youth Services Bureau	545,090	561,443	578,286	595,635	613,504	631,909
Total Citizen Services Other	\$6,729,030	\$7,122,436	\$7,382,147	\$7,653,077	\$7,935,732	\$8,230,646
Total Citizen Services	\$8,004,280	\$8,489,217	\$8,853,117	\$9,239,761	\$9,588,799	\$9,963,855
Public Schools						
Board of Education	149,206,000	159,959,384	173,226,103	181,940,339	191,992,662	206,642,259
Board of Education Debt Service	10,689,000	15,171,309	18,338,526	18,511,494	21,475,846	20,986,383
Total Public Schools	\$159,895,000	\$175,130,693	\$191,564,629	\$200,451,833	\$213,468,509	\$227,628,641

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Department/Agency	FY 08 Budget	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
Education Other						
Cable Regulatory Commission	100,000	105,000	110,250	115,763	121,551	127,628
Carroll County Community College	6,111,000	6,599,880	6,863,875	7,412,985	8,006,024	8,646,506
Carroll County Public Library	7,136,000	7,713,081	8,077,372	8,459,238	8,859,536	9,279,170
Community Media Center	385,500	404,775	425,014	446,264	468,578	492,007
Total Education Other	\$13,732,500	\$14,822,736	\$15,476,511	\$16,434,250	\$17,455,689	\$18,545,311
Culture and Recreation Services						
Recreation Services Administration	261,585	274,533	288,125	302,392	317,369	333,090
Hashawha	706,400	719,802	751,123	783,873	818,117	853,926
Piney Run Park	451,890	470,575	491,932	514,307	537,750	562,312
Recreation	277,970	365,180	381,303	398,168	415,811	434,267
Sports Complex	195,540	203,573	211,955	220,703	229,832	239,361
Total Recreation and Parks	\$1,893,385	\$2,033,663	\$2,124,438	\$2,219,443	\$2,318,878	\$2,422,956
Farm Museum	767,240	803,116	832,004	864,368	900,778	938,804
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Homestead Museum	20,000	20,000	20,000	20,000	20,000	20,000
Total Culture and Recreation Services	\$2,740,625	\$2,916,779	\$3,036,442	\$3,163,811	\$3,299,656	\$3,441,760
Conservation and Natural Resources						
Cooperative Extension	432,740	452,646	473,495	495,332	518,207	542,169
Resource Management	879,790	920,561	965,370	1,012,387	1,061,721	1,113,486
Gypsy Moth	20,000	13,600	14,008	14,428	22,861	23,547
Soil Conservation	336,000	351,982	368,739	386,309	404,731	424,047
Weed Control	30,220	31,127	32,060	33,022	34,013	35,033
Total Conservation and Natural Resources	\$1,698,750	\$1,769,915	\$1,853,672	\$1,941,479	\$2,041,533	\$2,138,282
Debt and Transfers						
Debt Service	21,126,520	23,517,557	27,139,762	26,647,794	27,336,052	32,835,130
Intergovernmental Transfers	2,452,800	2,593,836	2,742,982	2,900,703	3,067,493	3,243,874
Debt and Transfers	\$23,579,320	\$26,111,393	\$29,882,744	\$29,548,497	\$30,403,546	\$36,079,004
Reserves						
Reserve for Contingencies	9,141,438	4,426,279	4,773,383	4,996,514	5,321,221	5,670,440
Reserve for Positions	0	300,000	615,000	945,750	1,293,038	1,657,689
Reserve for One-time Expenditures	0	0	0	0	0	0
Payroll Accrual	0	769,723	205,797	218,079	230,683	14,000
Total Reserves	\$9,141,438	\$5,496,002	\$5,594,180	\$6,160,343	\$6,844,942	\$7,342,129
Interfund Transfers						
Transfer to Aging Grants	64,600	64,600	64,600	64,600	64,600	64,600
Transfer to Airport Fund	40,000	40,000	40,000	40,000	40,000	40,000
Transfer to Capital Fund	6,453,190	2,533,550	2,730,705	3,991,429	2,609,063	2,724,256
Transfer to CCC for ABE Grant	300,000	300,000	300,000	300,000	300,000	300,000
Transfer to Planning Grants	348,546	659,002	678,772	699,136	720,110	741,713
Transfer to Junction Grant	63,479	109,800	109,800	109,800	109,800	109,800
Transfer to ISF for OPEB	3,000,000	3,500,000	4,000,000	4,500,000	5,000,000	5,500,000
Transfer to LOSAP	1,000,000	0	0	0	0	0
Transfer to Pension Fund	985,423	1,034,694	1,086,429	1,140,750	1,197,788	1,257,677
Transfer to Recreation Grant	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Sheriff's/Courts Grants	167,680	200,210	206,217	212,403	218,775	225,339
Transfer to State's Attorney/CASA Grants	262,424	270,297	278,406	286,758	295,361	304,221
Transfer to CCBERC Grant	23,870	23,870	23,870	23,870	23,870	23,870
Transfer to Local Management Board	72,640	77,089	81,841	86,921	92,354	98,167
Transfer to Health Department Grant	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Solid Waste Fund	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000
Transfer to Utilities Fund	629,850	178,036	183,377	188,878	194,544	200,381
Total Interfund Transfers	\$16,068,802	\$11,648,248	\$12,441,116	\$14,301,645	\$13,523,364	\$14,247,124
Projected Revenues	328,372,000	354,102,284	381,870,633	399,721,143	425,697,721	453,635,196
Projected Expenditures	328,372,000	346,087,517	375,082,450	394,419,666	416,216,399	445,724,535
Balance	\$0	\$8,014,768	\$6,788,183	\$5,301,477	\$9,481,321	\$7,910,661
Balances as a Percent of Revenues	0.0%	2.3%	1.8%	1.3%	2.2%	1.7%

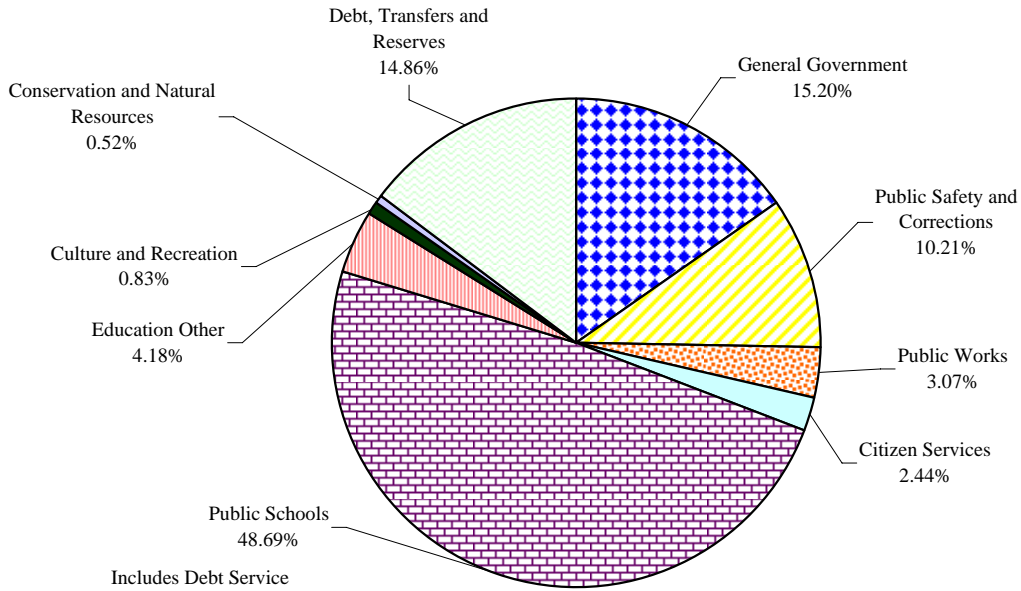
General Fund Appropriations

	Actual FY 06	Original Budget FY 07	Adjusted Budget FY 07	Budget FY 08	% Change From Original FY 07	% Change From Adjusted FY 07
General Government	\$38,499,004	\$47,581,641	\$47,368,915	\$49,907,900	4.89%	5.36%
Public Safety and Corrections	28,528,444	31,115,340	31,150,257	33,512,325	7.70%	7.58%
Public Works	8,307,697	9,486,380	9,414,590	10,091,060	6.37%	7.19%
Citizen Services	6,776,506	7,074,095	7,074,110	8,004,280	13.15%	13.15%
Public Schools	145,091,527	152,612,122	152,612,122	159,895,000	4.77%	4.77%
Education Other	12,019,601	12,780,160	12,780,160	13,732,500	7.45%	7.45%
Culture and Recreation	2,425,946	3,174,360	3,166,410	2,740,625	-13.66%	-13.45%
Conservation and Natural Resources	1,492,595	1,556,800	1,544,535	1,698,750	9.12%	9.98%
Debt, Transfers and Reserves	34,949,114	37,255,102	37,204,189	48,789,560	30.96%	31.14%
Total General Fund Appropriations	\$278,090,434	\$302,636,000	\$302,315,288	\$328,372,000	8.50%	8.62%

General Fund Appropriations

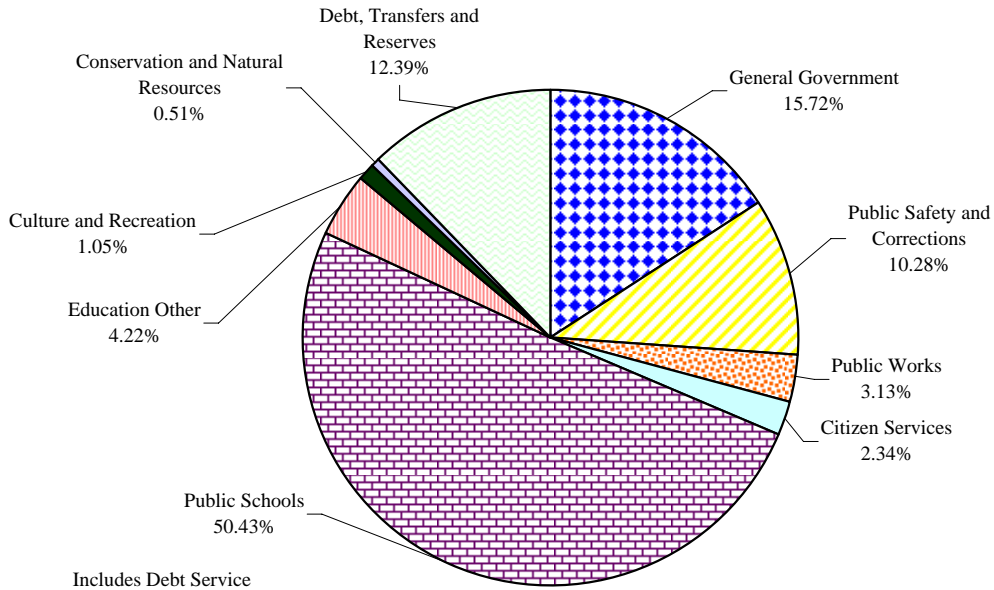
Fiscal Year 2008

\$328,372,000



Fiscal Year 2007

\$302,636,000



¹ Debt, Transfers and Reserves consists of debt service, reserves for contingencies and positions, and intergovernmental and interfund transfers.