

Recommended FY 19 Budget and FY 19–24 Plans

Revisit The Overview

- LOSAP
 - The change wasn't unexpected. We knew it was coming.
 - As of the previous actuarial study we were funding 95% of what we needed.
 - Between studies we knew that wouldn't be true in the next study.
 - Underfunding
 - Investment return
 - Reducing the portfolio to make payments
 - Most recently increased benefits
 - Benefit payouts are part of the calculation. Only an explanation of the change if there was a sudden unexpected increase.

Revisit The Overview

- Changes
 - Homestead Tax Credit increases in FY 20-24
 - Portfolio size decreases in FY 19-24
 - Growth rate increased from 3% to 5% for Storm Emergencies in FY 20-24
- SDAT – Senate (likely to change)

Core Messages

- Income tax uncertainty led us to reduce our six-year revenue projections.
- Limited flexibility heightens the importance of every decision.
- Pressures on our ability to maintain services levels remain.

FY 18 Year-End Projection

Revenues	(\$2.1M)
Reserve for Contingency	3.0M
Net Expenditures	2.9M
Year-End Balance	\$3.8M
Planned Carryover to FY 20	(\$3.2M)
Projected FY 18 Unassigned	\$0.6M

FY 19-24 Revenue

FY 19–24 Recommended Revenue

	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
In Millions						
Annual	\$387.6	\$401.3	\$416.5	\$432.4	\$448.8	\$464.7
Below the Line	20.0	14.9	14.0	14.1	15.0	16.4
Total	\$407.6	\$416.2	\$430.5	\$446.5	\$463.8	\$481.1

FY 19-24 What Changed

In millions	FY 19	FY 20	FY 21	FY 22	FY 23
Property Tax	\$1.1M	\$1.5M	\$2.1M	\$2.4M	\$2.5M
Income Tax	(3.2)	(3.4)	(3.5)	(3.7)	(3.9)
Recordation	(0.1)	(0.2)	(0.2)	(0.3)	(0.4)
Interest	(0.1)	0.0	(0.6)	(0.7)	(0.8)
Other	(0.3)	(0.1)	(0.1)	(0.1)	(0.0)
Total Annual Revenues	(\$2.6M)	(\$2.2M)	(\$2.3M)	(\$2.4M)	(\$2.6M)

The FY 19–24 Operating Plan

Positions Included in the Op Plan

- No positions have been built into the Op Plan
- Reserve for positions
 - FY 18 mid-year new position reduced amount in FY 19 from \$224,010 to \$160,000
 - FY 18 mid-year elimination increased reserve from \$160,000 to \$210,000
 - \$200,000 additional each year from FY 20-24

Changes from the Adopted Plan

- Increased from Adopted Plan
 - Increased SDAT costs
 - \$0.5M/year
 - Included Microsoft subscription
 - \$0.2M/year
 - Board of Elections pollbooks and printers
 - \$0.5M one-time FY 19-22

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Health
 - (\$1.0M) one-time in FY 19 for ISF rebalancing
 - (\$0.8M) ongoing from reduced base
 - (\$0.2M) FY 20-24 reduced growth assumptions
 - County Debt Service
 - Timing of bond sales
 - (\$1.0M/year) FY 19-FY 21
 - BOE Debt Service
 - Timing of Bond Sales
 - Change in timing of Career and Tech
 - Removed East Middle
 - (\$0.7M) in FY 19
 - (\$3.0M) in FY 23
 - Offset by reduced revenue

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - DPW
 - Transit
 - Insurance (\$169K)
 - Contract changes \$84.5K
 - Fuel
 - (\$0.2M) in FY 19
 - \$0.25/gallon increase in FY 20
 - Natural Gas and Electricity
 - (\$0.3M) in FY 19
 - (\$60K) in FY 24

SDAT

Potential Change to Proposed

	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
FY 19-24 Recomm Bottom Line	\$1.0M	\$0.8M	\$0.7M	\$1.6M	\$3.8M	\$4.6M
SDAT Impact	0.5	0.6	0.6	0.6	0.6	0.7
New FY 19-24 Bottom Line	\$1.5M	\$1.4M	\$1.3M	\$2.2M	\$4.4M	\$5.3M

FY 19 Recommended Operating Budget

Comparing Numbers

- Budget to budget
 - The most intuitive and in some ways the simplest comparison
 - Doesn't capture expectations.
 - Doesn't capture mid-year changes.
- Op Plan to Recommended budget
 - Better comparison with expectations
 - Doesn't capture year-to-year change

Comparing Numbers

- In the budget book, FY 17 actuals include allocations.
- In the budget book, FY 18 and FY 19 do not have health benefits allocated to individual budgets.
- The budget book includes other benefit allocations, but the slides don't.

Sheriff's Office Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Advocacy and Investigation Center	\$175,182	\$153,660	\$147,850	\$151,620	-1.33%	2.55%
Detention Center	11,668,206	10,036,420	10,034,060	10,344,090	3.07%	3.09%
Sheriff's Office	15,283,459	12,097,620	12,001,040	12,618,990	4.31%	5.15%
Total Sheriff Services	\$27,126,846	\$22,287,700	\$22,182,950	\$23,114,700	3.71%	4.20%
Total Without Benefits	\$18,357,622	\$17,107,470	\$17,014,780	\$17,649,530	3.17%	3.73%

Human Resources Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Human Resources Administration	\$1,020,823	\$944,100	\$943,370	\$940,210	-0.41%	-0.33%
Health and Fringe Benefits	549,135	14,313,640	14,313,640	15,600,580	8.99%	8.99%
Personnel Services	158,780	145,240	144,980	199,480	37.35%	37.59%
Total Human Resources	\$1,728,738	\$15,402,980	\$15,401,990	\$16,740,270	8.68%	8.69%

Carroll County Public Schools

FY 19

Public Schools

- \$190.4M – increase of \$3.526,600 from FY 18
- Non-Restricted Request – \$331.9M, an increase of \$5.7M or 1.8%
 - Local Funding \$197.1M increase of \$10.2M or 5.5%
 - Requesting beyond planned funding from County
 - State flat at \$128.2M
 - CCPS Fund Balance \$0.8M, a decrease of \$3.5M

School Debt Service

- \$10.4M – decrease of \$946,340 or 8.4%
 - Paid with the dedicated income tax

Carroll Community College and Carroll County Public Library

FY 19

Community College

- \$9.7M – increase of \$261,500 or 2.8%
- \$8.5M State – increase of \$440,710 or 4.7%
 - Includes one-time State funding for holding tuition growth to less than 2%
- \$11.2M Tuition – increase of \$2/credit
- Total Budget - \$32.4M

Library

- \$9.0M – increase of \$256,690 or 2.9%
- \$1.03M State – increase of \$37,414 or 3.8%
- Total Budget - \$10.6M

Public Safety

FY 19

Sheriff Services

- \$9.5M – increase of \$281,490 or 3.1%
 - One-time funding in FY 18 for Tasers
 - Training Academy
 - Sheriff Salary plan
 - 4% growth
 - FY 19 base adjusted for turnover

Detention Center

- \$8.1M – increase of \$262,110 or 3.4%
 - Pay plan
 - Cost drivers
 - Medical
 - Food
 - Prescriptions
 - Home Monitoring Equipment
 - Replacement Equipment

Courts and State's Attorney

- Courts
 - \$2.5M, increase of \$63,640 or 2.6%
- State's Attorney
 - \$2.9M, increase of \$67,520 or 2.3%

VESA/EMS

- VESA

- \$8.3M – decrease of \$96,020 or 1.2%

- 2.5% increase on base

- One-time funding in FY 18

- \$198,000 for Self-Contained Breathing Apparatus

- \$100,000 for Reserve Ambulance

- EMS

- \$4.5M – increase of \$170,100 or 3.9%

- Benefits increasing more than 3%

LOSAP

- LOSAP

- \$1.3M – increase of \$1,116,000 from FY 18
 - Unfunded liability went from \$0.2M to \$2.7M
 - \$1M one-time to reduce unfunded liability
- Actuarially Determined Contribution \$673K
- Planned Funding

FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
\$1,282K	\$398K	\$514K	\$630K	\$680K	\$730K

Animal Control

- \$0.9M – decrease of \$11,630 or 1.3%
 - 3.0% operating increase
 - One-time vehicle replacement in FY 18

Commissioner Agencies

Public Works

- \$30.6M – increase of \$489,200 or 1.6%
 - Moved Transit Administration from Transfer to Grants to Public Works
 - Fuel price remained flat from FY 18
 - Natural gas and electricity reduced from FY 18

Transit

	FY 18 Total Adopted	FY 18 County Portion	FY 19 Total Recomm	FY 19 County Portion	Total Change from FY 18 to FY 19	Change in County Portion
Grant Fund Operating Contract	\$1,905,305	\$1,115,315	\$1,778,468	\$984,970	(\$126,837)	(\$130,345)
Grant Fund Capital	971,000	97,100	866,000	86,600	(105,000)	(10,500)
Admin	171,035	171,035	162,700	162,700	(8,335)	(8,335)
Total	\$3,047,340	\$1,383,450	\$2,807,168	\$1,234,270	(\$240,172)	(\$149,180)

Veterans

	FY 18 Total Adopted	FY 19 Total Recomm	Total Change from FY 18 to FY 19
DPW – Veterans Transit	\$105,000	\$102,000	(\$3,000)
Bureau of Aging – Veterans	\$82,400	\$90,000	\$7,600
Veterans Grant Fund	103,832	72,208	(31,624)
Total	\$291,232	\$264,208	(\$27,024)

Citizen Services

- Citizen Services Admin/Aging
 - \$1.4M – increase of \$71,800 or 5.6%
 - 0.5 Minimum Livability Coordinator position
 - One-time AmeriCorps Volunteer
 - Ongoing RWU vouchers and replacement appliances
- Recovery Support Services
 - \$0.9M – increase of \$14,270 or 1.7%
 - Contract expires at end of FY 19

Recreation and Parks

- \$2.2M – increase of \$65,290 or 3.0%
 - Minimum wage impacts
 - Recreation – Additional Background checks
 - Piney Run signage for extended season

Recreation - Other

- Historical Society - \$60,000, a decrease of \$10,000 or 14.3%
 - One-time funding of \$10,000 in FY 18
- Union Mills - \$20,000, a decrease of \$10,000 or 33.3%
 - One-time funding of \$10,000 in FY 18

Other Commissioner Budgets

- Public Safety \$5.4M – increase of \$433,370, or 8.8%
 - Motorola User Agreement for hardware upgrade \$185,000 (every 3 years)
 - Keystone / RMS \$77,500
 - Consultant \$62,000 for NextGen911 and Motorola evaluation
- Technology Services
 - \$4.7M – increase of \$356,410 or 8.2%

Other Commissioner Budgets

- Human Resources \$16.5M – increase of \$1,332,100 or 8.8%
 - Administration \$0.7M – increase of \$6,880 or 0.9%
 - Personnel Services \$0.1M – increase of \$38,280 or 38.2%
 - Transferred a position from HR Admin to Personnel Services
 - Health and Fringe Benefits \$15.6M – increase of \$1,286,940 or 9.0%

Other Commissioner Budgets

- Comptroller \$3.5M – increase of \$659,755 or 23.0%
 - SDAT fee increase of \$563,000 with Governor's Budget
 - Bank Fees increase \$37k – offset by investment interest
 - Double fill ½ year Collection Supervisor position \$20k
- Management and Budget \$3.1M – increase of \$26,570 or 0.9%
 - Risk – Insurance lower than planned
 - Grants - Indirect cost study in FY 19
 - Turnover

Other Commissioner Budgets

- County Attorney
 - \$0.7M – increase of \$36,170 or 5.8%
 - Outside legal counsel increases by \$25,000
- Comprehensive Planning
 - \$0.8M – increase of \$9,210 or 1.2%
- Land and Resource Management
 - \$1.8M – increase of \$68,190 or 3.9%
 - Allocation changes with Stormwater management fund

Other Commissioner Budgets

- Economic Development
 - \$4.8M – increase of \$1,935,630 or 67.0%
 - Infrastructure and Grants – increase of \$1.8M

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$3.6M – In total, increase of \$120,173 or 3.41%
 - Access Carroll flat
 - Varying growth rates set by the BCC
 - \$75,000 additional funding for YSB for drug treatment
 - Additional \$75,000 each year until \$0.5M is reached in FY 22

Non-Profit Growth Rates

- Access Carroll – 0%
- The Arc of Carroll County – 1%
- CHANGE, Inc. – 1%
- Family and Children Services – 3%
- Flying Colors of Success – 5%
- Human Services Program – 2%

Non-Profit Growth Rates

- Mosaic Community Services – 1%
- Rape Crisis – 5%
- Target – 1%
- Youth Services Bureau – 2%
 - Plus additional funding for drug treatment

Citizen Services - State

- Health Department \$3.5M – increase of \$101,850 or 3.0%
- Social Services \$20,000 – flat from FY 18

Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.4M – increase of \$9,780 or 2.9%
- Weed Control \$67,230 - increase of \$3,440 or 5.4%
- Extension Office \$0.5M – increase of \$12,840 or 2.6%
- Gypsy Moth flat at \$30,000

General Government Other

- Election Board \$1.3M – increase of \$90,790 or 7.5%
- County Commissioners \$0.8M – decrease of \$15,590 or -1.8%
 - One-time funding in FY 18 for Celebrate America and County Promotion
 - Eliminated Project Analyst position, added Legislative Liaison position
- Audio Video Production \$0.2M – increase of \$20,480 or 15.4%
 - Personnel Change in FY 18

General Government Other

- Board of License Commissioners \$73,330 – increase of \$600 or 0.8%
- Administrative Hearings \$72,760 – decrease of \$3,290 or 4.3%
- Cable Regulatory Commission \$0.1M – increase of \$7,110 or 5.0%
- Community Media Center \$0.7M – increase of \$23,050 or 3.2%

Transfers

- Transfer to Capital \$3.0M – decrease of \$3,132,730
- Transfer to Transit Grant \$1.1M – decrease of \$309,020
 - Administration transferred to DPW Administration
 - Decrease in Insurance
 - Increase in contract \$84,500
- Solid Waste \$2.4M – flat from FY 18

Transfers

- One-time transfer of \$0.2M in FY 19 from Property Liability ISF balance to Auto Liability ISF balance
- Intergovernmental Transfer – Town/County - \$3.2M – increase of \$38,560 or 1.2%

Debt Service

- County \$24.6M – decrease of \$1,917,760 or 7.2%
 - Stormwater Debt Service \$1.1M – flat
- IPA debt service \$3.1M – increase of \$1,209,754 or 65.5%

Pensions and OPEB

- Pensions
 - \$3.9M – flat
 - \$2.4M for County Employee Pension Plan
 - \$0.7M for Correctional Deputy Pension Plan
 - \$0.8M for Certified Law Officers Pension Plan
- OPEB
 - \$11.9M – increase of \$811,000 or 7.3%

Medical Costs

- \$14.7M – increase of \$1,094,300 or 8.0%
 - One-time reduction of ISF - \$2.0M in FY 18
 - One-time reduction of ISF - \$1.0M in FY 19
- Remainder of plan increasing:
 - FY 20 – 7.0%
 - FY 21 – 7.5%
 - FY 22 – 8.0%
 - FY 23 – 8.0%
 - FY 24 – 8.0%

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Outstanding Bonded Debt

in Millions	New Debt Issued	Principal Paid Down	Outstanding Debt	% Debt Reduction Since FY 11
FY 11	\$22.0	\$24.5	\$331.1	
FY 12	18.3	29.1	320.3	3.3%
FY 13	20.7	27.6	313.4	5.3%
FY 14	26.3	28.9	310.8	6.1%
FY 15	15.0	31.1	294.7	11.0%
FY 16	27.5	29.9	292.3	11.7%
FY 17	20.4	37.2	275.5	16.8%
FY 18	0.0	29.3	246.2	25.7%
Total	\$150.2	\$237.6		

Projected Outstanding Bonds

in Millions	New Debt to be Issued	Principal to be Paid Down	Projected Outstanding Debt	% Debt Reduction Since FY 11
FY 19	28.2	27.3	247.1	25.4%
FY 20	36.6	27.3	256.4	22.6%
FY 21	40.6	25.8	271.2	18.1%
FY 22	35.5	24.3	282.4	14.7%
FY 23	41.3	25.1	298.6	9.8%
FY 24	36.6	25.8	309.4	6.5%
Total	\$218.8	\$155.6		

Projected Debt Affordability

	General Fund Debt to Assessable Base	Supported Debt to Assessable Base
FY 19	1.42%	0.79%
FY 20	1.42%	0.82%
FY 21	1.44%	0.84%
FY 22	1.44%	0.84%
FY 23	1.48%	0.85%
FY 24	1.49%	0.85%

Projected Debt Affordability

	General Fund Debt Service to General Fund Revenue	Supported Debt Service to General Fund Revenue
FY 19	9.3%	6.0%
FY 20	8.8%	5.9%
FY 21	8.2%	5.3%
FY 22	7.8%	4.9%
FY 23	7.9%	4.9%
FY 24	8.1%	4.8%

IPA Commitments and Plans

- Known IPA interest
 - Program started in FY 09
 - Current Debt Service commitment \$1.4M/year
- FY 19-24 Planned purchases
 - \$0.3M additional annual debt service commitment by FY 24
 - \$1.7M total annual debt service in FY 24

Pension Funds

- Carroll County Employee Pension Plan
 - Unfunded liability \$0.8M
 - Funded ratio of 99.0%
- Carroll County Correctional Deputies
 - Unfunded liability \$2.0M
 - Funded ratio of 70.0%
- Certified Law Officers
 - Unfunded Liability \$1.7M
 - Funded ratio of 88.2%

LOSAP

- Unfunded liability \$2.7M
- Funded ratio of 75.2%
- Future
 - Payouts grow faster than contributions
 - Annual funding needed was \$0.3M for FY 17 and \$0.8M for FY 18
 - LOSAP actual funding was \$0.1M for FY 17 and \$0.2M for FY 18
 - Funding need will continue to increase

OPEB

- Unfunded liability \$107.9M
- Funding ratio of 38.2%
- ARC \$11.5M as of 7/1/16 valuation; waiting on new study
- FY 19 \$11.9M
 - County funding \$11.3M
 - Retiree contribution \$0.6M

Non-Debt Long-Term Liabilities

OPEB Net Liability	\$107.9M
Pension Unfunded Liability	4.5M
LOSAP Unfunded Liability	2.7M
Total Existing Long-Term Liabilities	\$115.1M

Unassigned Fund Balance

	FY 13	FY 14	FY 15	FY 16	FY 17
Annual	\$1.6M	\$5.3M	\$6.7M	\$10.4M	\$10.3M
Cumulative	\$1.6M	\$0.7M	\$0.4M	\$4.2M	\$10.5M

Assigned Fund Balance

From:	FY 19	FY 20
FY 15 Assigned	\$1.0M	\$1.0M
FY 16 Assigned	3.0	0.0
FY 17 Assigned	4.0	0.0
Total Assigned	\$8.0M	\$1.0M

FY 19 CIP

FY 19 Capital Budget

Fund (In Millions)	FY 18 Budget	FY 19 Recomm	Change
Capital	\$73.3	\$83.3	\$10.0
Airport	38.0	0.0	(38.0)
Fiber	1.0	0.0	(1.0)
Septage	1.0	0.0	(1.0)
Solid Waste	0.0	0.1	0.1
Utilities	10.6	4.3	(6.3)
Total	\$123.9	\$87.7	(\$36.3)

FY 19 Capital Fund

Fund	FY 18 Budget	FY 19 Recomm	Change
Local	\$60.7M	\$67.5M	\$6.8M
State	10.1M	14.2M	4.1M
Federal	1.5M	0.3M	(1.2M)
Other	1.0M	1.3M	0.3M
Total	\$73.3M	\$83.3M	\$10.0M

FY 19 Schools

- Schools - \$38.4M
 - Career and Technology Replacement - \$10.5M
 - High School Science Renovations - \$2.4M
 - Roofs
 - Carrolltowne Elementary - \$0.3M
 - Elmer Wolfe Elementary - \$0.3M
 - Linton Springs Elementary - \$1.7M
 - Robert Moton Elementary - \$0.1M
 - Sandymount Elementary - \$1.6M
 - Paving - \$0.6M
 - Technology - \$1.0M
 - Westminster High Electrical Equipment Replacement - \$2.0M

FY 19 Conservation

- Conservation and Open Space - \$8.8M
 - Agricultural Land Preservation - \$5.2M
 - Local Program - \$4.7M
 - State Matching Program - \$0.5M
 - Water Quality - \$3.6M
 - Environmental Compliance - \$0.1M
 - NPDES - \$3.1M
 - Stormwater Facility Maintenance - \$0.4M

FY 19 Public Works

- Roads – \$14.7M
 - Highway Safety Improvements - \$30,000
 - Lucabaugh Mill Roundabout design - \$0.2M
 - Market Street Extended - \$0.7M
 - Pavement Management - \$12.2M
 - Pavement Preservation - \$1.1M
 - Storm Drains - \$0.3M

FY 19 Public Works

- Bridges – \$1.4M
 - Maintenance - \$0.4M
 - Bridge Maintenance and Structural Repairs
 - Inspections
 - Cleaning and Painting of Existing Structural Steel
 - Bear Run Road over Bear Branch - \$0.1M
 - Hollingsworth Road over Unnamed Tributary - \$0.9M

FY 19 Recreation and Culture

- Culture and Recreation - \$1.6M
 - Bennett Cerf Bridge Replacement - \$0.2M
 - Community Self-Help and Town Fund - \$0.1M
 - Deer Park Phase II - \$0.3M
 - Freedom Park Play Surface - \$0.1M
 - Northwest Trail Acquisition - \$0.2M
 - Park Restoration - \$0.2M

FY 19 Culture and Recreation

- Culture and Recreation - \$1.6M
 - Tot Lot Replacement - \$0.1M
 - Trail Development - \$0.1M
 - Union Mills Water Wheel, Shaft, and Flume Replacement - \$0.2M
 - Westminster Veterans Memorial Park - \$0.3M
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 19 General Government

- General Government - \$18.2M
 - Carroll Community College Systemics - \$5.3M
 - Carroll Community College Technology - \$0.35M
 - County Systemics – \$0.8M
 - County Technology - \$1.2M
 - Courthouse Facility Improvements for MDEC - \$40,000
 - County Building Access System - \$0.3M
 - County Wide Transportation Master Plan - \$65,000

FY 19 General Government

- General Government - \$18.2M
 - Generator Replacement - \$0.1M
 - Infrastructure Studies - \$30,000
 - Library Technology - \$0.1M
 - Parking Lot Overlays - \$0.15M
 - Public Safety Regional Water Supply - \$75,000
 - Public Safety Training Center - \$1.0M
 - Westminster Library Basement - \$2.8M
 - Winchester Building Renovation - \$6.0M

FY 19–24 CIP

FY 19-24 Schools

- Career and Technology
- High School Science Classrooms
- Roofs
- HVACs
- Infrastructure Renewal
- Paving
- Relocatable Classroom Removal
- Technology
- Westminster HS Electric Upgrade
- Window Replacements

FY 19–24 Conservation

- Ag Pres
- Environmental Compliance
- Stormwater Facility Renovation
- NPDES projects

FY 19-24 Roads

- Highway Safety Improvements
- Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout
- Market Street Extended
- Pavement Management
- Pavement Preservation
- Ramps and Sidewalk Upgrades
- Small Drainage Structures
- Storm Drain Rehabilitation
- Storm Drain Video Inspection
- State Road Projects

FY 19-24 Bridges

- Bridge Inspection and Inventory
- Bridge Maintenance and Structural Steel
- Cleaning and Painting of Existing Bridge Structural Steel
- Bear Run Road over Bear Branch
- Gaither Road over South Branch Patapsco River
- Hawks Hill Road over Little Pipe Creek Tributary
- Hollingsworth Road over Unnamed Tributary
- McKinstry's Mill Road over Little Pipe Creek

FY 19–24 Recreation and Culture

- Bear Branch Nature Center Roof Replacement
- Bennett Cerf Bridge Replacement
- Community Self-Help
- Deer Park Phase II
- Double Pipe Creek Boat Ramp
- Freedom Park Play Surface
- Gillis Falls Trail Phase I
- Hashawha and Bear Branch Paving
- Krimgold Park Phase II
- Leister Park Phase II

FY 19–24 Recreation and Culture

- Northwest Trail Acquisition
- Park Restoration
- Piney Run Paving
- Sports Complex Lighting
- Tot Lot Replacement
- Town Fund
- Trail Development
- Union Mills Flume, Shaft and Wheel Replacement
- Westminster Veterans Memorial Park

FY 19–24 General Government

- Carroll Community College Systemic Renovations
- Carroll Community College Technology
- County Building Access System Replacement
- County Buildings Systemic Renovations
- County Technology
- Countywide Transportation Master Plan
- Courthouse Annex Renovation
- Courthouse Facility Improvements for MDEC
- Fleet Lifts

FY 19–24 General Government

- Generator Replacement
- Infrastructure Studies
- Library Technology
- North Carroll High Roof Replacement
- Parking Lot Overlays
- Public Safety Emergency Communications Equipment
- Public Safety Regional Water Supply
- Public Safety Training Center
- Westminster Library Basement Improvements
- Winchester Building Renovation

FY 19–24 Utilities

- Billing Software
- Fairhaven Well House Rehabilitation
- Freedom Sewer Rehabilitation
- Freedom Water Treatment Plant Membrane Replacement
- Freedom Wells and Connections
- Hampstead Sewer Rehabilitation
- North Pump Station Upgrade
- Patapsco Valley Pump Station
- Pleasant Valley WWTP Rehabilitation

FY 19–24 Utilities

- Raincliffe WTP Rehabilitation
- Runnymede WWTP Rehabilitation
- Sewer Grinder Installation and Rehabilitation
- Sewer Manhole Rehabilitation
- Sewer Pipe Repair, Replacement, and New Installation
- Shiloh Pump Station Expansion
- South Carroll WWTP Rehabilitation

FY 19–24 Utilities

- Standby Generator Replacement
- Stream Bank Stabilization
- Sykesville Pump Station Expansion
- Tank Rehabilitation and Replacement
- Sykesville Streetscape Water and Sewer Upgrades

FY 19–24 Utilities

- Sykesville Water and Sewer Upgrades
- Warfield Complex Water and Sewer Rehabilitation
- Water Main Loops
- Water Main Valve Replacements
- Water Meters
- Water Service Line Replacement
- Water/Sewer Studies
- Winfield Pump Station Rehabilitation

FY 19–24 Enterprise Funds

- Airport
 - Grounds and Maintenance Equipment
- Fiber Network
 - CCPN Equipment Replacement
- Solid Waste
 - Additional Waste Drop-off Area

Not Included in the
Recommended CIP

Schools

- 4 Kindergarten Additions
 - Cranberry Station
 - Friendship Valley and PRIDE program
 - Sandymount
 - Taneytown
- West Middle Modernization
- Barrier Free Modifications
- Electrical System Upgrade – Sykesville Middle
- Security Improvements
- Westminster K-8 Study

Roads

- Dickenson Road Extended
- North Carroll Salt Storage Facility
- Ridenour Way Extended
- Unpaved Roads

Recreation and Culture

- Charles Carroll Court Replacements

General Government

- Courts
 - Carroll County Parking Study and Garage
 - Courthouse Annex Renovation
 - Circuit Court Supervised Visitation Center
- State's Attorney Office Renovation
- Sheriff's Office
 - Day Reporting Center
 - Eldersburg Precinct
 - New Detention Center
 - North Carroll High – Additional funding for a Northern Precinct

General Government

- Public Library
 - Eldersburg Library Branch Renovation
 - Electric Vehicle Charging Stations
 - Additional Future Technology Funding

General Government

- Central Air Conditioning for BERC Building
- Elevator for BERC
- County Office Building Renovations
- Facilities Operations Center
- Permits and Inspections Office Renovation
- Public Safety Emergency Crisis Management

General Government

- Taneytown Senior Center Renovation
- Technology Services Office Renovation
- Westminster Senior Center Addition
- Westminster Senior Center Renovation
- Westminster Senior Center Medical Equipment Reuse Center
- Additional funding for Winchester Building Renovation

Enterprise Funds

Firearms Facility EF

- Operating
 - \$196,860 – Increase of \$41,360 or 26.6%
- Capital
 - Soundproof Rifle Range
 - Rebuild baffles in Pistol Range

Fiber Network EF

- Operating
 - \$421,700 – an increase of \$4,000 or 0.9%
- Capital
 - No projects

Septage Enterprise Fund

- Operating
 - \$1.0M – a decrease of \$20,000 or 2.0%

Airport Enterprise Fund

- Operating
 - \$1.0M - an increase of \$24,280 or 2.6%
 - Reduction in debt service partially offset by salary increases
- Capital
 - Grounds and Maintenance Equipment of \$20K per year.

Solid Waste Enterprise Fund

- Operating
 - \$9.5M – an decrease of \$0.05M or 1.0%
 - Tip Fee remains flat at \$64/ton
 - Transfer rate decrease from 56.74/ton to \$54.74/ton
 - Recycling cost increase \$0.1M
 - Single Stream
 - Cardboard

Utilities Enterprise Fund

- Operating
 - \$9.1M – an increase of \$0.5M or 5.26%
- Capital
 - Freedom Wells and Connections
 - Pump Station Rehabs
 - System Maintenance
 - Warfield Complex Water/Sewer Rehabilitation
 - Water and Sewer Studies

Now What?

Not In the Recommended Budget

- Additional Funding for NCHS and Winchester
- Sheriff's Office Salary increase
- CCC additional funding for salaries
- BOE Funding Gap
- East Middle School

In Your Hands

- Recommended Budget Books (2)
- FY 19 Recommended Budget compared to FY 18 Adopted without benefit allocations
- FY 19 Recommended Budget compared to FY 18 Adopted Budget with benefit allocations
- List of requested positions
- List of likely issues (probably not complete)

Now What?

- Agency hearings
 - March 27
 - March 29
 - April 3

Now What?

- Proposed work sessions
 - April 5
 - April 12
 - April 17
 - April 19
 - April 24
- Release Commissioners' Proposed Budget
April 26

Now What?

- Community Budget presentations
 - April 26 Westminster Library
 - May 1 Eldersburg Library
 - May 2 Mt Airy Library
 - May 3 Taneytown Library
 - May 8 North Carroll Library

Now What?

- Public Hearing on the Budget May 15
- Adopted work sessions May 22-24
- Budget adoption May 29

