

# Budget Summary by Fund

Funds	Actual FY 06	Original Budget FY 07	Adjusted Budget FY 07	Recomm Budget FY 08	% Change From Orig. FY 07	% Change From Adj. FY 07
<b>General</b>	\$278,090,434	\$302,636,000	\$302,315,288	\$324,837,650	7.34%	7.45%
<b>Capital<sup>1</sup></b>	84,726,460	110,627,037	110,627,037	116,317,410	5.14%	5.14%
<b>Water and Sewer<sup>2</sup></b>	7,430,172	7,625,441	7,576,867	8,740,945	14.63%	15.36%
<b>Solid Waste<sup>2</sup></b>	8,378,361	9,711,320	9,711,320	9,987,660	2.85%	2.85%
<b>Airport<sup>2</sup></b>	2,317,016	2,564,470	2,564,470	2,603,490	1.52%	1.52%
<b>Firearms<sup>2</sup></b>	60,269	64,000	64,000	40,000	-37.50%	-37.50%
<b>Septage<sup>2</sup></b>	364,010	450,000	450,000	832,750	85.06%	85.06%
<b>Special Revenue</b>	866,000	3,062,900	3,062,900	1,485,500	-51.50%	-51.50%
<b>Pension Trust</b>	6,048,043	1,295,050	1,295,050	1,068,099	-17.52%	-17.52%
<b>OPEB<sup>3</sup></b>	0	0	0	6,000,000	100.00%	100.00%
<b>Grants<sup>4</sup></b>	10,380,388	10,908,092	10,908,092	11,555,926	5.94%	5.94%
<b>Total Budget</b>	<b>\$398,661,152</b>	<b>\$448,944,310</b>	<b>\$448,575,024</b>	<b>\$483,469,429</b>	<b>7.69%</b>	<b>7.78%</b>

<sup>1</sup>The Capital Fund does not include capital projects for Enterprise funds, as they are included in their individual funds.

<sup>2</sup> Enterprise Funds - include both operating and capital budgets.

<sup>3</sup> Other Post Employment Benefits.

<sup>4</sup> All Grant dollars are shown as Original Budgets.

# Operating Plan

## Fiscal Years 2008-2013

Department/Agency	FY 08 Planned	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
<b>General Government</b>						
Comptroller Administration	253,800	266,114	279,032	292,585	306,804	321,721
Accounting	671,650	703,719	737,347	772,610	809,589	848,368
Bond Issuance Expense	190,170	178,875	154,241	188,869	155,535	175,201
Collections Office	397,700	416,600	436,849	458,092	480,380	503,765
Independent Post Audit	44,400	56,500	59,325	62,291	65,406	68,676
Purchasing	392,420	411,113	427,218	446,374	466,422	487,404
<b>Total Comptroller</b>	<b>\$1,950,140</b>	<b>\$2,032,921</b>	<b>\$2,094,013</b>	<b>\$2,220,822</b>	<b>\$2,284,136</b>	<b>\$2,405,134</b>
County Attorney	926,400	969,796	1,075,099	1,124,360	1,177,383	1,232,961
Board of License Commissioners	99,230	104,087	109,183	114,530	120,142	126,031
Board of Zoning Appeals	89,880	93,627	97,539	101,623	105,887	110,341
<b>Total County Attorney</b>	<b>\$1,115,510</b>	<b>\$1,167,509</b>	<b>\$1,281,820</b>	<b>\$1,340,513</b>	<b>\$1,403,412</b>	<b>\$1,469,333</b>
Economic Development Administration	604,830	630,256	657,457	685,889	715,609	746,678
CCBERC	138,900	145,549	152,522	159,835	167,504	175,546
Economic Development Infrastructure and Grants	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Tourism	282,700	293,813	305,391	317,454	330,025	343,125
<b>Total Economic Development</b>	<b>\$4,026,430</b>	<b>\$4,069,618</b>	<b>\$4,115,370</b>	<b>\$4,163,178</b>	<b>\$4,213,138</b>	<b>\$4,265,349</b>
General Services Administration	221,710	234,498	246,087	258,251	271,019	284,421
Building Construction	372,250	353,721	371,199	389,544	408,800	429,012
Central Warehouse	211,060	221,257	232,278	243,848	255,996	268,749
Facilities	7,484,525	8,323,236	9,427,644	10,144,051	10,874,299	11,633,371
Fleet Management	5,334,375	5,511,833	5,707,589	5,898,028	6,095,146	6,299,183
Permits and Inspections	1,154,140	1,217,822	1,278,043	1,341,254	1,412,006	1,481,785
<b>Total General Services</b>	<b>\$14,778,060</b>	<b>\$15,862,368</b>	<b>\$17,262,839</b>	<b>\$18,274,976</b>	<b>\$19,317,265</b>	<b>\$20,396,521</b>
Human Resources Administration	736,910	771,993	809,036	847,885	888,628	931,358
Health and Fringe Benefits	17,183,670	19,172,761	21,226,427	23,423,518	25,820,835	28,460,632
Personnel Services	129,190	135,643	142,418	149,532	157,001	164,843
<b>Total Human Resources</b>	<b>\$18,049,770</b>	<b>\$20,080,396</b>	<b>\$22,177,881</b>	<b>\$24,420,934</b>	<b>\$26,866,463</b>	<b>\$29,556,833</b>
Information and Technology Services	2,751,880	3,171,478	3,402,289	3,786,612	4,226,153	4,444,082
Production and Distribution	379,820	393,254	407,192	421,656	436,666	452,244
<b>Total Information Technology</b>	<b>\$3,131,700</b>	<b>\$3,564,732</b>	<b>\$3,809,481</b>	<b>\$4,208,268</b>	<b>\$4,662,819</b>	<b>\$4,896,326</b>
Management and Budget Administration	239,320	251,107	263,478	276,461	290,089	304,391
Budget	384,000	402,948	422,836	443,710	465,620	488,618
Grant Management	112,630	118,084	123,806	129,808	136,105	142,711
Risk Management	2,320,970	2,463,216	2,641,137	2,855,059	2,997,662	3,147,395
<b>Total Management and Budget</b>	<b>\$3,056,920</b>	<b>\$3,235,355</b>	<b>\$3,451,257</b>	<b>\$3,705,039</b>	<b>\$3,889,476</b>	<b>\$4,083,115</b>
Planning Administration	621,820	650,144	679,802	710,857	743,377	777,432
Comprehensive Planning	673,740	706,877	741,655	778,155	816,462	856,667
Environmental Compliance	230,410	240,951	251,990	263,551	275,659	288,339
Development Review	405,420	425,389	446,347	468,344	491,431	515,662
<b>Total Planning</b>	<b>\$1,931,390</b>	<b>\$2,023,362</b>	<b>\$2,119,794</b>	<b>\$2,220,907</b>	<b>\$2,326,928</b>	<b>\$2,438,100</b>
TV Production	76,680	80,498	84,507	88,715	93,134	97,773
Board of Elections	582,070	590,634	529,478	752,107	680,765	700,633
County Commissioners	695,810	728,425	763,147	1,078,387	1,241,956	1,302,063
Legislative Services	0	0	0	0	0	0
Office of Public Information	127,400	143,325	139,834	156,348	153,473	170,634
Performance Audit and Special Projects	201,750	211,680	222,101	233,039	244,518	256,567
Zoning Administration	164,930	172,624	181,010	189,808	199,038	208,722
<b>Total General Government Other</b>	<b>\$1,848,640</b>	<b>\$1,927,186</b>	<b>\$1,920,076</b>	<b>\$2,498,403</b>	<b>\$2,612,885</b>	<b>\$2,736,391</b>
<b>Total General Government</b>	<b>\$49,888,560</b>	<b>\$53,963,446</b>	<b>\$58,232,531</b>	<b>\$63,053,040</b>	<b>\$67,576,521</b>	<b>\$72,247,102</b>

# Operating Plan

## Fiscal Years 2008-2013

Department/Agency	FY 08 Planned	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
<b>Public Safety and Corrections</b>						
Circuit Court	1,212,950	1,271,236	1,371,104	1,437,164	1,506,457	1,579,144
Juvenile Master	367,690	385,958	405,136	425,269	446,405	468,594
Orphans Court	31,960	32,019	32,079	53,142	53,206	53,272
Volunteer Community Service Program	147,200	154,459	162,077	170,073	178,466	187,275
Emergency Management	20,930	21,558	12,657	13,036	13,427	13,830
Office of Public Safety and 911	3,309,520	3,215,358	3,347,155	3,484,775	3,628,284	3,778,082
<b>Total Public Safety</b>	<b>\$3,330,450</b>	<b>\$3,236,916</b>	<b>\$3,359,812</b>	<b>\$3,497,811</b>	<b>\$3,641,711</b>	<b>\$3,791,912</b>
Detention Center	6,233,240	7,000,668	7,715,455	8,069,393	8,445,827	8,831,901
Sheriff's Services	4,623,880	4,977,140	5,355,147	5,758,538	6,187,577	6,645,251
<b>Total Sheriff's Services</b>	<b>\$10,857,120</b>	<b>\$11,977,808</b>	<b>\$13,070,602</b>	<b>\$13,827,931</b>	<b>\$14,633,404</b>	<b>\$15,477,152</b>
State's Attorney-Criminal Prosecution	1,965,920	2,115,542	2,219,244	2,328,070	2,442,272	2,562,119
Victim Witness Assistance	170,910	179,198	214,142	224,576	235,524	247,010
<b>Total State's Attorney</b>	<b>\$2,136,830</b>	<b>\$2,294,740</b>	<b>\$2,433,387</b>	<b>\$2,552,646</b>	<b>\$2,677,796</b>	<b>\$2,809,129</b>
Animal Control	735,550	734,595	803,150	839,287	877,083	878,617
EMS 24/7 Services	3,580,020	3,548,891	3,726,336	3,912,652	4,108,285	4,313,699
Resident Trooper Program	5,121,625	5,377,706	5,646,592	5,928,921	6,225,367	6,536,636
Volunteer Emergency Services Association	5,860,125	6,153,131	6,460,788	6,783,827	7,123,019	7,479,169
<b>Total Public Safety and Corrections Other</b>	<b>\$15,297,320</b>	<b>\$15,814,323</b>	<b>\$16,636,864</b>	<b>\$17,464,687</b>	<b>\$18,333,753</b>	<b>\$19,208,121</b>
<b>Total Public Safety and Correction</b>	<b>\$33,381,520</b>	<b>\$35,167,458</b>	<b>\$37,471,061</b>	<b>\$39,428,722</b>	<b>\$41,471,198</b>	<b>\$43,574,600</b>

<b>Public Works</b>						
Public Works Administration	296,220	310,686	325,865	341,793	358,506	376,043
Engineering Administration	282,460	296,435	311,104	326,503	342,666	359,633
Engineering-Construction Inspection	329,230	345,330	362,495	387,529	399,642	419,509
Engineering-Design	312,180	326,055	342,194	359,136	376,919	395,586
Engineering Survey	187,820	197,060	206,757	216,934	227,616	238,827
Roads Operations	6,993,000	7,258,851	7,626,544	7,988,541	8,324,026	8,674,374
Storm Emergencies	1,417,620	1,445,302	1,496,865	1,550,385	1,605,942	1,663,617
Traffic Control	272,530	280,706	289,127	297,801	306,735	315,937
<b>Total Public Works</b>	<b>\$10,091,060</b>	<b>\$10,460,426</b>	<b>\$10,960,952</b>	<b>\$11,468,622</b>	<b>\$11,942,051</b>	<b>\$12,443,526</b>

<b>Citizen Services</b>						
Citizen Services Administration	286,170	300,167	314,854	330,266	346,438	363,409
Aging	845,690	917,876	1,000,196	1,092,964	1,135,270	1,190,152
Carroll County Advocacy and Investigation Center	143,390	148,738	155,920	163,455	171,358	179,648
<b>Total Citizen Services</b>	<b>\$1,275,250</b>	<b>\$1,366,781</b>	<b>\$1,470,970</b>	<b>\$1,586,684</b>	<b>\$1,653,066</b>	<b>\$1,733,209</b>
Access Carroll	26,525	27,321	28,140	28,985	29,854	30,750
ARC of Carroll County	239,160	246,335	253,725	261,337	269,177	277,252
Change	239,160	246,335	253,725	261,337	269,177	277,252
Drug Rehabilitation	750,000	750,000	750,000	750,000	750,000	750,000
Family and Children's Services Domestic Violence	71,020	73,151	75,345	77,605	79,934	82,332
Family and Children's Services Sexual Abuse Treatment	196,215	202,101	208,164	214,409	220,842	227,467
Granite House	103,000	106,090	109,273	112,551	115,927	119,405
Health Department	3,109,290	3,426,905	3,598,250	3,778,162	3,967,070	4,165,424
Human Services Program	797,100	821,013	845,643	871,013	897,143	924,057
Junction	126,505	130,300	134,209	138,235	142,382	146,654
Partnership for a Healthier Carroll County	0	0	0	0	0	0
Rape Crisis Intervention Service	79,160	81,535	83,981	86,500	89,095	91,768
Social Services	197,645	203,574	209,682	215,972	222,451	229,125
Target, Community and Educational Service	239,160	246,335	253,725	261,337	269,177	277,252
Youth Services Bureau	545,090	561,443	578,286	595,635	613,504	631,909
<b>Total Citizen Services Other</b>	<b>\$6,719,030</b>	<b>\$7,122,436</b>	<b>\$7,382,147</b>	<b>\$7,653,077</b>	<b>\$7,935,732</b>	<b>\$8,230,646</b>
<b>Total Citizen Services</b>	<b>\$7,994,280</b>	<b>\$8,489,217</b>	<b>\$8,853,117</b>	<b>\$9,239,761</b>	<b>\$9,588,799</b>	<b>\$9,963,855</b>

<b>Public Schools</b>						
Board of Education	152,806,000	163,432,384	171,782,118	181,230,134	191,442,792	206,062,145
Board of Education Debt Service	9,565,600	10,090,663	12,408,603	12,695,191	15,497,563	14,558,161
<b>Total Public Schools</b>	<b>\$162,371,600</b>	<b>\$173,523,047</b>	<b>\$184,190,721</b>	<b>\$193,925,326</b>	<b>\$206,940,355</b>	<b>\$220,620,307</b>

# Operating Plan

## Fiscal Years 2008-2013

Department/Agency	FY 08 Planned	FY 09 Planned	FY 10 Planned	FY 11 Planned	FY 12 Planned	FY 13 Planned
<b>Education Other</b>						
Cable Regulatory Commission	100,000	105,000	110,250	115,763	121,551	127,628
Carroll County Community College	6,111,000	6,599,880	6,863,875	7,412,985	8,006,024	8,646,506
Carroll County Public Library	7,136,000	7,713,081	8,077,372	8,459,238	8,859,536	9,279,170
Community Media Center	385,500	404,775	425,014	446,264	468,578	492,007
<b>Total Education Other</b>	<b>\$13,732,500</b>	<b>\$14,822,736</b>	<b>\$15,476,511</b>	<b>\$16,434,250</b>	<b>\$17,455,689</b>	<b>\$18,545,311</b>
<b>Culture and Recreation Services</b>						
Recreation Services Administration	261,585	274,533	288,125	302,392	317,369	333,090
Hashawha	706,400	719,802	751,123	783,873	818,117	853,926
Piney Run Park	451,890	470,575	491,932	514,307	537,750	562,312
Recreation	277,970	365,180	381,303	398,168	415,811	434,267
Sports Complex	195,540	203,573	211,955	220,703	229,832	239,361
<b>Total Recreation and Parks</b>	<b>\$1,893,385</b>	<b>\$2,033,663</b>	<b>\$2,124,438</b>	<b>\$2,219,443</b>	<b>\$2,318,878</b>	<b>\$2,422,956</b>
Farm Museum	767,240	803,116	832,004	864,368	900,778	938,804
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Homestead Museum	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Culture and Recreation Services</b>	<b>\$2,740,625</b>	<b>\$2,916,779</b>	<b>\$3,036,442</b>	<b>\$3,163,811</b>	<b>\$3,299,656</b>	<b>\$3,441,760</b>
<b>Conservation and Natural Resources</b>						
Cooperative Extension	432,740	452,646	473,495	495,332	518,207	542,169
Resource Management	819,510	857,267	898,911	942,605	988,450	1,036,552
Gypsy Moth	20,000	13,600	14,008	14,428	22,861	23,547
Soil Conservation	336,000	351,982	368,739	386,309	404,731	424,047
Weed Control	30,220	31,127	32,060	33,022	34,013	35,033
<b>Total Conservation and Natural Resources</b>	<b>\$1,638,470</b>	<b>\$1,706,621</b>	<b>\$1,787,214</b>	<b>\$1,871,697</b>	<b>\$1,968,262</b>	<b>\$2,061,348</b>
<b>Debt and Transfers</b>						
Debt Service	20,460,770	24,972,315	27,162,126	26,875,537	28,114,589	33,720,831
Intergovernmental Transfers	2,452,800	2,593,836	2,742,982	2,900,703	3,067,493	3,243,874
<b>Debt and Transfers</b>	<b>\$22,913,570</b>	<b>\$27,566,151</b>	<b>\$29,905,107</b>	<b>\$29,776,240</b>	<b>\$31,182,083</b>	<b>\$36,964,705</b>
<b>Reserves</b>						
Reserve for Contingencies	4,148,500	4,408,225	4,699,421	4,996,643	5,344,106	5,675,128
Reserve for Positions	0	300,000	615,000	945,750	1,293,038	1,657,689
Reserve for One-time Expenditures	0	0	0	0	0	0
Payroll Accrual	0	769,723	205,797	218,079	230,683	14,000
<b>Total Reserves</b>	<b>\$4,148,500</b>	<b>\$5,477,948</b>	<b>\$5,520,218</b>	<b>\$6,160,472</b>	<b>\$6,867,826</b>	<b>\$7,346,818</b>
<b>Interfund Transfers</b>						
Transfer to Aging Grants	64,600	64,600	64,600	64,600	64,600	64,600
Transfer to Airport Fund	40,000	40,000	40,000	40,000	40,000	40,000
Transfer to Capital Fund	4,453,190	2,549,300	2,730,705	3,991,429	2,609,063	2,724,256
Transfer to CCC for ABE Grant	300,000	300,000	300,000	300,000	300,000	300,000
Transfer to Carroll Transit Grant/UPWP	323,546	633,252	652,250	671,817	691,972	712,731
Transfer to Junction Grant	63,479	109,800	109,800	109,800	109,800	109,800
Transfer to ISF for OPEB	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Transfer to Pension Fund	900,000	945,000	992,250	1,041,863	1,093,956	1,148,653
Transfer to Recreation Grant	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Sheriff's/Courts Grants	146,266	178,154	183,499	189,004	194,674	200,514
Transfer to State's Attorney/CASA Grants	262,424	270,297	278,406	286,758	295,361	304,221
Transfer to CCBERC Grant	23,870	23,870	23,870	23,870	23,870	23,870
Transfer to Local Management Board	72,640	77,089	81,841	86,921	92,354	98,167
Transfer to Health Department Grant	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Solid Waste Fund	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000	2,645,000
Transfer to Utilities Fund	629,850	178,036	183,377	188,878	194,544	200,381
<b>Total Interfund Transfers</b>	<b>\$15,936,965</b>	<b>\$14,026,497</b>	<b>\$14,297,697</b>	<b>\$15,652,039</b>	<b>\$14,367,293</b>	<b>\$14,584,293</b>
<b>Projected Revenues</b>	<b>331,884,000</b>	<b>352,657,997</b>	<b>375,953,695</b>	<b>399,731,426</b>	<b>427,528,450</b>	<b>454,010,260</b>
<b>Projected Expenditures</b>	<b>324,837,650</b>	<b>348,120,325</b>	<b>369,731,571</b>	<b>390,173,980</b>	<b>412,659,733</b>	<b>441,793,623</b>
<b>Balance</b>	<b>\$7,046,350</b>	<b>\$4,537,672</b>	<b>\$6,222,124</b>	<b>\$9,557,446</b>	<b>\$14,868,717</b>	<b>\$12,216,637</b>
Balances as a Percent of Revenues	2.12%	1.29%	1.66%	2.39%	3.48%	2.69%