



**CARROLL COUNTY  
LOCAL MANAGEMENT BOARD**

**ANNUAL PROGRAM REPORT  
JULY 1, 2009 - JUNE 30, 2010**

**Carroll County Local Management Board  
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**“Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has.”**

**Margaret Mead**

Local communities are the heart of Local Management Boards (LMBs) in Maryland. LMBs are the spark that lights the community fire giving voice to local issues, assessing strengths and needs and breaking down agency barriers. Local Management Boards receive Children Cabinet Interagency funds to:

- Build collaborative partnerships among public and private organizations, nonprofits and community representatives including consumers and participants
- Assess community needs
- Develop strategic plans
- Apply for and manage state, federal and community dollars
- Develop and manage contracts
- Monitor children’s programs
- Measure performance to ensure program outcomes are met
- Evaluate programs
- Provide fiscal accountability
- Provide ongoing technical assistance to service providers

Local Management Boards are the core entities established in each of Maryland’s 24 jurisdictions to stimulate collaboration at the local level and to strengthen local services to children and families. The establishment (1990) and subsequent re-establishment (2006) of LMBs is provided for through Article 49D – Children, Youth, and Family Services. In October, 2007 Article 49D transitioned into the Human Services Article, Title 8.

The Carroll County Local Management Board (CCLMB) began in 1995 and became operational in 1997. The administration of the LMB is placed within County Government in the Carroll County Department of Citizen Services. The

LMB received FY 10 funding from County Government, Governor's Office for Children, Governor's Office of Crime Control and Prevention, Department of Juvenile Services and the Maryland Department of Human Resources.

**Local voice and local choice are key components of a successful Local Management Board.**

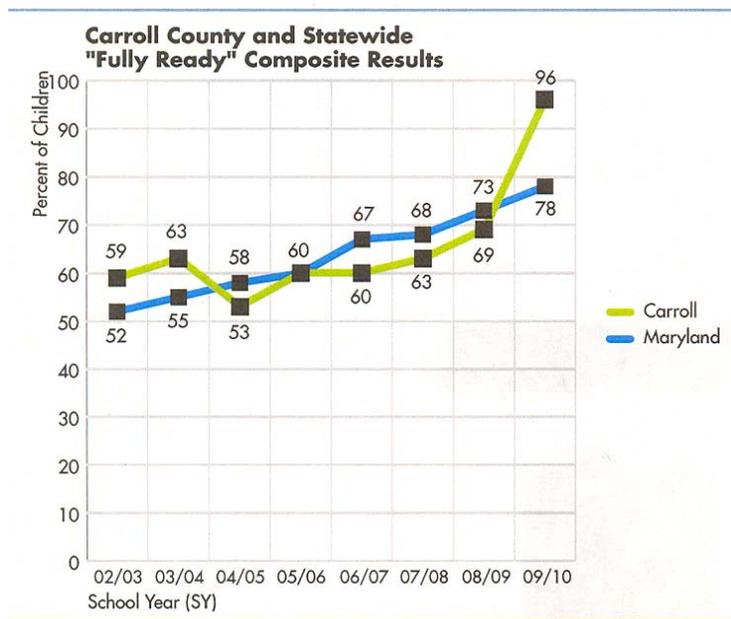
**Carroll County FY 10 Snap Shot Picture**

- 5,421 individuals served
- 12 programs offered

**Carroll County LMB Funded/Monitored Programs**

- Adventure Diversion Program
- Brief Strategic Family Therapy
- Community Service Initiative
- Cultural Navigator
- Family Navigators
- Get Connected Family Resource Center
- Interagency Family Preservation
- Local Coordinating Council
- Carroll Mentoring
- Parents As Teachers
- Promoting Safe and Stable Families
- Rehab Option

**How Are Young Children Faring in Carroll County?**



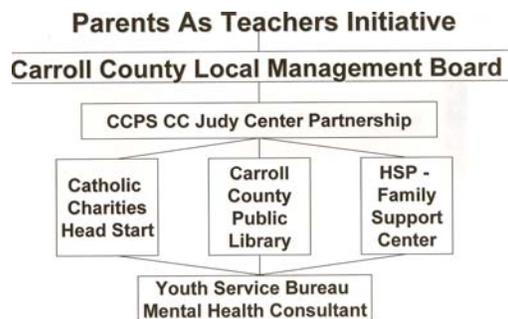
## **Carroll County placed #1 in the State for Children Entering School Ready to Learn**

*“Carroll County Public Schools (CCPS) has benefited significantly from the **Carroll County Local Management Board’s (LMB)** focused commitment to school readiness. As a result of this countywide partnership, CCPS was recognized by the State of Maryland for having more children ready to learn (as defined by the Maryland Model for School Readiness) when they entered our kindergarten classes. This highly effective partnership between the LMB and CCPS demonstrates a shared commitment to and investment in Carroll’s families and their young children.”*

Karen Ganjon, Director  
Minority Achievement and Intervention Programs  
Carroll County Public Schools

Ninety-six percent (96%) of the entering kindergarten students were evaluated by their teachers as “fully” ready, a twenty-seven percent (27%) increase over the previous year and a thirty-seven percent (37%) increase since 2001-2002. Carroll County Local Management Board’s focused attention on school readiness and Parents As Teachers (PAT) Initiative contributed to this success. Parents As Teachers is a research based parent education and support program for families with children birth to 5 years. It includes home visitation, developmental screening, group support and connection to community resources.

The Carroll County Parents As Teacher service delivery system is interagency by design. Partners include: LMB, the Judy Center Partnership, Catholic Charities Head Start, Human Services Programs Family Center, Carroll County Public Library and Carroll County Youth Service Bureau. Carroll County Local Management Board provides leadership and partial funding for this initiative that is coordinated by the Judy Center Partnership. This unique organizational structure was presented at the 25<sup>th</sup> Parents As Teachers National Conference in St. Louis, Missouri on November 9, 2009. Carroll County was awarded the 2010 National Association of Counties (NACo) Achievement Award for innovative PAT services and community collaboration.



### **Goals:**

- To increase parent knowledge of early childhood development and parenting practices

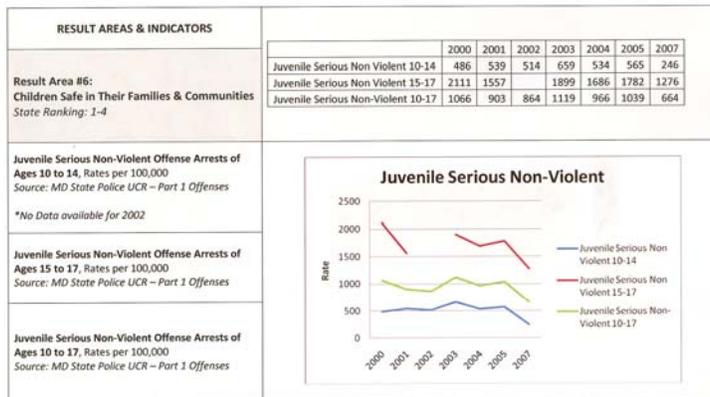
- To provide early detection of developmental delays and health issues
- To prevent child abuse and neglect
- To increase children’s school readiness and success

**Performance Measures:**

- 401 families served in PAT
- 674 children served in PAT
- 14 child care providers receive PAT and provide service to 74 additional children
- 35% of children were referred for additional services
- 100% of families were satisfied with PAT services
- 87% of parents increased their developmental knowledge and skill

Other community resources include: Come Learn with Me Groups for parents and children, Carroll County Public Library early literacy activity centers, mobile services to child care centers and home child care providers, Books for Babies at Carroll Hospital Center, School Readiness Folder Project and Spanish Language Outreach at St. John’s Church, as well as dissemination of early childhood development information at county-wide events.

**How Are At-Risk Youth Remaining at Home and in the Community?**



\*State Data Not Available

*“The Carroll County Local Management Board has provided invaluable support for DJS youth programming such as the Adventure Diversion Program and our gender specific group activities. Without the LMB we would not have been able to provide these services to the at risk youth of Carroll County.”*

David Tucker, Program Supervisor  
Carroll County Department of Juvenile Services

In partnership with Carroll County Local Management Board, Carroll County Department of Juvenile Services, Carroll County Youth Service Bureau, and the Boy Scouts of America, *The Adventure Diversion Program (ADP)* is an alternative intervention for:

- Court-ordered youth at risk of being detained or placed out of home.
- Court-ordered youth returning from out of home facilities (e.g., detention, shelter, RTC, group home).
- Court-ordered youth at risk of violating probation due to increasing high risk behaviors.
- Pre-Court Level II status youth with a history of two or more contacts with DJS.

ADP is a consequence based program that emphasizes responsibility, opportunity and team work. ADP is classified as a *Best Practice Model for Deinstitutionalization of Status Offenders* by the Office of Juvenile Justice, Delinquency and Prevention (OJJDP). ADP is a mandatory supervised evening reporting center that provides experiential learning, conflict resolution and pro-social skill development blended with outdoor activities.

**Goals:**

- To prevent out-of-home placement
- To develop pro-social skills and teamwork

**Performance Measures:**

- 27 youth were served in APD
- 153 evening reporting sessions held
- 117 venturing activities conducted
- 90% of youth were satisfied with ADP
- 80% of youth were not placed out-of-home at 6 months post service
- 82% of youth were not placed out-of-home at 12 months post service

Additional programs include: Interagency Family Preservation, Promoting Safe and Stable Families and **Brief Strategic Family Therapy**.

*“ Carroll County Local Management Board has worked tirelessly to bring child and family programs, Brief Strategic Family Therapy, an evidence-based treatment, and significant trainings to this county; simply put, these programs would not be here had the LMB not identified the need and located the funding for these services.”*

Lynn Davis, Executive Director  
Carroll County Youth Service Bureau

**Brief Strategic Family Therapy** is an evidence based short term (8-24 sessions) intervention in treating families who have children ages 6-17 displaying acting out problematic behavior. It was developed by the Center for Family Studies, University of Miami in 1975 and is a research-proven family therapy for Hispanic/Latino families. BSFT is endorsed as a model program by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) and the Substance Abuse and Mental Health Service Administration (SAMHSA).

**Goals:**

- Decrease child problematic behavior

- Increase family functioning

**Performance Measures:**

- 62 families served
- 94% of parents/guardians were satisfied with BSFT
- Significant positive changes were seen in family roles, communication and healthy approaches to solving problems

**How Are Families Accessing Service?**

*“Carroll County Local Management Board is key to identifying the needs of children and their families by developing plans to assist with those needs.”*

Karen D. Koenigsberg, Program Coordinator  
Get Connected Family Resource Center

**Get Connected Family Resource Center (GCFRC)** provides information and referral to Carroll County residents that are in need of service for their children birth-25 years. Family Navigator service is also available for families of children with intensive needs (developmental disabilities, mental health disorders and substance abuse) Family Navigators assist families in learning to navigate and manage systems of care. Services include outreach and referral, assessment and development of family plans, care coordination and advocacy.

**Goals:**

- To ensure families have information and referral for service
- To ensure families of children with intensive needs have assistance in navigating multiple systems in accessing service

**Performance Measures:**

- 941 calls received
- 1,905 referrals made
- 696 families served by family navigators
  - 100% of families were satisfied with services from Family Navigators
  - 97% of families report success in receiving needed services
  - 97% of families report an increase in ability to advocate for their child’s needs

*“The Local Management Board provides a much needed watchful eye over Carroll County. They allocate for both small and large social issues that are in need of non-profit financial backing, especially for our minority and immigrant communities. By funding such non-profits as United Hands of Carroll County, we increase the sensitivity of local residents towards the immigrant communities, creating an atmosphere of greater openness and cooperation.”*

Elena Hartley  
United Hands of Carroll County

**Cultural Navigator Program** provides valuable information and referrals about services that individuals and families in the Hispanic community need in order to achieve self-sufficiency. United Hand of Carroll County's (UHCC) success is a bilingual and bicultural staff that enables them to provide a culturally competent and responsive setting for Spanish-speaking clients. UHCC serves Hispanics and other immigrants in Carroll County.

**Goals:**

- To alleviate the frustration of immigrants when they are unable to navigate the system of care in the U.S.A.
- To ensure families have information and improved access about /to services

**Performance Measures:**

- 137 individuals were served and 363 referrals for services were made.\
- 18 community events outreached to another 1,672 individuals
- 100% of surveyed individuals were satisfied with Cultural Navigator
- 100% of surveyed individuals reported that the referrals provided the requested information or service
- 100% of surveyed individuals reported increased confidence/competence in addressing future needs.

**Special Recognition: Carroll County Local Management Board leads the way with evidence-based and promising programs in FY 10**

**Parents As Teacher Initiative**

Carroll County Parents As Teachers Initiative presented at the *National Parents As Teachers 25<sup>th</sup> Year Conference in St. Louis, Missouri*. Presentation focused on the development of an interagency PAT system with shared resources. Carroll County Parents As Teachers Initiative received the *2010 National Association of Counties (NACo) Achievement Award* for innovative programming and community collaboration. Carroll County Parent As Teachers-Mental Health Consultation was selected as a poster session at the *New Horizons for Systems of Care, Training Institutes on July 16, 2010 at Washington DC*.

**Brief Strategic Family Therapy**

Carroll County Local Management Board and Carroll County Youth Service Bureau (CCYSB) received *FY 09 Substance Abuse and Mental Health Services Administration (SAMHSA) Science and Service Award* for implementing high fidelity evidence-based Brief Strategic Family Therapy. Since that time, a CCYSB certified BSFT clinician has met supervisory requirements for supervising certified BSFT clinicians; this builds community-capacity and sustainability.

**Adventure Diversion Program**

Carroll County Adventure Diversion Program (ADP) is a consequence based program that emphasizes responsibility, conflict resolution, pro-social skills and team work. ADP is classified as a *Best Practice Model for Deinstitutionalization of Status Offenders* by the Office of Juvenile Justice, Delinquency and Prevention (OJJDP).

## Looking Back, Moving Forward

Carroll County Local Management Board received \$163,382 in Children Cabinet Funds from the Governor's Office for Children for LMB personnel and operations in FY 10. This amount was reduced to \$65,000 in FY 11. Although programs were maintained at level funding, LMB staff hours were reduced in FY 11. LMB sustainability is the ongoing issue in FY 11.

Thank you to LMB members for their active participation and support in promoting the well-being of children and families in Carroll County.

### **FY 10 Carroll County LMB Members:**

Shannon Aleshire	Child Care Choices
Kevin Amado	C.C. Health Department
Dawn Brown	C.C. Core Service Agency
Lynda Gainor	C.C. Public Schools
George Giese	C.C. Department Social Services
Sharon Glass	Parent Representative
Mark Greenberg	Villa Maria Continuum
Stephen Guthrie	C.C. Public Schools
Elena Hartley	United Hands of Carroll County
Fred Hecker	Miller and Hecker LLC
Melissa Helfer	Faith Community
Gary Honeman	C.C. Youth Service Bureau
Larry Leitch	C.C. Health Department
Jean Lewis	Community Representative*
Marcia Rohrer	Division of Rehabilitation Service
Suzanne Savage	Family & Children's Services of Central MD
Joyce Sebian	C.C. Community College
Wanda Semies	Parent Representative
Jolene Sullivan	C.C. Department of Citizen Services
Tina Swink	Developmental Disabilities Administration
David Tucker	C.C. Department of Juvenile Services
Powel Welliver	Family Law Administration
Lynn Wheeler	C.C. Public Library
Mark Yount	Junction, Inc.

\* Denotes LMB Chair

### **LMB Staff:**

Mary Scholz, Manager  
Marcia Hoffman, Evaluation Specialist  
Jenny Meloy, Contract Specialist  
Beverly Massicot, Office Associate/Fiscal