

Solid Waste Enterprise Fund Summary

Sources of Funding	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Tipping Fees	\$5,790,508	\$7,769,950	\$7,770,690	\$6,927,600	-10.84%	-10.85%
County Hauling	365,856	326,180	326,180	350,000	7.30%	7.30%
Interest Income	270,431	227,500	227,500	70,000	-69.23%	-69.23%
Rents and Royalties	168,918	175,180	175,180	176,900	0.98%	0.98%
Recycling	340,424	278,400	278,400	278,400	0.00%	0.00%
Miscellaneous	29,085	28,500	28,500	25,000	-12.28%	-12.28%
Transfers in from the General Fund	2,645,000	2,545,000	2,545,000	2,545,000	0.00%	0.00%
Transfer to Capital Projects	113,000	100,000	100,000	26,500	-73.50%	-73.50%
Bonds *	0	665,000	665,000	298,000	-55.19%	-55.19%
Total Sources of Funding	\$9,723,222	\$12,115,710	\$12,116,450	\$10,697,400	-11.71%	-11.71%

* In FY 08 \$604,000 in actual bonds were sold. However, they are not considered a source of funding for this chart.

Uses of Funding						
Solid Waste Management	\$203,774	\$1,458,730	\$1,458,440	\$2,442,600	67.45%	67.48%
Closed Landfills	124,430	154,900	154,900	142,470	-8.02%	-8.02%
County Waste Removal	351,785	200,720	200,710	201,680	0.48%	0.48%
Northern Landfill	2,730,752	2,660,060	2,658,740	2,094,750	-21.25%	-21.21%
Recycling Operations	201,848	372,920	373,800	409,260	9.74%	9.49%
Solid Waste Accounting	398,642	605,830	597,310	630,590	4.09%	5.57%
Solid Waste Transfer Station	4,446,397	5,897,550	5,897,550	4,451,550	-24.52%	-24.52%
Capital Projects	1,599,368	765,000	775,000	324,500	-57.58%	-58.13%
Total Uses of Funding	\$10,056,996	\$12,115,710	\$12,116,450	\$10,697,400	-11.71%	-11.71%

The Carroll County solid waste facility provides solid waste disposal facilities for residential and commercial use. The principal operating revenues of the Fund are charges to customers for services. Sources of Funding are described below:

Tipping Fee – Fees charged to commercial and residential customers for tonnage received at the Northern Landfill and the Hoods Mill convenience center. Revenues are estimated based on in-bound tonnage trends and projected tipping fee rates. The 10.84% decrease in tipping fee revenue is due to an expected decrease in tonnage received.

County Hauling – The fee charged for collection and disposal services to all county-owned buildings and the board of education facilities. Services include trash hauling and recycling collection.

Interest Income – Interest earned on cash investments made from the solid waste enterprise fund. The department of the Comptroller invests the cash according to the Carroll County Government investment policy. The 69.23% decrease in Interest Income is due to the lowering of Federal interest rates.

Rents and Royalties – Rents are received on parcels of property that are leased to outside companies. Rents are received from Baltimore Gas & Electric for equipment located at Northern Landfill and from Green Cycle that rents land at the Hoods Mill Landfill for composting operations.

Recycling – Recycling revenue is received when materials, such as papers, plastics and metals, are sold to recycling processors.

Transfer from the General Fund – A transfer from the general fund is provided to help offset general fund obligations that were passed onto the enterprise fund. This includes debt service and closure and post-closure of old, closed landfills.

Bonds – Bonds are used as another source of funding.

Solid Waste Operating Summary

	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Solid Waste Management	\$203,773	\$1,458,730	\$1,458,440	\$2,442,600	67.45%	67.48%
Closed Landfills	124,431	154,900	154,900	142,470	-8.02%	-8.02%
County Waste Removal	351,785	200,720	200,710	201,680	0.48%	0.48%
Northern Landfill	2,730,751	2,660,060	2,658,740	2,094,750	-21.21%	-21.21%
Recycling Operations	201,848	372,920	373,800	409,260	9.74%	9.49%
Solid Waste Accounting	398,641	605,830	597,310	630,590	5.57%	5.57%
Solid Waste Transfer Station	4,446,398	5,897,550	5,897,550	4,451,550	-24.52%	-24.52%
Total Solid Waste	\$8,457,628	\$11,350,710	\$11,341,450	\$10,372,900	-8.61%	-8.54%

Mission and Goals

To provide the most cost effective and efficient services for waste disposal, removal and recycling for County residents and businesses.

Goals include:

- Serve the public and County owned properties and school facilities.
- Educate the public on the effects of waste management and recycling.
- Monitor landfills for any environmental impact.

Operating Budget Changes

- The 67.45% increase in Solid Waste Management from the FY 09 Original Budget is primarily due to an increase in the reserve for contingency. Included in the reserve for contingency budget are principal payments, cash to fund capital projects, and to fund unforeseen expenses throughout the fiscal year.
- The 8.02% decrease in Closed Landfills in FY 10 is primarily due to a FY 09 one-time expense for pavement of the residential drop-off center at Hoods Mill landfill.
- The 21.21% decrease in Northern Landfill in FY 10 is primarily due to large one-time capital purchases of heavy equipment in FY 09 and a decrease in the anticipated volumes of leachate produced from cell #3.
- The 9.74% increase in Recycling Operations from the FY 09 Original Budget is primarily due to an anticipated increase in the cost of electronics recycling.
- The 24.52% decrease in Solid Waste Transfer Station from the FY 09 Original Budget is due to a decrease in anticipated tonnage transferred and a lower transfer rate. The county entered into a new contract to transfer waste to a landfill in Pennsylvania. Previously, the county was transferring waste to a landfill in Virginia.
- Due to an accounting standards change, the Solid Waste Enterprise Fund is recognizing the future liability of Other Post Employment Benefits (OPEB) in FY 10.

Highlights, Changes and Useful Information

- Northern Landfill is the only operational landfill in the County. The landfill received approximately 92,000 tons of waste in calendar year 2008. Approximately 81% of that waste was transferred to a landfill in Virginia for disposal.
- The recycling transfer agreement was renewed with Recycle America in 2008. The terms included an increased reimbursement rate for materials and an annual educational contribution to the County of \$25,000 per year. The contract also expanded the types of recycling materials collected and drop-off programs.
- The department entered into a new transfer contract in 2008 for transfer of waste to a landfill in Pennsylvania at a cost of \$54 per ton.

Solid Waste Management

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$198,523	\$208,290	\$208,000	\$221,700	6.44%	6.59%
Operating	34,151	44,790	44,790	46,170	3.08%	3.08%
Capital Outlay	40	1,205,650	1,205,650	2,174,730	80.38%	80.38%
Retained Earnings	(28,941)	0	0	0	0.00%	0.00%
Total	\$203,773	\$1,458,730	\$1,458,440	\$2,442,600	67.45%	67.48%
Employees FTE	2.05	2.05	2.05	2.05	-----	-----

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Mission and Goals

To provide the most cost effective and efficient services for waste disposal, removal and recycling for County residents and businesses.

Goals include:

- Serve the public and County owned properties and school facilities.
- Educate the public on the effects of waste management and recycling.
- Keep the County staff informed of operations.
- Monitor landfills for any environmental impacts and minimize liability.

Description

Solid Waste Management Supervision is responsible for:

- Carroll County's only full-time operational landfill (Northern)
- Hoods Mill Landfill residential drop off site
- Monitoring of the five closed landfills; Bark Hill, Hodges, John Owings, Kate Wagner, and Hoods Mill
- Recycling Operations
- Waste removal services for the public schools and County-owned facilities
- Mulch/compost program
- Maintaining and updating the Ten Year Solid Waste Management Plan
- Contracting for transfers of waste and recycling materials

Program Highlights

- The Department of Public Works with the assistance of the Northeast Maryland Waste Disposal Authority is developing a solid waste management plan to meet the long-term disposal needs of the County. Areas of focus include:
 - Enhancing recycling efforts
 - Gaining control of the waste stream
 - Cost estimation and site locations for a waste-to-energy facility

- Economic impacts of a solid waste program and equitable cost sharing
- Exploring joint disposal efforts with surrounding jurisdictions
- Site selection for future landfills
- The department entered into a new contract in 2008 for transfer of waste to a landfill in Pennsylvania at a cost of \$54 per ton.
- In calendar year 2008, the landfill received 92,000 tons of waste. 74,500 tons or approximately 81% were transferred to Virginia for disposal.
- In calendar year 2007, the County achieved a 28.33% recycling rate and a 3% source reduction credit.

Budget Changes

- There are no salary increases in FY 10.
- The 6.44% increase in personnel in FY 10 is primarily due to recognizing the future liability of Other Post Employment Benefits (OPEB).
- Retained earnings are based on all revenues less all expenditures in the Fund. The 80.38% increase in capital from FY 09 to FY 10 is primarily due to an increase in the reserve for contingency. The reserve covers principal payments, cash to the capital programs, and for unforeseen expenses throughout the fiscal year. Any funds remaining at the end of the fiscal year improves the financial position of the Fund by increasing retained earnings.

Positions

Title	Type	FTE
<i>Administrative Office Associate</i>	Full-time	0.20
<i>Bureau Chief, Solid Waste</i>	Full-time	1.00
<i>Deputy Director, Enterprise Funds</i>	Full-time	0.45
<i>Management</i>		
<i>Financial Manager</i>	Full-time	.40
Total		2.05

10% of the Deputy Director position is charged to the General Fund, 45% to Solid Waste and 45% to the Utilities Enterprise Fund. 20% of the Financial Manager position is charged to the General Fund, 40% to Solid Waste and 40% to the Utilities Enterprise Fund. 80% of the Administrative Office Associate position is charged to the General Fund, and 20% to the Solid Waste Enterprise Fund.

Closed Landfills

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Operating	118,300	148,940	148,940	136,500	-8.35%	-8.35%
Depreciation	6,131	5,960	5,960	5,970	0.17%	0.17%
Grand Total	\$124,431	\$154,900	\$154,900	\$142,470	-8.02%	-8.02%
Employees FTE	0.00	0.00	0.00	0.00	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Budget Changes

The 8.35% decrease in operating expenses in FY 10 is primarily due to a one-time expense for pavement of the residential drop-off center at Hoods Mill landfill in FY 09.

Mission

To ensure all regulatory requirements of the Environmental Protection Agency and Maryland Department of the Environment are met.

Description

The funds in this budget support five closed landfills in the County:

- Hoods Mill Landfill
- Bark Hill Landfill
- Hodges Landfill
- John Owings Landfill
- Kate Wagner Landfill

Federal law requires the County to perform ground water monitoring sampling for thirty years after closure. Ground water monitoring and methane gas sampling are the main expenses associated with the closed landfills. Bark Hill and Hoods Mill landfills still produce leachate that must be hauled to a waste water facility for treatment. Leachate is a liquid produced when rain water and other moisture travels through the waste.

Hoods Mill Landfill continues to serve as a drop-off site for residents on Saturdays only. Waste is transferred to the Northern Landfill where it is consolidated and hauled to a landfill in Pennsylvania for disposal. Recyclables and yard trim are hauled to Northern Landfill and handled on site.

Program Highlights

- Hoods Mills residential drop-off site serves between 100 and 200 residents each Saturday. Approximately \$60,000 in tipping fee revenue is generated annually.
- A work plan has been developed for John Owings landfill and includes groundwater monitoring and testing, as well as landfill gas monitoring.

County Waste Removal

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$101,836	\$103,880	\$103,870	\$110,840	6.70%	6.71%
Operating	39,789	54,940	54,940	54,940	0.00%	0.00%
Capital Outlay	195,263	27,000	27,000	21,000	-14.32%	-14.32%
Depreciation	14,897	14,900	14,900	14,900	0.00%	0.00%
Total	\$351,785	\$200,720	\$200,710	\$201,680	0.48%	0.48%
Employees FTE	2.00	2.00	2.00	2.00	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Positions

Title	Type	FTE
Landfill Equipment Operator	Full-time	2.00
Total		2.00

Mission

To provide the most efficient and lowest cost trash and recyclable removal services at approximately eighty public locations.

Description

The Bureau of Solid Waste collects approximately 4,000 tons of solid waste annually from County-owned and public school facilities. The bureau operates and maintains two front loader trucks, using them to service 150 eight cubic yard waste and recycling containers throughout the county. The waste is taken to Northern Landfill's transfer station then hauled to a landfill in Pennsylvania for disposal. The recyclable materials are sent to our material recovery facility.

Program Highlights

- In 2008, approximately 2,600 tons of solid waste was collected from the Board of Education and County facilities. In addition, 482 tons of cardboard and mixed paper was collected for recycling.
- Revenues and expenses, such as labor, fuel, and equipment repairs and maintenance, are monitored to ensure this effort is self-supporting. FY 10 revenues are estimated at \$350,000.

Budget Changes

- There are no salary increases in FY 10 and operating expenses are being held near, or reduced from, the FY 09 levels. Most budgets, including this one, are either flat or experience an overall decrease.
- The 6.70% increase in personnel from the FY 09 Original Budget is due to recognizing the future liability of Other Post Employment Benefits (OPEB).

Northern Landfill

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$807,735	\$844,670	\$843,350	\$923,430	9.32%	9.50%
Operating	550,958	915,870	915,870	734,930	-19.76%	-19.76%
Capital Outlay	364,481	651,330	651,330	188,200	-71.11%	-71.11%
Depreciation	1,007,577	248,190	248,190	248,190	0.00%	0.00%
Total	\$2,730,751	\$2,660,060	\$2,658,740	\$2,094,750	-21.21%	-21.21%
Employees FTE	13.00	13.00	13.00	13.00	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Mission

To ensure adequate space for landfilling non-transferable waste by conserving existing air space and planning for landfill cell expansion when needed.

Description

Northern is the County's only operational landfill. It provides facilities for:

- Waste disposal
- Recycling
- Mulch/Composting
- Oil and antifreeze drop-off
- Tire collection
- Swap shop
- Scrap metal/White goods

To save space and prolong the life of the Northern Landfill, approximately 90% to 92% of the waste materials collected are transferred to a landfill in Pennsylvania.

Program Highlights

In 2008:

- 12,500 tons of rubble and sludge were landfilled
- 11,000 tons of yard trim were processed
- 396 tons of tires were collected
- 2,970,000 gallons of leachate were collected and shipped to a wastewater treatment facility.

Budget Changes

- There are no salary increases in FY 10.
- The 9.32% increase in personnel from the FY 09 Original Budget is due to recognizing the future liability of Other Post Employment Benefits (OPEB).
- The 19.76% decrease in operating expense is primarily due to a decrease in the estimated volume of leachate produced by Northern Landfill cell #3.

- The 71.11% decrease in capital outlay is primarily due to FY 09 heavy equipment purchases that included a Wide Track Dozer and Loader, and the re-pavement of the existing residential drop-off area for yard trimmings. Planned capital purchases for FY 10 include the replacement of a roll-off truck, a utility vehicle, and two 30-yard containers.

Positions

Title	Type	FTE
<i>Foreman</i>	Full-time	2.00
<i>Heavy Equipment Mechanic</i>	Full-time	1.00
<i>Landfill Equipment Operator</i>	Full-time	7.00
<i>Landfill Superintendent</i>	Full-time	1.00
<i>Maintenance Technician</i>	Full-time	1.00
<i>Office Associate IV</i>	Full-time	1.00
Total		13.00

Recycling Operations

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$0	\$81,760	\$82,640	\$78,070	-4.51%	-5.53%
Operating	165,262	264,600	264,600	305,280	15.37%	15.37%
Capital Outlay	3,275	11,750	11,750	11,100	-5.53%	-5.53%
Depreciation	33,311	14,810	14,810	14,810	0.00%	0.00%
Total	\$201,848	\$372,920	\$373,800	\$409,260	9.74%	9.49%
Employees FTE	0.00	1.00	1.00	1.00	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Mission and Goals

To promote an integrated Solid Waste Management Program that includes: waste prevention, reuse, recycling and minimal waste disposal by providing residents and businesses with information, training and outreach in order to benefit the environment by saving natural resources, energy, landfill space, and prevent pollution.

Goals include:

- Exceed the State of Maryland's recycling mandate of 20%
- Educate County residents and businesses on proper waste management practices including:
 - Waste prevention
 - Reuse
 - Recycling
 - Minimal disposal

Description

The County offers voluntary recycling opportunities for all residents and businesses. Licensed haulers are required to offer all of their customers a curbside recycling service. A full-service recycling center is located at the Northern Landfill for all residents and businesses that wish to self-haul their recyclables. The items the County accepts for recycling include:

- Paper and cardboard
- Plastics and rigid plastics
- DVD/CD cases and disks
- Grocery and empty clear food bags
- Textiles
- Car and truck batteries
- Aluminum
- White goods/scrap metal
- Yard trimmings
- Glass
- Electronics

Some staff members at the recycling center are hired through the Association for Retarded Citizens (The Arc) and the Volunteer Community Service Program supplies additional help. The collected scrap metal is sold through an agreement with M.A.S. Company, Inc. Scrap batteries are managed through an agreement with Interstate Battery-Baltimore and electronics through a contract with Subtraction. Yard trim is mulched or composted and made available to County residents at no charge.

Program Highlights

- Through all recycling efforts, Carroll County achieved a 28% recycling rate and a 3% source reduction credit in 2007. The mandated recycling rate by the State of Maryland is 20%.
- Northern Landfill accepted and processed approximately 17,500 tons of recyclable materials generated from curbside collection and drop-off sites in FY 08.
- In FY 08, the Recycling Center accepted and marketed 31 tons of aluminum cans marketed to Anheuser Busch, 214 tons of newspapers marketed to Applegate, and 2,148 tons of scrap metal to M.A.S. Company, Inc.
- 10,570 tons of yard trimmings were accepted and processed in FY 08.
- Approximately 4,000 residents visit the Northern Landfill Swap Shop monthly.
- In FY 08, the recycling program generated \$326,830 from the sale of aluminum cans, car batteries, white goods/scrap metal, newspapers, mixed paper, and cardboard.

Budget Changes

- There are no salary increases in FY 10.
- The 15.37% increase in operating is primarily due to an anticipated increase in costs for electronics recycling.

Positions

Title	Type	FTE
Recycling Manager	Full-time	1.00
Total		1.00

Solid Waste Accounting Administration

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$279,362	\$302,330	\$293,810	\$319,330	8.69%	8.69%
Operating	504,243	296,960	296,960	295,520	-0.48%	-0.48%
Capital Outlay	444,151	800	800	800	0.00%	0.00%
Depreciation	(829,114)	5,740	5,740	14,940	160.28%	160.28%
Total	\$398,641	\$605,830	\$597,310	\$630,590	5.57%	5.57%
Employees FTE	5.75	5.75	5.75	5.75	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

Michael Ensor, Accounting Supervisor (410) 386-2008
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Mission

To provide accounting tasks and system support for the Solid Waste Enterprise Fund and to provide customer service to all users of the landfill.

Description

This budget reflects the cost of accounting and weighmaster operations at Northern Landfill. The responsibilities include:

- Determining the type of waste being brought into the landfill
- Determining eligibility of the waste being brought in (generally only waste generated in Carroll County is accepted)
- Collecting landfill fees
- Keeping records of what type of waste is brought in by haulers
- Billing
- Calculating bond interest
- Calculating depreciation

Budget Changes

- There are no salary increases in FY 10 and operating expenses are being held near, or reduced from, the FY 09 levels. Most budgets, including this one, are either flat or experience an overall decrease.
- The 8.69% increase in personnel from the FY 09 Original Budget is due to recognizing the future liability of Other Post Employment Benefits (OPEB).
- The 160.28% increase in depreciation is due to the addition of a new scale house that was installed in 2008.

Positions

Title	Type	FTE
Accounting Associate	Full-time	0.50
Accounting Supervisor	Full-time	0.50
Weighmaster	Full-time	4.75
Total		5.75

50% of the Accounting Associate and Accounting Supervisor's positions are charged to the Utilities Enterprise fund.

Solid Waste Transfer Station

Description	Actual FY 08	Original Budget FY 09	Adjusted Budget FY 09	Recomm Budget FY 10	% Change From Orig. FY 09	% Change From Adj. FY 09
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Operating	4,446,398	5,897,550	5,897,550	4,451,550	-24.52%	-24.52%
Capital Outlay	0	0	0	0	0.00%	0.00%
Total	\$4,446,398	\$5,897,550	\$5,897,550	\$4,451,550	-24.52%	-24.52%
Employees FTE	0.00	0.00	0.00	0.00	-----	-----

Note: The Adjusted Budget includes budget changes made during the year. On-going mid-year changes have been annualized for comparison purposes.

Contact

J. Michael Evans, Director of Public Works (410) 386-2076
Deborah Effingham, Management and Budget Project
Coordinator (410) 386-2082

Mission

To ensure the station is maintained in accordance with the Maryland Department of the Environment's requirements.

Description

The transfer station became operational on December 1, 1998. It allows the County to accept solid waste from residents and businesses and then transport the waste to a landfill in Pennsylvania for disposal. Approximately twenty trailers are loaded daily for the trip to the landfill in Pennsylvania.

Transferring solid waste instead of burying it in the landfill saves County landfill space, which is expensive to create and maintain. Since operations began, the percentage of waste transferred has increased from 86% to 92.5%.

Budget Changes

The 24.52% decrease in Solid Waste Transfer Station in FY 10 is due to a decrease in anticipated tonnage transferred and a decrease in the price to transfer waste. The county entered into a new contract effective December 1, 2008 to transfer waste to a landfill in Pennsylvania. The county was transferring waste to a landfill in Virginia prior to December 1, 2008.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2010 TO 2015

Recommended

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2010	2011	2012	2013	2014	2015			
SOLID WASTE ENTERPRISE:									
Northern Landfill-Entrance	\$298,000	\$2,419,000	\$0	\$0	\$0	\$0	\$665,000	\$0	\$3,382,000
Northern Landfill-Equipment Run-In Shed	0	0	0	0	90,000	0	0	0	90,000
Northern Landfill-Remediation	0	0	0	150,000	0	0	400,000	0	550,000
Northern Landfill-Replacement Scales	0	0	0	250,000	0	0	0	0	250,000
Northern Landfill-Scale House	26,500	0	0	0	0	0	110,000	0	136,500
Site New Landfill	0	0	208,000	260,000	260,000	728,000	0	0	1,456,000
SOLID WASTE ENTERPRISE TOTAL	\$324,500	\$2,419,000	\$208,000	\$660,000	\$350,000	\$728,000	\$1,175,000	\$0	\$5,864,500

SOURCES OF FUNDING:

Bonds	\$298,000	\$2,419,000	\$208,000	\$660,000	\$260,000	\$728,000	\$861,005	\$0	\$5,434,005
Enterprise Fund - Solid Waste	26,500	0	0	0	90,000	0	313,995	0	430,495
SOLID WASTE ENTERPRISE TOTAL	\$324,500	\$2,419,000	\$208,000	\$660,000	\$350,000	\$728,000	\$1,175,000	\$0	\$5,864,500