

## Overview of General Government CIP

The General Government portion of the Community Investment Plan (CIP) addresses capital projects that do not specifically fit in one of the other five categories: Culture and Recreation, Public Works, Board of Education, Conservation and Open Space, and Enterprise Funds. General Government projects are typically related to the Office of Public Safety, Carroll Community College, Carroll County Public Library, Sheriff's Services, and Senior Centers.

Funding is included for maintaining and upgrading the County's 800 MHz and 911 Radio System. During the early years of the project the main focus will be purchasing parts and equipment to maintain the existing analog radio system. Conversion to a digital system is planned for FY 13.

Included in FY 11 – 16 is funding for systemic improvements and renovations for County facilities, including roofs, parking lots, and HVAC systems.

Funding is included in FY 11 for an upgrade to the infrastructure at the Humane Society, allowing for the hookup of a generator and adding a storage area to house the electrical panels and alleviate a lack of storage.

Funding is included in the Recommended CIP for technology improvements and a replacement telephone system for the County Government.

Dedicated funding for technology improvements at Carroll Community College and Carroll County Public Library is eliminated for fiscal reasons. Technology needs will be addressed through the College's and Library's operating budgets.

The Minimum Security Facility for the Detention Center is eliminated for fiscal reasons. Prior appropriations on this project are reallocated in FY 11 and will reduce planned debt service in the Operating Plan.

For additional information on General Government projects please refer to the individual project pages.

**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2011 TO 2016**

**Recommended**

|  | Fiscal Year        |                    |                     |                    |                    | Prior Allocation   | Balance to Complete | Total Project Cost |                     |
|--|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|---------------------|--------------------|---------------------|
|  | 2011               | 2012               | 2013                | 2014               | 2015               |                    |                     |                    | 2016                |
| <b>GENERAL GOVERNMENT:</b>                               |                    |                    |                     |                    |                    |                    |                     |                    |                     |
| ADA - Facility Improvements                              | \$5,000            | \$5,000            | \$5,000             | \$5,000            | \$5,000            | \$5,000            | \$0                 | \$30,000           |                     |
| Carroll County 800MHz Radio System                       | 725,000            | 3,225,000          | 22,500,000          | 0                  | 0                  | 0                  | 3,684,468           | 30,134,468         |                     |
| CCPL - Eldersburg Improvements                           | 170,000            | 0                  | 0                   | 0                  | 0                  | 0                  | 248,000             | 418,000            |                     |
| CCPL - North Carroll Improvements                        | 257,000            | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 257,000            |                     |
| County Building Systemic Renovations                     | 1,300,000          | 550,000            | 575,000             | 600,000            | 625,000            | 650,000            | 0                   | 4,300,000          |                     |
| County Phone System Replacement                          | 0                  | 850,000            | 0                   | 0                  | 0                  | 0                  | 0                   | 850,000            |                     |
| County Technology Improvements                           | 412,000            | 425,000            | 442,000             | 780,000            | 446,000            | 459,000            | 0                   | 2,964,000          |                     |
| Fleet Management - Lift Replacements                     | 0                  | 25,000             | 0                   | 0                  | 0                  | 0                  | 338,915             | 363,915            |                     |
| Fleet Management - Tire Changing Station                 | 281,500            | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 281,500            |                     |
| General Government Unallocated                           | 1,115,686          | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 1,115,686          |                     |
| GIS Digital Orthophotography                             | 172,000            | 0                  | 182,000             | 0                  | 194,000            | 0                  | 0                   | 548,000            |                     |
| Humane Society - Infrastructure Upgrade and Storage Area | 434,200            | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 434,200            |                     |
| Parking Lot Overlays                                     | 50,000             | 53,000             | 56,000              | 59,000             | 62,000             | 65,000             | 0                   | 345,000            |                     |
| Records Management                                       | 100,000            | 0                  | 0                   | 0                  | 0                  | 0                  | 306,000             | 406,000            |                     |
| Voting Machines - New Optical Scan                       | 100,000            | 100,000            | 100,000             | 100,000            | 0                  | 0                  | 120,000             | 520,000            |                     |
| Winchester Building Elevator                             | 600,000            | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 600,000            |                     |
| <b>GENERAL GOVERNMENT TOTAL</b>                          | <b>\$5,722,386</b> | <b>\$5,233,000</b> | <b>\$23,860,000</b> | <b>\$1,544,000</b> | <b>\$1,332,000</b> | <b>\$1,179,000</b> | <b>\$4,697,383</b>  | <b>\$0</b>         | <b>\$43,567,769</b> |
| <b>SOURCES OF FUNDING:</b>                               |                    |                    |                     |                    |                    |                    |                     |                    |                     |
| Transfer from General Fund                               | \$0                | \$583,000          | \$785,000           | \$944,000          | \$707,000          | \$529,000          | \$930,383           | \$0                | \$4,478,383         |
| Property Tax   | 0                  | 0                  | 0                   | 0                  | 0                  | 0                  | 1,120,000           | 0                  | 1,120,000           |
| Bonds  | 2,376,032          | 4,650,000          | 23,075,000          | 600,000            | 625,000            | 650,000            | 2,370,000           | 0                  | 34,346,032          |
| Reallocated Bonds  | 825,683            | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 0                  | 825,683             |
| Reallocated GF Transfer                                  | 818,138            | 0                  | 0                   | 0                  | 0                  | 0                  | 153,000             | 0                  | 971,138             |
| Reallocated Property Tax                                 | 1,439,534          | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 0                  | 1,439,534           |
| MD Library Development                                   | 213,000            | 0                  | 0                   | 0                  | 0                  | 0                  | 124,000             | 0                  | 337,000             |
| Private  | 50,000             | 0                  | 0                   | 0                  | 0                  | 0                  | 0                   | 0                  | 50,000              |
| <b>GENERAL GOVERNMENT TOTAL</b>                          | <b>\$5,722,386</b> | <b>\$5,233,000</b> | <b>\$23,860,000</b> | <b>\$1,544,000</b> | <b>\$1,332,000</b> | <b>\$1,179,000</b> | <b>\$4,697,383</b>  | <b>\$0</b>         | <b>\$43,567,769</b> |



# Carroll County 800MHz Radio System

Larry R. Brown, Senior Budget Analyst (410) 386-2082

8264

This project provides funding for extending the life of the existing analog radio system until a transition to digital can be accomplished. During the early years of this project the main focus will be purchasing equipment and parts to maintain the existing analog radio system. This project will also provide the foundation for a transition to a digital radio system. To accomplish this, existing microwave links and communications equipment will be replaced with digital equipment to enable fire and police personnel to communicate with outside jurisdictions who have already switched to digital radio systems. Conversion to a digital system is planned to begin in FY 13.

|                       | FY 11   | FY 12     | FY 13      | FY 14 | FY 15 | FY 16 | Prior Allocation | Balance to Complete | Total Project Cost |
|-----------------------|---------|-----------|------------|-------|-------|-------|------------------|---------------------|--------------------|
| Engineering/Design    |         | 2,500,000 |            |       |       |       |                  |                     | <b>2,500,000</b>   |
| Land Acquisition      |         |           |            |       |       |       |                  |                     | <b>0</b>           |
| Site Work             |         |           |            |       |       |       |                  |                     | <b>0</b>           |
| Construction          | 725,000 | 725,000   | 22,500,000 |       |       |       | 2,150,000        |                     | <b>26,100,000</b>  |
| Equipment/Furnishings |         |           |            |       |       |       | 1,534,468        |                     | <b>1,534,468</b>   |
| Other                 |         |           |            |       |       |       |                  |                     | <b>0</b>           |
| <b>EXPENDITURES</b>   |         |           |            |       |       |       |                  |                     |                    |

|              |                |                  |                   |          |          |          |                  |          |                   |
|--------------|----------------|------------------|-------------------|----------|----------|----------|------------------|----------|-------------------|
| <b>TOTAL</b> | <b>725,000</b> | <b>3,225,000</b> | <b>22,500,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,684,468</b> | <b>0</b> | <b>30,134,468</b> |
|--------------|----------------|------------------|-------------------|----------|----------|----------|------------------|----------|-------------------|

| <b>SOURCES OF FUNDS</b>    |         |           |            |  |  |  |           |  |                   |
|----------------------------|---------|-----------|------------|--|--|--|-----------|--|-------------------|
| Transfer from General Fund |         |           |            |  |  |  | 414,468   |  | <b>414,468</b>    |
| Local Income Tax           |         |           |            |  |  |  |           |  | <b>0</b>          |
| Property Tax               |         |           |            |  |  |  | 1,120,000 |  | <b>1,120,000</b>  |
| Bonds                      | 725,000 | 3,225,000 | 22,500,000 |  |  |  | 2,150,000 |  | <b>28,600,000</b> |

| <b>PROJECTED OPERATING IMPACTS</b> |   |   |   |   |   |   |  |  |   |
|------------------------------------|---|---|---|---|---|---|--|--|---|
|                                    | 0 | 0 | 0 | 0 | 0 | 0 |  |  | 0 |



# CCPL - North Carroll Improvements

Cecilia Devilbiss, Budget Analyst (410) 386-2082

Proj #

This project provides funding for improvements to the driveway and parking lot for the North Carroll branch of the Carroll County Public Library. An additional turning lane will be added to ease traffic congestion and improvements will be made to the handicap parking and access. This project also includes funding for furniture replacement.

*The scope of this project may change to match State funding.*

|                                    | FY 11          | FY 12    | FY 13    | FY 14    | FY 15    | FY 16    | Prior Allocation | Balance to Complete | Total Project Cost |
|------------------------------------|----------------|----------|----------|----------|----------|----------|------------------|---------------------|--------------------|
| Engineering/Design                 | 16,000         |          |          |          |          |          |                  |                     | 16,000             |
| Land Acquisition                   |                |          |          |          |          |          |                  |                     | 0                  |
| Site Work                          | 26,000         |          |          |          |          |          |                  |                     | 26,000             |
| Construction                       | 147,000        |          |          |          |          |          |                  |                     | 147,000            |
| Equipment/Furnishings              | 59,000         |          |          |          |          |          |                  |                     | 59,000             |
| Other                              | 9,000          |          |          |          |          |          |                  |                     | 9,000              |
| <b>EXPENDITURES</b>                |                |          |          |          |          |          |                  |                     |                    |
| <b>TOTAL</b>                       | <b>257,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>         | <b>0</b>            | <b>257,000</b>     |
| <b>SOURCES OF FUNDS</b>            |                |          |          |          |          |          |                  |                     |                    |
| Transfer from General Fund         |                |          |          |          |          |          |                  |                     | 0                  |
| Property Tax                       |                |          |          |          |          |          |                  |                     | 0                  |
| Bonds                              |                |          |          |          |          |          |                  |                     | 0                  |
| Reallocated Property Tax           | 129,000        |          |          |          |          |          |                  |                     | 129,000            |
| MD Library Development             | 128,000        |          |          |          |          |          |                  |                     | 128,000            |
| <b>PROJECTED OPERATING IMPACTS</b> | <b>0</b>       | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |                  |                     | <b>0</b>           |



# County Phone System Replacement

Cecilia Devilbiss, Budget Analyst (410) 386-2082

Proj #

This project provides planned funding to replace the existing County government phone system, originally installed in 1998, with a new Voice Over IP system. The phone system serves the County Office Building, Maintenance Center, Barrel House, Cooperative Extension Office, Detention Center, Courthouse Annex, and the Historic Courthouse. Emerging technologies and the County's changing needs will be evaluated before the selection of the new system. Included in this project is the replacement of telephones currently incompatible with Voice Over IP technology.

Projected operating impacts include annual maintenance and telephone replacement costs.

|                                    | FY 11    | FY 12          | FY 13    | FY 14         | FY 15         | FY 16         | Prior Allocation | Balance to Complete | Total Project Cost |
|------------------------------------|----------|----------------|----------|---------------|---------------|---------------|------------------|---------------------|--------------------|
| Engineering/Design                 |          |                |          |               |               |               |                  |                     | 0                  |
| Land Acquisition                   |          |                |          |               |               |               |                  |                     | 0                  |
| Site Work                          |          |                |          |               |               |               |                  |                     | 0                  |
| Construction                       |          |                |          |               |               |               |                  |                     | 0                  |
| Equipment/Furnishings              |          | 850,000        |          |               |               |               |                  |                     | 850,000            |
| Other                              |          |                |          |               |               |               |                  |                     | 0                  |
| <b>EXPENDITURES</b>                |          |                |          |               |               |               |                  |                     |                    |
| <b>TOTAL</b>                       | <b>0</b> | <b>850,000</b> | <b>0</b> | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>         | <b>0</b>            | <b>850,000</b>     |
| <b>SOURCES OF FUNDS</b>            |          |                |          |               |               |               |                  |                     |                    |
| Transfer from General Fund         |          |                |          |               |               |               |                  |                     | 0                  |
| Local Income Tax                   |          |                |          |               |               |               |                  |                     | 0                  |
| Property Tax                       |          |                |          |               |               |               |                  |                     | 0                  |
| Bonds                              |          | 850,000        |          |               |               |               |                  |                     | 850,000            |
| <b>PROJECTED OPERATING IMPACTS</b> | <b>0</b> | <b>0</b>       | <b>0</b> | <b>29,000</b> | <b>29,870</b> | <b>30,770</b> |                  |                     |                    |





# Fleet Management - Tire Changing Station

Larry R. Brown, Senior Budget Analyst (410) 386-2082

Proj #

This project provides funding to renovate existing space and to purchase the necessary equipment to perform truck tire changes and balancing in-house. Currently large truck tire changing and balancing is done on a contractual basis by outside vendors. The estimated pay back based on outside vendor savings is approximately twelve years.

Projected operating costs include maintenance, electric, and insurance. Estimated annual outside vendor savings of \$26,000.

|                                    | FY 11           | FY 12           | FY 13           | FY 14           | FY 15           | FY 16           | Prior Allocation | Balance to Complete | Total Project Cost |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|---------------------|--------------------|
| Engineering/Design                 | 21,500          |                 |                 |                 |                 |                 |                  |                     | 21,500             |
| Land Acquisition                   |                 |                 |                 |                 |                 |                 |                  |                     | 0                  |
| Site Work                          | 15,750          |                 |                 |                 |                 |                 |                  |                     | 15,750             |
| Construction                       | 189,000         |                 |                 |                 |                 |                 |                  |                     | 189,000            |
| Equipment/Furnishings              | 34,750          |                 |                 |                 |                 |                 |                  |                     | 34,750             |
| Other                              | 20,500          |                 |                 |                 |                 |                 |                  |                     | 20,500             |
| <b>EXPENDITURES</b>                |                 |                 |                 |                 |                 |                 |                  |                     |                    |
| <b>TOTAL</b>                       | <b>281,500</b>  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>         | <b>0</b>            | <b>281,500</b>     |
| <b>SOURCES OF FUNDS</b>            |                 |                 |                 |                 |                 |                 |                  |                     |                    |
| Transfer from General Fund         |                 |                 |                 |                 |                 |                 |                  |                     | 0                  |
| Local Income Tax                   |                 |                 |                 |                 |                 |                 |                  |                     | 0                  |
| Property Tax                       |                 |                 |                 |                 |                 |                 |                  |                     | 0                  |
| Bonds                              | 281,500         |                 |                 |                 |                 |                 |                  |                     | 281,500            |
| Reallocated Bonds                  |                 |                 |                 |                 |                 |                 |                  |                     | 0                  |
| <b>PROJECTED OPERATING IMPACTS</b> | <b>(23,120)</b> | <b>(23,810)</b> | <b>(24,520)</b> | <b>(25,260)</b> | <b>(26,020)</b> | <b>(26,800)</b> |                  |                     |                    |





# Humane Society - Infrastructure Upgrade and Storage Area

Larry R. Brown, Senior Budget Analyst (410) 386-2082

Proj #

This project provides funding to upgrade existing infrastructure at the Humane Society facility. Currently, the electric and storm water capacities are both fully utilized. Upgrades to the electric service and storm water capacity will allow for an emergency generator hookup and a storage area to house the new electrical panel boxes and alleviate current storage problems, as well as allow for future expansion. Fifteen parking spaces north of the entrance drive will also be added to alleviate the over crowded parking conditions.

Projected operating impacts include: maintenance, utilities, and insurance costs.

|                       | FY 11   | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | Prior Allocation | Balance to Complete | Total Project Cost |
|-----------------------|---------|-------|-------|-------|-------|-------|------------------|---------------------|--------------------|
| Engineering/Design    | 43,900  |       |       |       |       |       |                  |                     | 43,900             |
| Land Acquisition      |         |       |       |       |       |       |                  |                     | 0                  |
| Site Work             | 175,000 |       |       |       |       |       |                  |                     | 175,000            |
| Construction          | 189,300 |       |       |       |       |       |                  |                     | 189,300            |
| Equipment/Furnishings | 1,300   |       |       |       |       |       |                  |                     | 1,300              |
| Other                 | 24,700  |       |       |       |       |       |                  |                     | 24,700             |

**EXPENDITURES**

|              |                |          |          |          |          |          |          |          |                |
|--------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------------|
| <b>TOTAL</b> | <b>434,200</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>434,200</b> |
|--------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------------|

**SOURCES OF FUNDS**

|                            |         |  |  |  |  |  |  |  |         |
|----------------------------|---------|--|--|--|--|--|--|--|---------|
| Transfer from General Fund |         |  |  |  |  |  |  |  | 0       |
| Bonds                      | 70,849  |  |  |  |  |  |  |  | 70,849  |
| Reallocated Bonds          | 224,366 |  |  |  |  |  |  |  | 224,366 |
| Reallocated GF Transfer    | 88,985  |  |  |  |  |  |  |  | 88,985  |
| Private                    | 50,000  |  |  |  |  |  |  |  | 50,000  |

|                                    |   |       |       |       |       |       |
|------------------------------------|---|-------|-------|-------|-------|-------|
| <b>PROJECTED OPERATING IMPACTS</b> | 0 | 1,270 | 1,310 | 1,350 | 1,390 | 1,430 |
|------------------------------------|---|-------|-------|-------|-------|-------|



# Records Management

Cecilia Devilbiss, Budget Analyst (410) 386-2082

8274

This project provides funding for a records management system to be implemented throughout Carroll County Government. With this system, newly created or received documents are scanned and retained in an electronic format, historical documents are reviewed for retention, indexed then "back-scanned" to electronic storage. The goal of this project is to reduce hard copy records through electronic compression and storage.

Projected operating impacts is maintenance on the software package.

|                       | FY 11   | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | Prior Allocation | Balance to Complete | Total Project Cost |
|-----------------------|---------|-------|-------|-------|-------|-------|------------------|---------------------|--------------------|
| Engineering/Design    |         |       |       |       |       |       | 265,000          |                     | 265,000            |
| Land Acquisition      |         |       |       |       |       |       |                  |                     | 0                  |
| Site Work             |         |       |       |       |       |       |                  |                     | 0                  |
| Construction          |         |       |       |       |       |       |                  |                     | 0                  |
| Equipment/Furnishings | 100,000 |       |       |       |       |       | 41,000           |                     | 141,000            |
| Other                 |         |       |       |       |       |       |                  |                     | 0                  |

**EXPENDITURES**

|              |                |          |          |          |          |          |                |          |                |
|--------------|----------------|----------|----------|----------|----------|----------|----------------|----------|----------------|
| <b>TOTAL</b> | <b>100,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>306,000</b> | <b>0</b> | <b>406,000</b> |
|--------------|----------------|----------|----------|----------|----------|----------|----------------|----------|----------------|

**SOURCES OF FUNDS**

|                            |         |  |  |  |  |  |         |  |         |
|----------------------------|---------|--|--|--|--|--|---------|--|---------|
| Transfer from General Fund |         |  |  |  |  |  | 153,000 |  | 153,000 |
| Local Income Tax           |         |  |  |  |  |  |         |  | 0       |
| Property Tax               |         |  |  |  |  |  |         |  | 0       |
| Reallocated GF Transfer    |         |  |  |  |  |  | 153,000 |  | 153,000 |
| Reallocated Property Tax   | 100,000 |  |  |  |  |  |         |  | 100,000 |

|                                    |        |        |        |        |        |        |
|------------------------------------|--------|--------|--------|--------|--------|--------|
| <b>PROJECTED OPERATING IMPACTS</b> | 21,636 | 29,286 | 30,165 | 31,070 | 32,002 | 32,962 |
|------------------------------------|--------|--------|--------|--------|--------|--------|

# Voting Machines - New Optical Scan

Robin Hooper, Budget Analyst (410) 386-2082

8361

This project provides funding for the County's share of the new State mandated optical scan voting machine. Maryland's voting system now requires a voter-verified paper trail. The estimated cost for the purchase and implementation for the optical scan voting machines is approximately \$30 million, half of which will be passed to each of the Counties based on their percentage of voting-age population. Carroll's current percentage of voting age population is 3%.

The Governor's budget for FY 2011 does not include funding for the anticipated purchase of new voting machines but it does not completely eliminate all possibility of moving forward with the new system.

|                                    | FY 11          | FY 12          | FY 13          | FY 14          | FY 15    | FY 16    | Prior Allocation | Balance to Complete | Total Project Cost |
|------------------------------------|----------------|----------------|----------------|----------------|----------|----------|------------------|---------------------|--------------------|
| Engineering/Design                 |                |                |                |                |          |          |                  |                     | 0                  |
| Land Acquisition                   |                |                |                |                |          |          |                  |                     | 0                  |
| Site Work                          |                |                |                |                |          |          |                  |                     | 0                  |
| Construction                       |                |                |                |                |          |          |                  |                     | 0                  |
| Equipment/Furnishings              | 100,000        | 100,000        | 100,000        | 100,000        |          |          | 120,000          |                     | 520,000            |
| Other                              |                |                |                |                |          |          |                  |                     | 0                  |
| <b>EXPENDITURES</b>                |                |                |                |                |          |          |                  |                     |                    |
| <b>TOTAL</b>                       | <b>100,000</b> | <b>100,000</b> | <b>100,000</b> | <b>100,000</b> | <b>0</b> | <b>0</b> | <b>120,000</b>   | <b>0</b>            | <b>520,000</b>     |
| <b>SOURCES OF FUNDS</b>            |                |                |                |                |          |          |                  |                     |                    |
| Transfer from General Fund         |                | 100,000        | 100,000        | 100,000        |          |          | 120,000          |                     | 420,000            |
| Property Tax                       |                |                |                |                |          |          |                  |                     | 0                  |
| Bonds                              |                |                |                |                |          |          |                  |                     | 0                  |
| Reallocated GF Transfer            | 95,152         |                |                |                |          |          |                  |                     | 95,152             |
| Reallocated Property Tax           | 4,848          |                |                |                |          |          |                  |                     | 4,848              |
| <b>PROJECTED OPERATING IMPACTS</b> | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b> | <b>0</b> |                  |                     | <b>0</b>           |

# Winchester Building Elevator

Larry R. Brown, Senior Budget Analyst (410) 386-2082

Proj #

This project provides funding for a second elevator to service the Winchester Building, the central office building for Carroll County Public Schools. The source of funds for this project will be reallocated from existing Board of Education projects.

Projected operating costs include: utilities, maintenance agreement, insurance costs.

|                                    | FY 11          | FY 12        | FY 13        | FY 14        | FY 15        | FY 16        | Prior Allocation | Balance to Complete | Total Project Cost |
|------------------------------------|----------------|--------------|--------------|--------------|--------------|--------------|------------------|---------------------|--------------------|
| Engineering/Design                 | 70,000         |              |              |              |              |              |                  |                     | <b>70,000</b>      |
| Land Acquisition                   |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Site Work                          | 60,000         |              |              |              |              |              |                  |                     | <b>60,000</b>      |
| Construction                       | 470,000        |              |              |              |              |              |                  |                     | <b>470,000</b>     |
| Equipment/Furnishings              |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Other                              |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| <b>EXPENDITURES</b>                |                |              |              |              |              |              |                  |                     |                    |
| <b>TOTAL</b>                       | <b>600,000</b> | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>         | <b>0</b>            | <b>600,000</b>     |
| <b>SOURCES OF FUNDS</b>            |                |              |              |              |              |              |                  |                     |                    |
| Transfer from General Fund         |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Local Income Tax                   |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Property Tax                       |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Bonds                              |                |              |              |              |              |              |                  |                     | <b>0</b>           |
| Reallocated Bonds                  | 600,000        |              |              |              |              |              |                  |                     | <b>600,000</b>     |
| <b>PROJECTED OPERATING IMPACTS</b> | <b>0</b>       | <b>2,520</b> | <b>2,600</b> | <b>2,670</b> | <b>2,750</b> | <b>2,840</b> |                  |                     |                    |