

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2008 TO 2013**

**Recommended**

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2008	2009	2010	2011	2012	2013			
<b>PUBLIC SCHOOLS:</b>									
<u>New Construction, Additions, Modernizations</u>									
Freedom Elementary Kindergarten Addition	\$4,093,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,093,500
South Carroll High School Fine Arts Addition	2,324,500	22,373,200	0	0	0	0	0	0	24,697,700
South Carroll Area Middle School	0	0	5,136,000	49,452,000	0	0	30,000	0	54,618,000
South Carroll Elementary School	0	0	0	0	2,948,000	27,900,000	0	0	30,848,000
<b>Construction Total</b>	<b>\$6,418,000</b>	<b>\$22,373,200</b>	<b>\$5,136,000</b>	<b>\$49,452,000</b>	<b>\$2,948,000</b>	<b>\$27,900,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$114,257,200</b>
<u>Other Projects</u>									
Barrier Free Modifications	\$29,000	\$30,450	\$31,973	\$33,571	\$35,250	\$37,012	\$0	\$0	\$197,256
HVAC - Improvements and Replacements	0	0	2,315,000	2,315,000	2,373,000	2,373,000	0	0	9,376,000
HVAC Replacement Westminster High School	1,583,000	26,180,000	0	0	0	0	0	0	27,763,000
Paving	268,000	276,000	290,000	298,000	307,000	315,000	0	0	1,754,000
Relocatable Classrooms	360,000	360,000	360,000	360,000	360,000	360,000	0	0	2,160,000
Roofing Improvements	114,000	119,700	125,685	131,969	138,568	145,496	0	0	775,418
Roof Replacement - Mt. Airy Middle School	753,900	0	0	0	0	0	0	0	753,900
Systemic Renovation - Re-Roofing Projects	0	475,202	844,885	1,877,266	1,659,638	1,377,298	0	0	6,234,289
Technology Improvements	245,000	252,000	260,000	268,000	276,000	285,000	0	0	1,586,000
Transfer to Operating Budget for BOE Debt Service	6,827,450	7,387,280	9,931,270	10,547,690	13,563,000	13,565,900	0	0	61,822,590
<b>Other Projects Total</b>	<b>\$10,180,350</b>	<b>\$35,080,632</b>	<b>\$14,158,813</b>	<b>\$15,831,496</b>	<b>\$18,712,456</b>	<b>\$18,458,706</b>	<b>\$0</b>	<b>\$0</b>	<b>\$112,422,453</b>
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$16,598,350</b>	<b>\$57,453,832</b>	<b>\$19,294,813</b>	<b>\$65,283,496</b>	<b>\$21,660,456</b>	<b>\$46,358,706</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$226,679,653</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$1,045,030	\$731,700	\$745,685	\$759,969	\$774,568	\$790,496	\$0	\$0	\$4,847,448
Local Income Tax	8,707,450	7,911,904	10,661,627	11,833,429	14,794,368	14,678,919	0	0	68,587,697
Property Tax	2,809,700	0	0	0	0	0	0	0	2,809,700
Bonds	0	30,748,900	2,315,000	36,767,000	373,000	15,773,000	0	0	85,976,900
Bond Interest	2,324,500	2,500,000	2,000,000	2,000,000	2,000,000	2,000,000	0	0	12,824,500
Reallocated Property Tax	0	0	0	0	0	0	0	0	0
Impact Fee - Schools	0	0	3,136,000	13,000,000	2,948,000	0	30,000	0	19,114,000
State	1,711,670	15,561,328	436,501	923,098	770,520	13,116,291	0	0	32,519,408
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$16,598,350</b>	<b>\$57,453,832</b>	<b>\$19,294,813</b>	<b>\$65,283,496</b>	<b>\$21,660,456</b>	<b>\$46,358,706</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$226,679,653</b>

# Freedom Elementary Kindergarten Addition

Department of Management & Budget, (410) 386-2082

Proj. #

This project includes the construction of four new kindergarten classrooms at Freedom Elementary School, the installation of an elevator to make the new classrooms accessible to the existing school, the renovation of the existing kindergarten classrooms into resource rooms, and the relocation of the computer lab.

Projected operating impacts include: contractual services, maintenance, utilities, and insurance.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design	214,600								214,600
Land Acquisition									0
Site Work	708,500								708,500
Construction	2,530,700								2,530,700
Equipment/Furnishings	214,200								214,200
Other	425,500								425,500

## EXPENDITURES

<b>TOTAL</b>	<b>4,093,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,093,500</b>
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## SOURCES OF FUNDS

Transfer from General Fund									0
Local Income Tax									0
Property Tax	2,809,700								2,809,700
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee	1,283,800								1,283,800

<b>PROJECTED OPERATING IMPACTS</b>	0	34,350	35,410	36,470	37,570	38,700
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# South Carroll High School Fine Arts Addition

Department of Management & Budget, (410) 386-2082

Proj #

This project provides funding for the planning and construction of a Fine Arts Addition to South Carroll High School. The project will consolidate art, music, and performance support space in one area of the building and provide an auditorium of comparable size and quality to the other high schools in Carroll County. This project will be a combination of renovation to the adjacent classroom wing and the construction of a new 24,115 square foot Fine Arts Addition. Planning approval is part of the FY 08 State CIP.

Projected operating impacts include: contractual services, maintenance, utilities, and insurance.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design	1,208,700								1,208,700
Land Acquisition									0
Site Work		2,031,000							2,031,000
Construction	1,115,800	16,910,900							18,026,700
Equipment/Furnishings		1,870,900							1,870,900
Other		1,560,400							1,560,400

## EXPENDITURES

<b>TOTAL</b>	<b>2,324,500</b>	<b>22,373,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,697,700</b>
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## SOURCES OF FUNDS

Transfer from General Fund									0
Local Income Tax									0
Property Tax									0
Bonds		11,568,900							11,568,900
Bond Interest	2,324,500	2,500,000							4,824,500
Reallocated Property Tax									0
Impact Fee - Schools									0
State Interagency Committee		8,304,300							8,304,300

## PROJECTED OPERATING IMPACTS

	0	0	0	97,570	100,490	103,510
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# South Carroll Area Middle School

Department of Management & Budget, (410) 386-2082

8072

This project provides planned funding for the scope study, design, construction, and furnishing of a new 122,100 square foot middle school to be located in the south central region of Carroll County. The facility is planned for 750 regular and 50 special education students based on functional capacity. The additional capacity would be used to relieve overcrowding at the following middle schools: Oklahoma, Sykesville, and Mt. Airy. A location for this facility has not been determined.

Projected operating impacts include: Principal, teachers, custodial, and other core staff, contractual services, instructional supplies and materials, utilities, and insurance.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design			2,671,000				30,000		2,701,000
Land Acquisition				5,522,000					5,522,000
Site Work			2,465,000	36,195,000					38,660,000
Construction				4,155,000					4,155,000
Equipment/Furnishings				3,580,000					3,580,000
Other									0
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>5,136,000</b>	<b>49,452,000</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>54,618,000</b>

<b>SOURCES OF FUNDS</b>									
Transfer from General Fund									0
Local Income Tax									0
Property Tax									0
Bonds				34,452,000					34,452,000
Bond Interest			2,000,000	2,000,000					4,000,000
Impact Fee - Schools			3,136,000	13,000,000			30,000		16,166,000
State Interagency Committee									0

<b>PROJECTED OPERATING IMPACTS</b>	0	0	0		245,000	4,349,802
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# South Carroll Elementary School

Department of Management & Budget, (410) 386-2082

Proj.#

This project provides planned funding for the design, construction, and furnishing of a 65,628 square foot elementary school to be located in the southeast region of Carroll County. The state-rated capacity is expected to be 591 and this additional capacity would be used to relieve overcrowding in the following elementary schools: Eldersburg, Carrolltowne, Piney Ridge, and Freedom. A site has yet to be determined. This building will include 21 regular, 4 Kindergarten, 1 Pre-K classrooms, 4 special area classrooms, gymnasium, and support areas. The school will contain grades Pre-kindergarten through Grade 5. Discussion with County Bureau of Recreation and Parks is needed to determine if participation in an enlarged gymnasium is to be a consideration. Planning approval is being sought as part of the FY 09 State CIP Budget process. Construction funding will be sought as part of the FY 10 State CIP Budget process.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design					1,533,000				<b>1,533,000</b>
Land Acquisition									<b>0</b>
Site Work						3,341,000			<b>3,341,000</b>
Construction					1,415,000	20,689,000			<b>22,104,000</b>
Equipment/Furnishings						1,900,000			<b>1,900,000</b>
Other						1,970,000			<b>1,970,000</b>

**EXPENDITURES**

<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,948,000</b>	<b>27,900,000</b>	<b>0</b>	<b>0</b>	<b>30,848,000</b>
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**SOURCES OF FUNDS**

Transfer from General Fund									<b>0</b>
Local Income Tax									<b>0</b>
Property Tax									<b>0</b>
Bonds						15,400,000			<b>15,400,000</b>
Bond Interest									<b>0</b>
Impact Fee - Schools					2,948,000				<b>2,948,000</b>
State Interagency Committee						12,500,000			<b>12,500,000</b>

<b>PROJECTED OPERATING IMPACTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>0</b>
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# Barrier Free Modifications

Department of Management & Budget, (410) 386-2082

9554

This on-going project provides funding to accommodate individual and group program needs and particular accommodations for special education students as they are integrated into the student population. Funds may also be utilized to address building issues involving staff and public accessibility concerns as they may arise. Additional funding for inflation is included annually.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design									0
Land Acquisition									0
Site Work									0
Construction	29,000	30,450	31,973	33,571	35,250	37,012			197,256
Equipment/Furnishings									0
Other									0
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>29,000</b>	<b>30,450</b>	<b>31,973</b>	<b>33,571</b>	<b>35,250</b>	<b>37,012</b>	<b>0</b>	<b>0</b>	<b>197,256</b>
<b>SOURCES OF FUNDS</b>									
Transfer from General Fund									0
Local Income Tax	29,000	30,450	31,973	33,571	35,250	37,012			197,256
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee									0
<b>PROJECTED OPERATING IMPACTS</b>	0	0	0	0	0	0			0

# HVAC - Improvements and Replacements

Department of Management & Budget, (410) 386-2082

9974

This on-going project includes funding for scope studies and the installation of heating ventilation and air conditioning (HVAC) systems in schools that currently do not have air conditioning and replacement of aging HVAC systems in school facilities. A scope study will be performed a year prior to the budget request to examine the options available and determine the actual budget. Some projects may qualify for State funding. *The planned schedule of improvements and replacements may be delayed or changed if State funding is not approved.*

Future planned projects include:

FY 09 - Carrolltowne Elementary School-boiler replacement; Manchester Elementary School-scope study.

FY 10 - Hampstead Elementary School-HVAC replacement; Westminster East Middle School-chiller replacement.

FY 11 - Manchester Elementary School-HVAC replacement; Northwest Middle School-boiler replacement.

FY 12 - William Winchester Elementary School-boiler replacement; South Carroll High School-chiller replacement.

FY 13 - Freedom Elementary School-boiler replacement.

Projected operating impacts include: additional utility costs for various HVAC additions and improvement projects.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design									0
Land Acquisition									0
Site Work									0
Construction			2,315,000	2,315,000	2,373,000	2,373,000			9,376,000
Equipment/Furnishings									0
Other									0
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>2,315,000</b>	<b>2,315,000</b>	<b>2,373,000</b>	<b>2,373,000</b>	<b>0</b>	<b>0</b>	<b>9,376,000</b>

<b>SOURCES OF FUNDS</b>									
Transfer from General Fund									0
Local Income Tax									0
Property Tax									0
Bonds			2,315,000	2,315,000	373,000	373,000			5,376,000
Bond Interest					2,000,000	2,000,000			4,000,000
Impact Fee - Schools									0
State Interagency Committee									0

<b>PROJECTED OPERATING IMPACTS</b>									
			0	0	0	0			

# HVAC Replacement Westminster High School

Department of Management & Budget, (410) 386-2082

Proj. #

This project provides funding for the replacement of the HVAC system at Westminster High School. Replacement components include but are not limited to reciprocating chillers, circulation pumps, electric unit heaters and radiant heaters, fans, unit ventilators and associated automatic temperature controls. Project will include evaluation of conversion of fuel source from electric.

The mechanical equipment was installed when the school was originally constructed in 1970. The age of this equipment will be 37 years in 2007. The estimated median service life for HVAC systems is 20 years. Replacement is required to protect the building systems' contents and improve ventilation and provide a controlled interior environment to support the learning environment.

County funding for this project is contingent on receiving State funding.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design	1,583,000								1,583,000
Land Acquisition									0
Site Work									0
Construction		24,370,000							24,370,000
Equipment/Furnishings									0
Other		1,810,000							1,810,000

**EXPENDITURES**

<b>TOTAL</b>	<b>1,583,000</b>	<b>26,180,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,763,000</b>
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**SOURCES OF FUNDS**

Transfer from General Fund									0
Local Income Tax	1,583,000								1,583,000
Property Tax									0
Bonds		19,180,000							19,180,000
Bond Interest									0
Reallocated Property Tax									0
Impact Fee - Schools									0
State Interagency Committee		7,000,000							7,000,000

**PROJECTED OPERATING IMPACTS**

	0	0	0	0	0	0
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# Paving

This on-going project provides funding for maintenance of the Board of Education's parking areas and driveways. Potential projects planned for the Summer of 2007 include completion of the Career and Technology driveways and parking lot, Westminster High front and stadium lots, and to begin the replacement of the North Carroll High and Francis Scott Key High school staff parking lots.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design									0
Land Acquisition									0
Site Work									0
Construction	268,000	276,000	290,000	298,000	307,000	315,000			1,754,000
Equipment/Furnishings									0
Other									0
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>268,000</b>	<b>276,000</b>	<b>290,000</b>	<b>298,000</b>	<b>307,000</b>	<b>315,000</b>	<b>0</b>	<b>0</b>	<b>1,754,000</b>
<b>SOURCES OF FUNDS</b>									
Transfer from General Fund									0
Local Income Tax	268,000	276,000	290,000	298,000	307,000	315,000			1,754,000
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee									0
<b>PROJECTED OPERATING IMPACTS</b>	0	0	0	0	0	0			0

# Relocatable Classrooms

This on-going project provides funding for relocating portable classrooms to various school sites based on enrollment projections and programming. The relocation of these classrooms will permit the school system to manage student population growth in individual attendance areas, address facility needs for educational and student support programs, and house students during modernization and construction projects.

Projected operating impacts include: additional utility costs.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design									0
Land Acquisition									0
Site Work									0
Construction	360,000	360,000	360,000	360,000	360,000	360,000			2,160,000
Equipment/Furnishings									0
Other									0
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>	<b>0</b>	<b>0</b>	<b>2,160,000</b>
<b>SOURCES OF FUNDS</b>									
Transfer from General Fund	360,000	360,000	360,000	360,000	360,000	360,000			2,160,000
Local Income Tax									0
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee									0
<b>PROJECTED OPERATING IMPACTS</b>	1,090	1,120	1,160	1,190	1,230	1,260			



# Roof Replacement - Mt. Airy Middle School

Department of Management & Budget, (410) 386-2082

Proj #

This project provides funding for the replacement of 50,220 square feet of roofing, associated tapered insulation system, and roof drains and flashings at Mount Airy Middle School.

County funding for this project is contingent on receiving State funding.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design	39,500								39,500
Land Acquisition									0
Site Work									0
Construction	664,600								664,600
Equipment/Furnishings									0
Other	49,800								49,800
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>753,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>753,900</b>
<b>SOURCES OF FUNDS</b>									
Transfer from General Fund	326,030								326,030
Local Income Tax									0
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee	427,870								427,870
<b>PROJECTED OPERATING IMPACTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			

# Systemic Renovation - Re-Roofing Projects

Department of Management & Budget, (410) 386-2082

Proj. #

This project provides planned funding to replace deteriorating roofs in order to protect the building components and contents. The following projects are scheduled:

- FY 09 - Mt. Airy Elementary School - full roof replacement
- FY 10 - Hampstead Elementary School - full roof replacement
- FY 11 - Westminster West Middle School - full roof replacement
- FY 12 - Carroll County Career & Technology Center - full roof replacement
- FY 13 - Freedom Elementary School - full roof replacement
- FY 13 - Carroll Springs - full roof replacement

County funding for these projects is contingent on receiving State funding.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design		24,912	44,422	98,640	86,453	72,606			327,033
Land Acquisition									0
Site Work									0
Construction		418,874	744,617	1,654,536	1,463,428	1,213,667			5,495,122
Equipment/Furnishings									0
Other		31,416	55,846	124,090	109,757	91,025			412,134

**EXPENDITURES**

<b>TOTAL</b>	<b>0</b>	<b>475,202</b>	<b>844,885</b>	<b>1,877,266</b>	<b>1,659,638</b>	<b>1,377,298</b>	<b>0</b>	<b>0</b>	<b>6,234,289</b>
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**SOURCES OF FUNDS**

Transfer from General Fund									0
Local Income Tax		218,174	408,384	954,168	889,118	761,007			3,230,851
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee		257,028	436,501	923,098	770,520	616,291			3,003,438

<b>PROJECTED OPERATING IMPACTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>0</b>
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# Transfer to Operating Budget for BOE Debt Service

Department of Management & Budget, (410) 386-2082

9001

A portion of the local income tax revenue is dedicated to school construction and is appropriated directly into the capital fund. A portion of these dedicated funds are transferred to the general fund to pay debt service related to school construction projects.

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	Prior Allocation	Balance to Complete	Total Project Cost
Engineering/Design									0
Land Acquisition									0
Site Work									0
Construction									0
Equipment/Furnishings									0
Other	6,827,450	7,387,280	9,931,270	10,547,690	13,563,000	13,565,900			61,822,590
<b>EXPENDITURES</b>									
<b>TOTAL</b>	<b>6,827,450</b>	<b>7,387,280</b>	<b>9,931,270</b>	<b>10,547,690</b>	<b>13,563,000</b>	<b>13,565,900</b>	<b>0</b>	<b>0</b>	<b>61,822,590</b>
<b>SOURCES OF FUNDS</b>									
Transfer from General Fund									0
Local Income Tax	6,827,450	7,387,280	9,931,270	10,547,690	13,563,000	13,565,900			61,822,590
Property Tax									0
Bonds									0
Bond Interest									0
Impact Fee - Schools									0
State Interagency Committee									0
<b>PROJECTED OPERATING IMPACTS</b>	0	0	0	0	0	0			0